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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

BRAZIL
Coming in from
the cold

Page 6

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Wednesday September 4 1991

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World News

UK premier angers China with human rights speech

British prime minister John Major, in China for talks on Hong Kong, yesterday delivered an uncompromising attack on its human rights record.

The Chinese premier Li Peng told Britain he intended to keep up pressure for the release of political dissidents and other detainees. Mr Li riposted with a reminder of Britain's inhuman rights record during its intervention in China last century.

Page 18; Background, Page 4; Critic deal, Page 19

Brazil plan rejected

Brazilian state governors have refused to back President Fernando Collor's plans for radical constitutional change. Page 6

Marcos fraud charges

The Philippines brought fraud charges against Imelda Marcos, wife of the country's former dictator, accusing her of spending over \$25m of public money on personal items. She already faces over 30 tax evasion and corruption counts.

Kashmir clashes end

India's army said shooting had stopped after a week of artillery clashes with Pakistan in the border region of Kashmir. The truce followed talks between army commanders.

Israeli parties

Israeli president Saddam Hussein ratified a law allowing the formation of political parties - but it will not legalise Kurdish and Shia factions.

Turk spied for Iraq

A Turkish military court jailed restaurant cashier Necati Oyan for 12½ years after he admitted taking money to spy for Iraq.

Malaysian crash

A Malaysian charter aircraft with 20 people aboard crashed in jungle on the island of Borneo. Six people were rescued.

Archbishop murdered

Retired French archbishop Yves Marie, 78, the first Roman Catholic bishop sent to Cameroon, was murdered at his home north of Yaounde. Police blamed robbers.

Fire sweeps factory

At least 20 people were killed when fire ripped through a chicken processing factory in Hamlet, North Carolina. About 100 other workers were still unaccounted for.

Change at Greenpeace

David McTaggart, 59, chairman of Greenpeace, retired after 12 years as head of the international environmental group. His successor is Finnish lawyer Matti Wuori.

Rebellion call

Supporters of exiled Lebanese Christian general Michel Aoun circulated leaflets urging rebellion against the Syrian army and the Lebanese government of President Elias Hrawi.

E German executions

Dozens of East Germans said to have died of heart failure in state prisons in the 1950s were in fact guillotined or shot, German prosecutors said.

Ersad trial opens

Former Bangladeshi president Mohammad Ersad went on trial in Dhaka accused of stealing money through the purchase of aircraft in 1989.

UK city riots

Urgent police reports were ordered after rioting in three British cities. Since Friday, police and youths have clashed in Cardiff, Oxford and Birmingham. Page 7

A wonderful life

Award-winning filmmaker Frank Capra, best known for his film classic *It's a Wonderful Life*, died at his Californian home aged 94.

Business Summary

Dresdner Bank and BNP agree share plan

Dresdner Bank, Germany's second largest bank, and Banque Nationale de Paris, France's largest state-owned bank, are about to complete a wide-ranging collaboration agreement which will involve cross-shareholdings of around 10 per cent.

The two banks will shortly present their proposals to the European Commission in Brussels - possibly in a few weeks - and to shareholders.

Page 20

JAPAN may act against investors

JAPAN may act against investors as well as stockbrokers over compensation payments for trading losses. Finance minister Ryutaro Hashimoto will present legislative changes to parliament dealing with compensation payments and with other recently discovered wrongdoings including links between securities companies and gangsters. Page 18

CITIC PACIFIC, Hong Kong

listed arm of Peking's China and International Trust and Investment Corporation (Citic), is heading a consortium which is set to win control of Hang Chong Investment, a trading and agency group which is one of Hong Kong's largest unlisted companies. Page 19

RHONE-POULENC, France's

largest chemicals group, reported a 54.4 per cent fall in first-half net profits to FF991m (\$186.2m) after lower asset sales in the second quarter. Page 19

PENTLAND GROUP, British

sports shoe concern, may raise its stake in Germany's Adidas sportswear company beyond its present 35.06 per cent. Page 19

ASCOM, Swiss telecommunications

and automation group, reported a 2.7 per cent advance in first-half sales to SF1.39bn (\$606m). First-half profits were not disclosed. Page 20

HUNGARY is to sell 45,000

tonnes of surplus wheat to the European Commission, which will give it to food-short Albania. Page 20

CHRISTIANIA BANK, the Oslo

Stock Exchange has criticised the former management of Norway's second biggest bank for inaccurately reporting credit losses. Page 22

PHILIP MORRIS, US cigarette

maker and the largest private buyer of Turkish tobacco, has won Turkish government approval for a \$480m joint venture investment to produce its Marlboro brand in Turkey. Page 4

CONTINENTAL AIRLINES, the

US carrier which has operated under bankruptcy court protection since December, has held "very preliminary" talks with an investment group headed by H. Ross Perot. Page 22

STATOIL, the Norwegian state

oil company, has signed a letter of intent to acquire a 35 per cent stake in Mabanaft, a subsidiary of Germany's Marquard & Bahls, which has annual sales of 260,000 tonnes of crude oil products, mostly gasoline and gas oil. Page 22

MACHINE tool-makers in

Japan are facing a slowdown. Orders are down for the seventh successive month and companies are braced for lower sales and smaller profits. Page 21

DAICHI Corporation, financial

ly troubled core company of Japan's Daiichi Real Estate group, is being restructured after being hit by a downturn in property prices, higher interest rates and a weak stock market. Page 21

AUSTRALIA cut interest rates

by a full percentage point to 9.5 per cent, surprising financial markets, which had expected an easing of half a point. Page 4

EC calls weekend peace conference on Yugoslavia

By David Gardner in The Hague and Laura Silber in Belgrade

THE European Community yesterday called a peace conference to try to settle Yugoslavia's worsening ethnic conflict. It is scheduled to start this Saturday in The Hague.

The Community's first attempt to settle an international crisis will be chaired by Lord Carrington, the former UK foreign secretary and Nato chief who presided over the 1979 Lancaster House negotiations which ended Zimbabwe's civil war.

The conference follows Monday morning's acceptance by all the Yugoslav combatants of a ceasefire, the extension of EC monitoring to the areas of Croatia disputed between Serbs and Croats, and the disengagement of the contending forces.

As violent clashes continued in Croatia yesterday, Mr Hans Van den Broek, foreign minister of the Netherlands, which currently holds the EC presidency, said they underlined the urgent need for independent monitoring of the ceasefire agreement he secured at the weekend in Belgrade.

At least three civilians were killed, including a 13-year-old girl who died when her home on the outskirts of Osijek was hit by mortar fire.

Four soldiers and several civilians, including three children, were killed in fighting overnight in Petrinja, 50km south of the Croatian capital Zagreb, site of the republic's biggest food processing plant.

Mr van den Broek said: "There are many versions

about who is responsible and this is bound to continue without impartial control." He announced that a team of 200 monitors, from the EC and four countries from the 35-nation Conference on Security and Co-operation in Europe, would start arriving in Zagreb tomorrow. He warned that they would remain in the Croatian capital until their safety was sure. While no one would say so yesterday, it is a precondition for the conference to go ahead that a ceasefire suffi-

cient to reverse the escalating violence of the past month be in force by Friday, when the Twelve meet in Brussels.

The conference was brought forward from September 16 to maintain the momentum generated by Monday's agreement. The accord marked the first time that Mr Slobodan Milosevic, the Serbian president, has agreed to full EC mediation.

The three preconditions on which the conference is based are:

- Yugoslavia's internal borders cannot be changed by force;
- rights of minorities in the republics, such as Serbs in Croatia, must be guaranteed;
- "full account [is] to be taken of all legitimate concerns and legitimate aspirations."

After endorsement of these principles at The Hague on Saturday by the conference participants, the conference will break into working groups.

EC forces the pace, Page 18

Fair deal, Page 17

Republics agree to Gorbachev demand for two-tier structure

Soviets rethink union policy

By John Lloyd in Moscow

MR Mikhail Gorbachev, the Soviet leader yesterday withdrew plans proposed on Monday to give the republics political supremacy and instead sought support for a new proposal which would retain some union structure.

Mr Gorbachev, who finally took the podium at the second session of the Congress of Peoples Deputies, withdrew a controversial proposal to set up a transitional parliament of republics and called on the deputies to save the union from oblivion.

The new proposals would retain a Supreme Soviet, but with one chamber nominated by the republican parliaments and one directly elected.

He said the leaders of the 10 republics, who on Monday had jointly proposed the transitional Council of Representatives with him, had agreed to drop this element.

He won the backing of Mr Boris Yeltsin, the Russian leader, who also said he was sure that 14 of the 15 Union republics would sign the earlier-proposed economic agreement.

In a sop to deputies angered that some of the earlier plans would give republics full control of federal bodies, Mr Gorbachev said the Supreme Soviet could continue to exist as a law making body for the transitional period until a new constitution was signed.

The latest formula, rushed out by the Soviet president and the ten republican leaders who are now co-operating to push through new federal structures, would retain some element of all-union representation - and implies immediate elections to the new body.

It leaves unclear, however, which republics would participate in such elections, and the

announcement gave the impression of a hurried policy change in response to complaints of unconstitutionality and lack of sufficient influence for Russia in the council of representatives.

Mr Gorbachev pleaded with the republics - all of which, except Russia, have now announced some form of independence - to agree to a new union treaty in which they could be federative, confederative or associate members. "Let this union be really voluntary

so that it meets differing interests", he said.

Mr Yeltsin sought in a short speech during the morning session to calm fears that his republic would lose its stock of moral capital and economic power to prebendaries in any union which might be agreed.

"The Russian state, which has chosen democracy and freedom, will never be an empire, neither a younger nor an older brother. It will be an equal among equals."

As he was speaking, Mr Yuri



Testimonial: Boris Yeltsin (left) told deputies yesterday: "I trust Mikhail Gorbachev more now than three weeks ago"

Stetsko, the Ukrainian environment minister, was telling reporters that he feared the renewed imperialism that Mr Yeltsin discovered.

Mr Yeltsin squarely blamed Mr Gorbachev for laying the conditions for the coup by promoting and encouraging hardliners in his government. However, he said: "I personally trust Mikhail Sergeyevich Gorbachev more now than, for example, three weeks ago."

The Russian leader later said in a television interview that

the other republics in which nuclear weapons were sited - Ukraine and Kazakhstan - were working on an accord under which they would be returned to Russia, where most are now based. "We need to continue our work to eliminate all nuclear weapons" - echoing an earlier position taken by the Soviet president.

Continued on Page 18

US space threat; German stance on aid, Page 2

Help for minorities, Page 17

Germans back Dutch proposals on Ecu entry

By David Buchan in Brussels

GERMANY yesterday put its weight behind new Dutch proposals that would require European Community members to meet tough inflation, budgetary and monetary targets before joining a European currency union.

The proposals, discussed for the first time yesterday by representatives of EC finance ministers, drew criticism from several southern countries. Many are worried they will be unable to meet the strict conditions required for economic and monetary union (Emu).

The UK, which has stressed the need for economic convergence to precede monetary union - about which it has strong political reservations - also backed the proposals. Its specific concern - that the UK parliament be allowed to decide later on any eventual British participation - is, for the first time, explicitly entered to in the draft Emu treaty.

The Dutch text says: "Member states which fulfil the [convergence] conditions shall decide whether they will participate, in stages, in [the Emu]".

The prospect of a two-speed move to Emu is further enhanced by the Dutch suggestion that Emu could start when only six states were economically and politically ready, rather than the eight earlier proposed by Luxembourg.

The Dutch draft, which will go to finance ministers for discussion next Monday, proposes that the transitional stage two (starting in 1994) is reviewed by mid-1996 and suggests that no state should be eligible to

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Commerzbank talks with Crédit Lyonnais collapse

By Andrew Fisher in Frankfurt

TALKS on joint shareholdings between Commerzbank and Crédit Lyonnais have foundered over differences of banking policy and management style between the German commercial bank and the French state-owned institution.

Commerzbank has made clear in recent weeks that it was uneasy about plans which would have led to it taking a 7 per cent stake in Crédit Lyonnais, which would in turn have bought 10 per cent of the German bank.

The German bank had intended originally to make a statement on the ending of talks at the Bangkok meeting of the International Monetary Fund (IMF) next month.

News of the failed negotiations coincided yesterday with an announcement that Dresdner Bank and the French state-owned Banque Nationale de Paris (BNP) were well on the way to agreement on cross-holdings and further limited co-operation.

Commerzbank, Germany's third largest bank, has taken a

more sober approach to the question of co-operating with Crédit Lyonnais since Mr Martin Kohlhaussen succeeded Mr Walter Seipp as chief executive in June. The French bank recently opened a further German branch in Baden-Baden, indicating that a joint holding would not hinder it from expanding on the other bank's territory. The German bank has made no statement yet about the ending of talks with Crédit Lyonnais, which was still saying yesterday it hoped for an eventual shareholding agreement with Commerzbank.

Mr Seipp and Mr Kohlhaussen have stressed that the bank could easily go it alone if no deal was signed by the end of this year.

Mr Stephen Lewis, banking analyst with Salomon Brothers, said discussions between Commerzbank and Crédit Lyonnais had looked like going sour over lack of compatibility in strategy and corporate culture and because the German bank did not want

to be pulled into other ventures as it was investing in eastern Germany and beyond.

Crédit Lyonnais has expanded its foreign operations and lending considerably. The French bank's group lending grew by more than 50 per cent in the four years to 1990. One of its more controversial activities has been its lending to the US film industry, where its exposure is estimated at around \$2.5bn.

Unlike Dresdner and BNP, Commerzbank and Crédit Lyonnais have no mutual board representation. Also, Dresdner is understood to be less disconcerted by BNP's more restrained style and to feel its activities in east Germany and eastern Europe will not be overridden by the demands of expansion elsewhere.

Dresdner and BNP already have an operation in Hungary, are setting up in Czechoslovakia, and plan a venture in Poland.

Share plan, Page 20

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Marathon man Mitterrand shows signs of weakness

The initial response of the 74-year-old French president to news of the Soviet coup, has led many to question his political judgment and is still occupying the attention of the national media. Page 18

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MARKETS

STERLING New York lunchtime: \$1.6942 London: \$1.692 (1.85) DM12.94 (2.94) FF10.0 (9.925) SF2.925 (2.5825) Y230.0 (230.25) £ index 91.0 (90.8)	GOLD New York: Comex Dec \$322.9 (335.7) London: \$348.5 (348.05) N SEA OIL (Argus) Brent \$20.5 (-0.125)	DOLLAR New York lunchtime: DM1.7355 FF6.899 SF1.5215 Y138.88 London: DM1.74 (1.7455) FF6.91 (5.93) SF1.527 (1.533) Y138.95 (138.7) £ index 91.3 (91.6) Tokyo close: Y138.84 US lunchtime rates Fed Funds: 5 1/4% (5 1/4%) Treasury BHs: 3.47% (3.44) Long Bond: 100 1/2 (101 1/2) 5.47% (5.44) yield: 8.052% (8.0)	STOCK INDICES FT-SE 100: 2,658.0 (-10.6) FT Ordinary: 2,096.4 (-11.9) FT-A All-Share: 1,280.51 (-0.2%) New York lunchtime: DJ Ind. Av. 3,045.95 (+3.38) S&P Comp 395.12 (-0.31) Tokyo: Nikkei 22,495.8 (+0.78) LONDON MONEY 3-month interbank: 10 1/4% (10 1/4%) 12-month: 10 1/2% (10 1/2%) Life long gilt future: Dec 94 1/2 (94 1/2)
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CITIBANK

THE SOVIET UNION

EBRD fixes focus for technical assistance

By Peter Norman, Economics Correspondent

THE European Bank for Reconstruction and Development (EBRD) yesterday adopted a plan of action for its operations in the Soviet Union this year that will focus on the provision of technical expertise.

A meeting of the EBRD board, which was attended by a delegation from the Soviet Union and the Russian Federation headed by Mr Ernest Chudakov, the Soviet deputy foreign minister, decided to concentrate technical assistance in the areas of privatisation, the financial sector, agricultural distribution systems and energy.

The bank, which was set up earlier this year to help the emerging democracies of eastern Europe develop market-based economies, also announced that it will take immediate steps to establish an office in Moscow.

A statement issued after the meeting made no reference to recent suggestions for an increase in the bank's limited ability to lend to the Soviet Union and it is understood that this issue did not figure on yesterday's agenda.

Although the European Community favours increasing the EBRD's lending capacity, the US, Japan and some other members of the bank are opposed.

The bank's action plan stresses the importance of training Soviet managers in how to privatise companies and how to develop a financial services industry. The bank is also providing advice on privatisation to the governments of the republics and municipalities.

Bonn takes harder line on Soviet aid

By Quentin Peel in Bonn

MR Theo Weigel, the German finance minister, yesterday warned strongly against fragmentation of the Soviet Union, and called for guarantees that existing Soviet debts be met.

While arguing for generous western assistance for the democratisation process in the Soviet Union, he admitted that it would only be possible to begin when three preconditions were fulfilled: adoption of the structures of a market economy; guarantees of the repayment of existing loans and working out a joint economic adaptation plan with the IMF and World Bank to guarantee the stability of the currency and strict control of public finances.

His statement amounts to a considerable hardening in the German position, although he promised rapid preparation of plans for co-ordinated food aid, and medical assistance, in the coming months.

● The west needs to study the idea of a payments system to revive trade among the countries of the former Soviet bloc and to help integrate them into the world economy, Mr Pierre Berégovoy, French finance minister, said. Reuter adds from Paris.

● Russia and Poland signed an economic pact yesterday to halt a drastic collapse in trade, Reuter writes from Moscow.

Swift reversal saves the Union from oblivion

By John Lloyd in Moscow

THE Supreme Soviet, and with it some notion of the Soviet Union, appears to have been saved from oblivion.

In his sudden, almost throwaway, announcement to the Congress of People's Deputies yesterday, President Mikhail Gorbachev has, it seems, revived an institution which would draw its elective mandate from the Union. He has thus continued the constitutional life of the Supreme Soviet, albeit in a new form. He also seems to have ceded to demands that Russia be given power more commensurate with its size.

The precise import of his announcement is, as is now commonplace, still unclear. But what Mr

Gorbachev told the Congress yesterday appears to be this.

The Council of Representatives originally proposed to the Congress on Monday - which was to act as a kind of transitional parliament, made up of 20 representatives from each republic, until a constitution is signed - will not now be formed.

Mr Gorbachev said that in discussions with the 10 republican leaders who are now co-operating with him in trying to preserve some form of a union, the question of its legislative powers was "repeatedly raised". They seem to have decided that it could not, constitutionally, be a legislative chamber - although Mr Sergei Alexeyev, the Constitutional

Compliance Committee chairman, had earlier said it could.

As a result, the Soviet and republican leaders have fallen back on another model: not the old Supreme Soviet, but a revamped Supreme Soviet as described in the Union Treaty - which was to have been signed on August 30.

This is conceived of as a two-chamber legislature, with the upper, and superior, chamber being the Council of the Republics. The members of this council will be delegated by the union republics - and by the autonomous republics, regions and areas that exist within the union republics, especially within Russia.

The draft treaty says that the dis-

tribution of seats in the new upper chamber will be the same as for the Council of Nationalities in the present Supreme Soviet - 11 each from union republics, four each from autonomous republics, two each from autonomous regions and one each from autonomous areas.

The second chamber is the Council of the Union, elected on a territorial basis across the Soviet Union from constituencies of equal population - which means that Russia has over half the votes.

In the draft treaty, the houses are given responsibility for jointly taking many key decisions. The Council of the Republics would take the remaining major ones - such as leg-

islating on the shape and function of the federal authorities and supervising inter-republican relations. Laws enacted by the Council of the Union would also have to be ratified by the Council of the Republics.

This would mean that Russia would have a majority in one house and a substantial minority in the other - through its own votes and those of the autonomous republics, regions and areas on its territory which would, in most cases, vote with it. This answers the complaint made by many Russian deputies that the Council of Representatives, with 20 votes to each republic, took no account of Russia's importance. It also answers the complaints

voiced on the floor of the Congress yesterday that the abolition of the present Congress of Peoples Deputies and the Supreme Soviet violated the constitution.

In addition, the new proposals also address the objections by the autonomous republics that they had no representation on the Council of Representatives.

Adding to the pressure for change was the conclusion of a joint meeting of the committees on legislation and constitutional supervision, released last night, which said that the law-making function of the Supreme Soviet should be preserved in the transitional period until a constitution is signed.



MPs read newspapers during a break in yesterday's session of the Congress of People's Deputies

Baltics take first step to membership of UN

THE THREE breakaway Baltic republics yesterday took the first step to United Nations membership, as Britain and France presented formal applications to the UN secretary-general on their behalf.

The requests by Estonia, Latvia and Lithuania must still be submitted to the UN Security Council and approved by a two-thirds vote of the General Assembly.

Mr Aleksander V. Denisov, Soviet mission spokesman, said the Soviet Union would not block membership for the Baltics. "On the contrary, we will support it," he said.

The request to Mr Javier Pérez de Cuellar asked that admission be given immediate attention so that the Baltics could participate in the 46th General Assembly session, which begins on September 17. The move came as the Soviet Congress of People's Deputies put off until today a key vote on whether to recognise the independence of the three republics.

Although they have been recognised as independent by most western countries and by the Russian Federation of Mr Boris Yeltsin, they have still to receive an official "exit visa" from the Soviet Union.

The Congress - still formally the supreme law-making body in the Soviet Union - could provide such recognition, but there are fears that the anti-secessionist "Soyuz" (Union) group may muster enough votes to block the two-thirds majority necessary for a

By Leyla Boulton in Moscow, Gillian Tett in Vilnius, Chrystia Freeland in Kiev and agencies

constitutional change.

A draft treaty also due to be debated today calls on the Congress to recognise the declarations of sovereignty issued over the past year by every single Soviet republic.

Representatives from all three Baltic republics will today arrive in Moscow to observe the talks between the Soviet republics on future economic ties within the Union.

The presence of the Baltic representatives suggests that, however keen the Baltics are to assert political independence, they are increasingly realistic about the need to retain economic ties with the remains of the Soviet Union.

"Sorting out the political and legal issues [about the Baltics] could take a long time at the Congress. But economic relations have to be decided right away," explained Mr Vytautas Navickas, the Lithuanian representative at the discussions.

In other developments under the republics yesterday:

● The parliament of the Ukraine approved the appointment of the republic's first defence minister, General Konstantin Morozov. The move underscores the republic's determination to form its own national guard, place Ukrai-

nian soldiers on all its borders, and take control of those units of the Soviet army stationed in the Ukraine.

Meanwhile, the Transnistrian republic, a breakaway region in western Moldova, asked a western Ukrainian province government to help it leave Moldova and join the Ukraine. Before the failed coup, the republic was a conservative bastion which insisted on the preservation of the Soviet Union. Now that the Union is falling apart the Russian-speaking but predominantly ethnically Ukrainian Transnistrians have rediscovered their roots and are clamouring to join the Ukraine.

The Ukrainian government has turned down their request, explaining that none of the borders between republics should be altered. This principle is particularly important for the Ukraine.

● Azerbaijan rejected an unconstitutional decision of the mainly Armenian enclave of Nagorno-Karabakh to declare its independence.

Nagorno-Karabakh, where 800 people have been killed in bloody ethnic clashes over the past three years, declared itself independent on Monday, taking with it the neighbouring Shaumyan district to the north, as the "Nagorno-Karabakh Armenian Republic".

Workers in Azerbaijan yesterday ignored a call by the southern republic's nationalist opposition for a general strike, local journalists said.

Raisa relives three days of fear

By Leyla Boulton in Moscow

MR Mikhail Gorbachev and his family have always been known to enjoy a lifestyle which the ordinary Soviet family could only dream about. But for three agonising days they were subjected to the fear and oppression which has gripped the Soviet nation for seven decades.

This is what emerges from Mrs Raisa Gorbachev's first interview since she suffered an attack of high blood-pressure, which affected her speech, on the day the coup collapsed. She said she had feared that coup leaders, who claimed her husband was too sick to rule, were flying to their villa in the Crimea to harm the family rather than to give themselves up.

"I thought that they could take measures to turn their backs into reality [and that] a tragic ending could happen very quickly," Mrs Gorbachev told *Trud*, the trade union newspaper.

She also revealed that, during their captivity, the Gorbachevs took long walks within the confines of their villa compound in the hope that outsiders would see Mr Gorbachev was not too ill to rule and had been overthrown.

They also talked on the balcony for fear of bugging - a well-entrenched KGB practice which may now be abandoned with the reforms promised by the security agency's new chairman.

"Our bodyguards recommended that we not talk too freely in the rooms," she said.

For fear of being poisoned, the Gorbachevs ate only food bought before they were put under house arrest.

In explaining why, despite the coup leaders' attempt to isolate them, they happened to have pocket radios with them, Mrs Gorbachev said that the Soviet president did his own shaving. This surprised her interviewer, since the president's predecessors used the services of the Kremlin barbers.

"When Mikhail Sergeyevich shaves in the morning, he likes to listen to 'Mayak' [radio station]," she said.

Mrs Gorbachev, criticised early in her husband's rule for playing too public a role as first lady, has been seen by many ordinary Soviet people as remote and ivory-towered. News that she shopped during trips abroad with an American Express card did little to help her image.

In her interview, she still appeared somewhat stiff, always referring to her husband by his name and patronymic, or as "the president of the USSR".

But she said she read *Trud* regularly, despite the fact that it is seen as working class, and she claimed she was a woman of the people.

"I feel and undergo everything which is endured by each of our citizens. I am part of this society and these are not just words."

US may end Soviet space deal ban

By George Graham in Washington

THE US government is considering relaxing its restrictions on the launch of US satellites by Soviet rockets.

This move could open the way for the Soviet space programme to start marketing its services around the world.

Soviet efforts to break into the market for commercial satellite launches has been inhibited by the fact that US regulations forbid the export of such high technology items to countries like the Soviet Union for reasons of national security.

A large proportion of the world's satellites are either owned or made by the US. Washington has refused to allow satellites to be shipped to the Soviet Union, even for the short period necessary for a launch into orbit.

The rules have been relaxed in the past, however, to allow

US payloads to be lifted into space by the Chinese Long March rocket.

The world satellite launching market is dominated by ArianeSpace, the European consortium, in competition with General Dynamics and McDonnell Douglas of the US.

Increased Soviet access to the world satellite market is likely to meet stiff opposition. Commercial launchers like ArianeSpace claim that the Soviet and Chinese programmes can undercut them because their

prices bear no relation to their costs nor to market reality.

Soviet space officials have periodically proposed their services to the US, notably offering their huge Energia rocket as a heavy launch vehicle.

They have also sold seats on their space flights to astronauts from other countries, most notably a grumpy Japanese journalist whose television station paid \$12m (£7.1m) for the privilege.

The National Aeronautics and Space Administration

The commander of the US army in Europe said yesterday that Soviet instability rather than Moscow's war machine was now Nato's biggest concern, Reuter reports from Cologne.

General Crosbie Saint, greeting troops arriving for manoeuvres in Germany, said the upheaval in the Soviet Union made it all the more important for the alliance to unite and for the US to support its European partners.

(Nasa) has an agreement to co-operate with the Soviet space agency in space sciences.

The two agencies fly instruments on each others' space vessels and pool data in a number of areas. However, the Soviets have never made any formal commercial offer to Nasa.

Efforts to market Soviet space capabilities for hard currency, including the orbiting space station *Mir*, may intensify now that the country's increasing economic difficulties are putting pressure on the space budget.

The space programme has already been scaled back, but Mr Boris Yeltsin, the Russian Federation president, has complained that too much is spent on space exploration at a time when the country's standard of living is so low.

Baltics set to share pre-1940s secret fund

By Peter Marsh

THE Soviet Union's three Baltic republics look likely to share a windfall payment of several tens of millions of dollars as the prize for regaining their independence.

Latvia, Estonia and Lithuania would divide between them cash which has been piling up in a Swiss bank account for the past 52 years, ever since the assets were seized by the Soviet Union at the time of the communist takeover at the outbreak of the Second World War. The money has been controlled over this time by the Bank for International Settlements, the Basel-based central bankers' bank set up in 1930.

The three Baltic states were among the 21 founder members of the bank, and since the Soviet takeover the dividend

payments which should have gone to them every year have been kept separately in secret bank accounts.

It is likely that, assuming the Baltic states regain their independence formally over the next few months, they will set up their own central banks, at which point they will be readmitted to the BIS.

Separately, the Baltic republics could also lay claim to about \$6m worth of gold, which they entrusted to the Bank of England in the 1930s and which the Bank sold to the Soviet Union in 1963 as part of a government agreement. The Foreign Office said that, assuming the Baltic states became independent, they would be free to ask Britain for some of the money back.

Tatarstan communists change coat but preserve their essence

Anthony Robinson reports from an autonomous republic where party power is merely bending before the winds of change

IN Moscow it is clear that a revolution is afoot. But 800km further east, in Kazan, capital of Tatarstan, whose leaders publicly supported last month's abortive coup, little appears to have changed.

On the first day of the coup, Mr Mintimer Shamiev, president of the small autonomous republic with a mixed population of 4m Tatars and ethnic Russians, flew back to Kazan after meeting the coup leaders. Next day, he called a special session of his presidential council consisting of leading party members, the managers of the biggest industrial plants and security chiefs.

He then issued a statement supporting the coup. It was published in the local papers which he subjected to strict

censorship. Vechernyaya Kazan, the local evening paper, tried to publish appeals for disobedience to the coup by Mr Boris Yeltsin, the Russian president. It had the offending material ripped from its front page personally by the manager of the party-controlled printing press.

Later that evening in central Freedom Square militia with rubber truncheons tore into a small crowd protesting against the coup, arresting seven people and beating others.

Two weeks later, however, Mr Shamiev and other senior officials remain at their posts and Mr Shamiev's supporters have even formed a defence committee to protect his power and reputation. The only sign that the coup found support in Kazan is a small hand-written sign declaring "Glory to the

GKChP" (the unpronounceable acronym of the coup committee) which still graces the wall of a small river bridge carrying Tatarstan Avenue towards the city centre.

Last Friday, the Tatar Supreme Soviet, the local parliament, in which communists hold 318 of 250 seats, endorsed the stand taken by Mr Shamiev as consonant with the defence of the national interests of the republic, which forms part of the Russian Federation.

Parliament declined to set up a special commission to investigate the coup. Its only concession was reluctantly to endorse President Mikhail Gorbachev's order to suspend the activities of the Communist party, and place a guard on its property.

In vain, Mr Masgoult Kha-

zov, and other radical deputies from the 30-strong People's Power faction, called for the resignation of Mr Shamiev and the chairman of the Supreme Soviet, Mr Farid Mukhametshin, before walking out in protest.

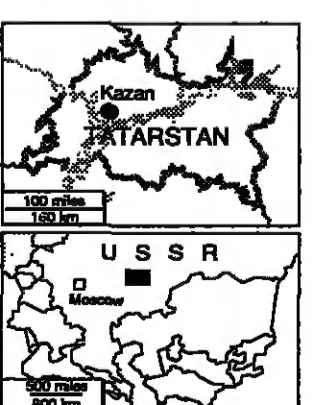
"Unfortunately, the coup did not last long enough for its hidden supporters to reveal themselves," Mr Khaizov commented bitterly.

The reason why many suspected coup supporters kept their heads down during those crucial three days was inadvertently revealed by Mr Nail Samuilin, the first deputy minister of the interior. He, like other senior officials, was still on holiday when the coup began. As soon as he returned to his office, his first priority was to find out from Moscow which way the wind was blowing.

The word from Moscow was that the coup leaders were incompetent and had little chance of success. That greatly simplified matters.

Mr Samuilin ignored instructions from the Soviet Interior Ministry, headed by Mr Boris Yeltsin, one of the coup leaders, and took his orders only from the Russian Ministry of the Interior, which was subordinate to Mr Yeltsin.

Despite the formal suspension of the Communist party, what has happened in Kazan is illustrative of the interlocking network of party, security, mil-



itary and economic power that has proved so impermeable to real change during the six years of perestroika.

Many of the large factories surrounding the city, such as the Bruchina aircraft and helicopter engine plants, are fulfilling military contracts.

In the countryside, power is wielded by the managers of the collective farms. The rural areas remain timeless and conservative. On the boats that ply the Volga River, providing the main transport links through the heartland of Russia, solid peasant women still carry their wares to market in wicker baskets suspended from wooden yokes.

Beneath the placid surface, however, run deep undercur-

rents. Kazan, an independent khanate until absorbed into the Russian empire after its defeat by Tsar Ivan the Terrible in 1552, remains the northernmost outpost of Islam. Tatar nationalism now helps to sustain Mr Shamiev in power.

The local parliament's declaration of independence on August 30 1990 artfully merges the desire of ethnic Tatars to reassert their cultural and religious identity with the desire of the local Communist party to retain its grip on power by playing the nationalist card.

Long before the attempted coup, republican leaders such as Mr Shamiev were insisting that Tatarstan be involved directly in negotiations for a new union treaty and be independent signatories to it. This has brought Mr Shamiev into direct conflict with Mr Yeltsin, whose assertion of Russia's right to renegotiate republican borders and defend the interests of ethnic Russians in self-proclaimed independent republics underlines Tatar fears that they would get less autonomy from Mr Yeltsin's new Russia than from the forcibly maintained union promised by the now disgraced coup leaders.

Seen from this point of view, it is easier to understand Mr Shamiev's initial support for the coup and his continuing hold on power. One of his main

demands, supported by nationalist movements such as the conservative Tatar Social Centre (OTK), and the radical Itaf party is that Tatarstan, which in the 1950s and 1960s produced up to 100m tonnes of oil a year, should gain control over its economy. For decades, Tatar oil was exported at absurdly low prices to eastern Europe, through the Druzhba pipeline. Now oil output in the dangerously polluted production area around Almetievsk has dropped to around 30m tonnes a year. But Tatarstan only has the right to sell in tonnes for its own benefit - and that only as a recent concession from the central government.

Mr Yeltsin enjoys strong support among the local intelligentsia, Russian and Tatar, for his anti-communist position. He also has wide support from ordinary Russians who make up the majority in Kazan and other large cities, such as Naberezhnye Chelny, the Kamaz truck-building city, and Nizhny Kamsk, a petrochemical centre.

Backed by the newly-appointed leadership of security and other institutions, Mr Yeltsin now holds great power in his hands. But events in Kazan demonstrate the inbuilt resistance of the old system and its capacity to change its coat in order to preserve its essence.

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EUROPEAN NEWS

Industry fires broadside at German budget

By Quentin Peel in Bonn

A BARRAGE of criticism of continuing government profligacy greeted Mr Theo Waigel, the German finance minister, yesterday after he presented a 1992 budget intended to control the soaring costs of German unification.

German industrialists, in the shape of the Federation of German Industry (BDI), and the opposition Social Democrats (SPD), called for spending cuts to reduce the government debt. There is no agreement, however, on where the cuts should fall to allow the continued flow of cash to the collapsing east German economy.

Mr Waigel yesterday put a brave face on his plan which would allow a spending increase of just 3 per cent next year, to DM422.5bn (\$241bn), and a cut in the central state borrowing requirement to DM50bn, instead of this year's DM65bn.

The costs of unification, he told the German parliament, were entirely justifiable, and he would not allow the ceiling on spending to be raised "by one millimetre".

Presentation of the budget in the Bundestag, which has until the end of November to determine its final shape, was greeted with scepticism by Mr Gerhard Weiss, the BDI president, who called for far more drastic measures to curb public sector spending generally in the former West Germany.

"We must not allow the economic capacity of our country to be undermined, because politicians do not have the strength or the will to resist the spending demands from all sides," he said at a news conference shortly after the budget speech.

The real level of public sector deficits, including the individual German Länder and state corporations, as well as the federal government, would be more than DM200bn in 1991, or 7 per cent of the gross national product, he said. The result, in higher interest rates, and higher inflation, was "unacceptable".

By Christopher Bobinski in Warsaw

NEGOTIATIONS between the Polish government and western commercial creditors are expected to resume following a meeting yesterday between Mr Jan Krzysztof Bielecki, the prime minister, and Mr Jeffrey Stokley, who represents the banks.

The meeting, although scheduled as a courtesy call, was intended to establish who would be conducting future debt discussions following the resignation last month of Mr Janusz Sawicki, Poland's main debt negotiator.

Mr Sawicki was forced to resign after POZ, a financial institution set up to manage funds set aside to service the foreign debt, was accused of mismanagement. He was the chairman of the POZ supervisory board.

The Polish government has still to decide who will lead the debt negotiations. But it is hoped this will not jeopardise the chances of seeking a debt reduction from the London Club, in which commercial banks are grouped.

Poland, which owes \$10.2bn to the commercial banks, is seeking a debt reduction agreement comparable to that reached with the Paris Club of western governments earlier this year. Under that accord, Warsaw was granted a 50 per cent net forgiveness on its \$30.1bn debt.

Poland suspended interest payments to the western banks in the autumn of 1989, and interest arrears alone now amount to some \$1.1bn. Last month, however, it made a \$100m interest payment to the banks despite the fact that it had stalled last summer.

Mr Sawicki's resignation could delay bilateral agreements with western governments. At the moment, the Paris Club is awaiting the outcome of talks between the International Monetary Fund and the Polish authorities. The IMF is in the process of rewriting three agreements with Poland after the government failed to fulfil its performance criteria in the first half of the year.

New targets were provisionally agreed with IMF negotiators at the beginning of last month. However, the Fund is waiting for controversial budget spending cuts to be passed by parliament before giving its formal consent. Indeed, a new set of interest has yet to be signed and sent to Washington by the Poles.

already taking its toll of German industry.

His comments coincided with industrial production statistics showing a 1.2 per cent decline between June and July in the former West Germany, although activity is still well up on 1990 before German unification became a reality.

The BDI is increasingly concerned at industry's apparent loss of competitiveness, and in particular at the slump in foreign investment in the country, compared with neighbouring west European states. Mr Weiss said that in 1990 German companies invested DM30bn outside the country, compared with an investment inflow of only DM3bn.

He forecast a continuing slowdown in the economy, based on rising taxes and duties, and the latest round of excessive wage rises outstripping productivity.

Mr Weiss called for further government spending reductions to control the deficit, coming from reduction in state subsidies, and further cost cuts in the public sector.

Mrs Ingrid Matthäus-Maier, SPD finance spokeswoman, focused rather on the need for defence spending cuts, and an abolition of unnecessary tax privileges. She also strongly criticised reductions in company taxation, and the government's proposed 1 percentage point increase in value added tax to 15 per cent.

However, the real prospects for cuts in state subsidies to industries like coal mining and shipbuilding seem very limited. Already, members of the ruling Christian Democrat and Free Democrat coalition are calling for shipbuilding subsidies to be maintained. Today, hundreds of coalminers will be demonstrating in Bonn against any cuts in their industry.

The chances are that if anything, the members of the Bundestag will be adding to state spending, not subtracting, in the three months of debate and decision ahead.

THE European Commission has waved through the planned sale of the core of Philips Electronics' loss-making computer division to Digital Equipment Corporation (DEC) of the US, following a one-month inquiry, writes Andrew Hill in Brussels.

DEC's acquisition of the bulk of Philips' information systems division for an undisclosed sum was announced at the end of July. It should increase the US company's presence in the European market for computer systems for small and medium-sized companies.

The Commission's merger task force paid particular attention to the market for small multi-user computers. DEC will be the market leader in Europe following the acquisition, but the Commission decided that the presence of IBM, Siemens/Nixdorf, Unisys, Bull and AT&T/NCR would guarantee competition.

The Commission also said yesterday that most of the proprietary product lines being developed by Philips' information services division were near the end of their life, so DEC was not buying itself a dominant market position.

By John Murray Brown in Ankara

KURDISH separatists on Monday blew up a train in eastern Turkey, in one of the most daring attacks in their seven-year struggle for independence.

The explosion on the line near the town of Mus marks a heightening in tension after the kidnapping at the weekend of five western tourists near Mount Ararat on the Soviet border by the rebel Kurdish Workers Party, the PKK.

The semi-official Anadolija news agency reported that six people were injured when the goods train was derailed. Two gendarme officials were killed in the follow-up operation by security forces.

The train attack raises the prospect that the PKK may also try to sabotage the forthcoming elections. The ruling Motherland party has traditionally relied on local landlords to muster support for its candidates.

But anti-government sentiment is rising following Turkish attacks on PKK bases in northern Iraq.

Commission to propose offer to former Soviet bloc nations

Brussels opens its arms to the east

By David Buchan in Brussels

THE European Commission is today expected to propose a big extension of the EC's relations with eastern Europe, from the Balkans to the Baltic.

Spurred by events in the Soviet Union, the EC executive body is to put before a special meeting of EC foreign ministers on Friday a raft of proposals for closer ties with eastern Europe.

These will include trade concessions to bring to a speedy conclusion negotiations on association agreements with Poland, Czechoslovakia and Hungary; extension of similar associate status to Romania and Bulgaria; and opening trade talks with Albania in the south and the three Baltic states in the north.

Mr Frans Andriessen, the external affairs commissioner, is also giving his support to proposals by the leaders of Poland, Czechoslovakia and Hungary that they be admitted to the regular foreign policy discussions of the twelve EC member states.

Mr Andriessen sees this request, addressed to the Dutch presidency of the EC Council of Ministers, as a response to the idea he has publicly floated for countries to be given affiliate EC status before their economies are ready for full membership.

Dogging months of negotiations on association with the EC have been complaints by Poland, Czechoslovakia and Hungary at EC protectionism

against the agricultural, textile and steel products that central Europe has the best chance of selling in western Europe. Many commissioners now hope to exploit new-found political concern about eastern Europe to overcome the opposition of the farm lobby.

Mr Andriessen believes that Romania and Bulgaria, already recipients of the Group of 24 western industrialised donors, are now politically and economically fit to be considered for association agreements of the type on offer to central Europe.

Relations with Albania have only just been normalised, but the Commission wants to extend western G-24 aid to Tirana jointly with the United

Nations Development Programme.

Preliminary discussions with the Baltic states will open next Monday when Mr Andriessen meets representatives of the three governments in Tallinn. The West should consider a special payments mechanism to revive trade among the countries of the former Soviet bloc and integrate them into the world economy. French Finance Minister Pierre Bérégovoy said yesterday, Reuter reports from Paris.

He said the European Payments Union, established in conjunction with the Marshall Plan to revive west European trade after World War Two, could serve as a model.

Finnish PM cautious on EC membership

By Robert Taylor in Stockholm

THE FINNISH government is studying whether the country should apply for membership of the European Community, Mr Esko Aho, the prime minister, said yesterday. However, he made clear that Finland still hoped that negotiations between the EC and the European Free Trade Association on a 15-nation European Economic Area would be successful.

The talks are due to resume this weekend in Helsinki.

Mr Aho said two questions regarding EC membership were more important than any others: whether the Community would have a common security policy, and its economic objectives.

Neither I nor anybody else can have any ready answers," he admitted. But he went on to say that Finland's "national success has been achieved by our ability to manage our own affairs".

The emergence of a functioning market economy just over Finland's eastern frontier, said Mr Aho, would place the country in a strong position internationally. He was looking for greater co-operation between

Finnish individuals and companies and different parts of the Soviet Union.

"Our existing treaty arrangements must be reassessed in the light of these developments," he said. Since 1948 Finland's relations with its giant neighbour have been determined by an agreement signed with Stalin covering trade and political questions.

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INTERNATIONAL NEWS

Seoul to allow 10% foreign holdings

By John Ridding in Seoul

FOREIGN investors will be allowed to buy up to 10 per cent of the shares in most South Korean companies from the beginning of next year, according to final market opening guidelines announced yesterday by the country's finance ministry.

The guidelines, which were largely in line with expectations, allow for only a gradual opening of the country's stock market. The market, which is capitalised at about \$110bn, is the fifth largest in Asia.

The 10 per cent limit on foreign investment will apply to all companies listed on the stock exchange other than public utilities or strategic industries. Companies engaged in these areas, such as Posco, the country's largest steel company, will have a foreign ownership limit of 8 per cent.

Other companies, which are barred by Korean law from having foreign investors, will remain off limits. This restriction will apply to Kepco, the

South Korean business leaders yesterday attacked the government's proposed budget for next year, condemning it as inflationary and calling for a spending freeze. John Ridding reports.

The proposed budget, which plans a 24 per cent rise in spending to Won33,500bn (\$45bn) is currently being discussed by the ruling Democratic Liberal Party before being submitted to the national assembly.

But it is facing growing criticism because of concern about South Korea's rising rate of inflation. Consumer prices increased by 8.3 per cent in the first eight months of the year, the highest rise for 10 years.

Several of the country's most powerful business groups, including the Federation of Korean Industry, the Korea Chamber of Commerce and Industry and the Korean Employers' Association, attacked a plan to raise civil service salaries by 12.4 per cent.

state electricity company.

Foreign securities companies in Seoul said that the guidelines still left a number of important questions unclear. For example, the announcement failed to clarify whether

strategic foreign investments - such as the 10 per cent of the shares in Kia Motors which are held by Ford of the US - will count towards the foreign ownership ceiling.

"The guidelines provide a certain broad framework," said Mr Philip Smiley, chief representative of Jardine Fleming, one of the four foreign securities companies given permission to set up a branch in Seoul. "But there are still a

"This violates the government's own policy of keeping wage increases below 10 per cent," said an FKI official. "It will make it much harder to restrain pay awards."

The government argues that a sharp increase in government expenditure is necessary to improve the country's infrastructure. It is implementing ambitious plans for roads, railways, ports and power stations in an attempt to alleviate traffic congestion and to increase energy supply.

It pledged other steps to reduce the rate of inflation and to keep consumer prices within its target of 10 per cent for the year.

Mr Choi Guk Kyu, the deputy prime minister and minister for economic planning, said yesterday that inflation would be tamed by maintaining the growth of the money supply at between 17 and 19 per cent for the rest of the year and by cooling the boom in the private construction sector.

number of technical issues which must be resolved prior to market opening.

These include the procedures for dealing and commission arrangements and the practicalities of repatriating profits and dividends.

According to the guidelines, the ceilings on foreign ownership will include existing Euro-market issues such as convertible bonds, country funds and bonds with warrants. The only exclusions will be for unit trusts and recently issued matching funds. These have a combined value of about 0.7 per cent of the Korean market.

Foreign brokers estimate that between \$2bn and \$4bn of foreign capital will flow into the Korean market in 1992. The market, which saw dramatic growth in the late 1980s, has slumped since then. It is one of the few Asian markets to have fallen this year, but is expected to recover as the date for market opening approaches.

WORLD TRADE NEWS

Philip Morris in \$480m Turkish venture

By John Murray Brown in Ankara

PHILIP Morris, the US cigarette maker, already the largest private buyer of Turkish tobacco, yesterday won government approval for a \$480m (\$285.7m) joint venture investment to produce its Marlboro brand in Turkey.

The deal represents Turkey's largest single investment this year and further reduces protection for local producers. It also takes considerable pressure off Turkey's balance of payments, given substantial cigarette import costs.

The decision follows Ankara's liberalisation of the tobacco sector in May, which paved the way for investors to price and distribute their own products and import tobacco for blending, activities until now handled by Tekel, the state tobacco monopoly.

BAT Industries of the UK and the American company R.J. Reynolds are in talks with the Turkish investment board and are expected to follow suit.

Turkey is the world's sixth largest tobacco grower. Domestic consumption is growing at about 2.5 per cent a year and stands at 77,000 tonnes a year.

Turkey's tobacco sector has attracted little foreign interest hitherto, largely because of Tekel's domestic monopoly. Rothmans set up a small investment in Bitlis in Eastern Turkey in 1987 to produce the local Best brand.

High import tariffs and the development of locally-made American blend cigarettes had given Tekel an apparently unassailable position in the local market, where it controls some 80 per cent of sales.

Under the new rules, a company is still required to instal a fully-integrated factory, a disincentive to the small investor. Investors will also only be allowed to import brands they already produce locally.

At full capacity, the Philip Morris plant will produce around 30,000 tonnes, the equivalent of 30bn cigarettes a year.

Taiwanese in Nicaraguan logging row

By Tim Coone

A ROW has broken out in Nicaragua over plans to grant a large timber concession to a Taiwanese company, for export of tropical hardwoods.

A letter of intent was signed last week between the Nicaraguan government and Equipe de Nicaragua, a subsidiary of Equipe Empresarial de Taiwan, for initial studies leading to a 20-year, \$26,250-acre concession, to cover an eighth of the country's forests.

The decision has renewed argument over whether the central government or two semi-autonomous regional councils should control exploitation of natural resources on Nicaragua's Atlantic Coast, where the concession has been granted.

Mr Ray Hooker, a Sandinista opposition congressman, has claimed the government is "mortgaging the future of our country for a few dollars".

On Monday, Mr Jaime Incer, director of the government's natural resources and environment institute, said the Taiwanese would use "sustainable" logging techniques that would not destroy the forest. "There exists no concession in the traditional sense of 'pay me so much and take what you want'," Mr Incer said.

Nicaragua has been eager to attract new foreign investment without which its economic stabilisation plan will have little chance of long-term success. The Taiwanese have so far been the only big overseas investors to express interest in projects in Nicaragua. Talks on a \$60m (\$35.7m) textile project in Managua are at an advanced stage.

The Taiwanese are thought to be boosting their investments in Central America with a view to gaining a foothold in a regional common market, at present under negotiation, eventually embracing other Central American countries, Mexico, and even the US and Canada.

Equipe said initial investment would be \$15m over the first two years of the concession, to create 4,000 jobs. It would be obliged to reforest 494,000 acres on the Atlantic coast.

Portugal has awarded contracts jointly worth over \$500m (£198m) to build and manage three regional natural gas distribution pipelines. Patrick Blum reports from Lisbon. The programme involves building a liquefied natural gas

MILITARY-RELATED TECHNOLOGY

Japan reviews its feedback to US

By Robert Thomson in Tokyo

THE Japanese government is reviewing the flow of information back to the US on developments in military-related US technology.

The technology is improved by Japanese corporations, working under licence. Japan is sensitive to US Congress criticism that the US military has become over-reliant on foreign suppliers for high technology, and that some of these suppliers were slow to respond to US needs during the Gulf war.

Senior Japanese Defence Agency officials indicated yesterday that they would use a regular bilateral meeting later this month to emphasise that Japanese companies are willing to transfer information on refinements made to US technology.

The two countries have an agreement for joint develop-

ment in five military-related areas, including aerial engines and rocket technology, while Japanese companies have various other research projects designed to upgrade US aircraft and missile technology.

Defence Agency officials expect the US will raise the unauthorised exports to Iran of missile parts and aircraft electronics by one Japanese company. These exports were used to upgrade US-made technology used by the Iranian military.

"We realise that the US has some concerns about technology development and we will do our best to make sure they have access to the latest technology. We are aware they want more information about advancements by Japanese companies," a Defence Agency official said.

When protecting ideas can be an article of faith

MR Christopher Steffen is a man who suddenly got religion: three years ago, before he joined Honeywell, the large US manufacturer of controls, he knew or cared little about one of the hottest topics in international trade - the protection of intellectual property.

Now, however, he is a passionate advocate of a global agreement to safeguard commercial ideas.

The reason for his conversion is simple: a long-running patent dispute between Honeywell, where he is chief financial officer, and Minolta, the Japanese camera manufacturer, which will go to trial on September 19 in a federal court in New Jersey.

The case is important for Honeywell, which claims to have lost hundreds of millions of dollars in potential royalties.

But the company maintains it is also important for the American high-technology industry as a whole, which the US government reckons is losing up to \$60bn (\$35.7bn) a year, through what it alleges as the international piracy of its ideas.

Mr Steffen argues that technological ideas are one of the US's few remaining areas of comparative industrial advantage and that "if we don't pay attention, we're going to throw away an investment of a couple of hundred years".

He Minolta suit, he says "puts a stake in the ground and shows we're not going to roll over and play dead". The case revolves around the invention in the 1950s and 1970s by Mr Norman Stauffer, a Honeywell employee, of autofocus technology for single lens reflex cameras.

The company had a photo products division when this work first began and, although that has long since been sold, the company holds about 80 patents relating to the technology.

Honeywell signed so-called "advance disclosure agreements" with several Japanese companies in the late 1970s, giving them information which would allow them to incorporate its invention in their cameras. The company claims in its suit that Minolta engineers involved in this project set up a secret parallel programme designed to develop a substitute to the Honeywell process and thus avoid royalty payments.

Minolta was the first company to introduce autofocus cameras, which it did in 1985 with its popular Maxxum 55mm model, and its lead has since been followed by many other Japanese companies, including Canon, Nikon, Pentax and Olympus, which Honeywell argues may also have violated its patents.

Minolta is declining to comment ahead of the hearing, beyond saying it is confident Honeywell's claims will be rejected by the court. But last year, when Honeywell took its complaints before the International Trade Commission in Washington, Minolta insisted it did not use Honeywell autofocus technology in any of its cameras and said the US company's charges ignored "the long history of autofocus camera development, including significant breakthroughs by Minolta".

If Honeywell wins its suit,

the financial impact on the two companies would be substantial. Minolta's sales of autofocus cameras are estimated by Honeywell to be running at about \$1bn a year in the US alone, and the alleged patent infringements date back to the mid-1980s, representing a very large stream of potential royalties. The US group would follow up a New Jersey victory with suits against the 15 other Japanese companies with which it is in dispute.

The climate for pursuing patent cases in the US has improved markedly over the past decade. Plaintiffs used to be viewed suspiciously by the courts, as potential monopolists. However, the Reagan administration established a special federal patents appeals court in Washington in 1982 which has done much to ensure uniform standards in patents cases.

The Minolta suit puts a stake in the ground and shows we're not going to roll over and play dead: Martin Dickson reports

While the court denies it, the legal profession says statistics suggest that a patentee's chances of winning a suit have improved significantly in recent years. At the same time, there has been a sharp increase in the value of damages awarded.

Congress has also helped, with a 1988 amendment to section 337 of the Tariff Act of 1930. The Tariff Act allowed US manufacturers to petition the International Trade Commission to ban the import of products they claimed infringed their patents.

The amendment extended this right from manufacturers to include companies which had made a substantial investment in the development of a technology or a significant effort to license it.

Honeywell used this in its fight against Minolta, which had been dragging through the courts since 1987 and might not reach trial before the US company's patents begin to expire in 1992. It applied last year to the ITC for an import ban, explaining to the court that it was doing so out of frustration at the legal delays. That in turn prompted the judge in the patent case to expedite the hearing this month.

Mr Steffen argues that its success with Section 337 underlines the need for an international framework to protect intellectual property which will include controls on the import of goods utilising ideas US companies claim as their own, and a mechanism for speedy resolution of disputes.

Measures along these lines, together with common standards for intellectual property rights, have been a key element of the Uruguay Round of trade liberalisation measures proposed under the General Agreement on Tariffs and Trade. However, with the fate of the Gatt round still very murky, so too are the chances of any intellectual property rights pact.

Lisbon awards natural gas contracts

PORTUGAL has awarded contracts jointly worth over \$500m (£198m) to build and manage three regional natural gas distribution pipelines. Patrick Blum reports from Lisbon. The programme involves building a liquefied natural gas

terminal in Setubal, south of Lisbon, a primary high-pressure pipeline to Braga in the north, and a gas-fired power plant near Oporto. Total investment is expected to be above \$250m.

The northern region contract went to a consortium including Portugal's Gaz de France; the central region, to a consortium including National Gas, Petrolgas, and Italgas of Italy, which is also part of the southern-region consortium led by Setgas of Portugal.



New South Wales yesterday banned sales of semi-automatic weapons as 5,000 protesters rallied outside the state parliament. The ban followed eight deaths in a shopping centre massacre last month.

Moscow to keep Mideast line

By Hugh Carnegie in Jerusalem

MR Boris Pankin, the new Soviet foreign minister, said yesterday events in the Soviet Union would not disrupt plans for a Middle East peace conference in October co-hosted by Washington and Moscow.

Speaking to Israel Radio, Mr Pankin countered suggestions that the upheaval in the Soviet Union since the failed coup would at least delay progress towards peace talks. Although Washington has led the peace initiative it has leaned heavily

on Soviet backing to help bring the parties together. "We will be going in the same direction as previously," Mr Pankin said.

But President George Bush has suggested the conference could still be derailed by differences over Palestinian representation. Mr Bush also said he did not think the process had been affected by what had happened in Moscow. But he carefully avoided predicting the timing of what is planned as a

largely ceremonial conference, to be followed by a series of bilateral negotiations.

He said "the ball lies in other courts" - a reference to deep differences between Israel and the Palestine Liberation Organisation over who should represent the Palestinians.

Mr Yitzhak Shamir, the Israeli prime minister, said he expected Mr James Baker, the US secretary of state, to return to the region shortly to try to resolve the issue.

Singapore businessmen shrug off election result

By Kevin Brown in Singapore

BUSINESS leaders in Singapore yesterday dismissed suggestions that overseas investment might be affected by the emergence of a parliamentary opposition in the general election last Saturday.

The ruling People's Action Party won 77 of 81 seats, but its share of the popular vote fell to 61 per cent from 63.2 per cent at the last election in 1988. Opposition parties won four seats, compared to one in 1988.

Mr Goh Chok Tong, the prime minister, warned before the election that a fall in PAP support might cause a loss of

confidence among foreign investors, leading to economic decline.

However, most local and overseas business leaders said the lower PAP vote reflected a desire for a two-party political system, rather than a rejection of government policies.

Many also noted that Mr Chiam See Tong, leader of the opposition Singapore Democratic Party, supports government economic policy, including the PAP's emphasis on attracting foreign investment.

"The government is still in power and its basic plans for

the future are still intact. Unless there is a major change in policy which is to be signalled later, I cannot see anything to be unduly worried about at this stage," said Mr Koh Thian Ser, managing director of Ong and Co, a local stockbroking firm.

According to Mr Yasutaru Kozuki, secretary general of the Japanese Chamber of Commerce: "Japanese companies think there is no change in the position of the government, and there will be no drastic changes of policy."

Mrs Joan Boyle, director of

the British Business Association, said there appeared to be no likelihood of dramatic policy changes, or of a loss of political stability. "Like the rest of the foreigners, most of [the British] think Goh Chok Tong is over-reacting."

"I don't think that what has happened is a destabilising factor. The government is pretty well entrenched here and there is no question of it being overturned overnight."

There were also signs that the government's concern over the fall in the PAP vote was dissipating following detailed anal-

ysis of the results. Brigadier General Lee Hsien Loong, one of two deputy prime ministers, said there were signs that the opposition would act constructively.

Most newspapers have carried editorials and letters since the election urging the government not to abandon the relatively liberal policy adopted by Mr Goh since he replaced the autocratic Mr Lee Kuan Yew, Brig Gen Lee's father, as prime minister in November. Mr Goh said after the election that he was considering "modifying" his style.

UK and China see HK airport deal as basis for co-operation

By Philip Stephens, Political Editor, in Beijing

BRITAIN and China yesterday characterised their agreement on the construction of new international airport in Hong Kong as the start of a new phase of co-operation over the transfer of the colony in 1997.

In a joint communiqué released after the formal signature of the memorandum of understanding by Mr John Major and Mr Li Peng, prime ministers of the two countries, the two sides indicated that they had resolved a number of other outstanding issues during the transition period.

Those issues included the creation of new court of final appeal in Hong Kong and provision for Hong Kong to sign investment protection agreements with other nations. The governments also agreed to accelerate work in the joint liaison group set up under the Sino-British declaration of 1984, buttressing its work with twice-yearly meetings of foreign ministers.

As a result, the communiqué said, "both leaders expressed their confidence in the future success of Hong Kong as an international economic, financial and trading centre".

The communiqué also stated that the two sides had agreed to "strengthen co-operation in the field of trade and investment, and to develop their bilateral relations".

It adds that to ensure Hong Kong's long-term prosperity and stability, "the two governments would make joint efforts to accelerate work in the joint liaison group" in order to complete the work set out in the joint declaration. They would give higher priority to the work of the

group, if necessary increasing the numbers of its participants and the frequency of its meetings.

The communiqué says that "tangible results or substantial progress" have been made on a range of subjects: Hong Kong will open negotiations to conclude its own investment promotion and protection agreements with certain leading trading partners.

The two sides have agreed in principle on the early establishment of a Court of Final Appeal. Experts will meet soon to resolve the remaining points of detail. The two sides will work towards "very early agreement" on the future of land in Hong Kong currently used for military purposes.

The Chinese side of the Sino-British Land Commission will give early agreement to the proposal of the Hong Kong government that the Colvin House site be used to build a future British consulate-general.

Mr Douglas Hurd, the UK foreign secretary, has invited Mr Qian Qichen, his opposite number, to visit London for the first of the six-monthly rounds of high-level talks.

If you don't come to grips with environmental legislation you could go out of business.

Business now faces a tightening band of environmental legislation that will have a marked effect on your business. Manchester Business School has designed two courses that will enable business people to identify those critical issues and the types of response that can help you achieve a competitive edge based on environmental performance. A 1-day seminar entitled 'Meeting The Challenges of Environmental Legislation', aimed at senior managers, takes place on the 16th October 1991. A 5-day residential course entitled 'The Key Role of Environmental Issues in Strategic Planning', considers strategic responses to environmental problems. Both are run in association with The Environment Council's Business and Environment Programme.

For further information contact: Dr Nigel Roome, Manchester Business School, Booth Street West, Manchester M15 6PB. Tel: 061 275 6460 Fax: 061 273 7732.

MANCHESTER BUSINESS SCHOOL

دکتر احمد لعل

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It's a well-known fact: some Asian countries are among the world's leading economies.

The success of the Confucian philosophy in the computer age. Looking closer at the causes, one of the first things that springs to mind are the teachings of Confucius, dating back over 2,500 years ago – a school of thought which laid the groundwork for an unusually favorable economic environment.

The foundation for success has been built on an uncompromising recognition of competence, the importance of getting a good education, and especially the individual's profound feeling of being at one with both society and his employer.

It goes without saying that such strengths, which have evolved over generations, also involve duties. For in order to sustain the climate of harmony, each individual is expected to comply with various, and at times subtle, rules of behavior.

To take an example: those much-beloved and protracted business dinners are not designed primarily as a medium for business negotiations.

But by fostering a state of harmony and creating the correct atmosphere, they do help one successfully conduct business.

If in the course of negotiations you are confronted with a situation where you could in some way cause your counterpart to "lose

face," you should refrain from persisting even if you are clearly in the right. You can expect this demonstration of good will to be met with grateful recognition, even if none of those present openly show it.

By behaving in this way, you will have by no means lost influence. On the contrary, you will have shown that you have taken to heart the most important rule of conduct: always permit your counterpart to save face in a dignified manner. And by doing so, you will also further your own interests.

Business in Asia requires patience and time. But once accepted, you'll always be accepted.

Dresdner Bank has been an active and respected member of the Asian business

scene for many years now, with nearly five hundred committed professionals – both western and eastern – serving customers with their experience and expertise.

Our customers know they can rely on us to help bring their interests into harmony with the various Asian markets, each with its own particular local business customs.

And yet, every day even we still learn something new.

That is how it should be. For, in the words of a Chinese proverb, continually striving to secure longterm success is more important than "quickly plucking a feather from a passing goose."

Striving for harmony as a formula for competitive success.

Dresdner Bank



AMERICAN NEWS

Democrats believe performance at home is president's Achilles' heel

Bush turns spotlight on US domestic agenda

By Lionel Barber in Washington

PRESIDENT George Bush, conceding that US schools "are in trouble" yesterday launched a campaign to deflect Democrat charges that he is more interested in solving problems abroad than at home.

In a speech in Maine, en route to Washington after a month-long holiday dominated by the Soviet crisis, Mr Bush cast himself in the role of an "education president" committed to raising standards in schools.

In the next four weeks the White House has scheduled trips to at least 10 other states to show that Mr Bush has a domestic agenda on which to contest next year's election. The focus will be on education, as well as the administration's crime and transportation bills. Democrats led by Mr Richard Gephardt, House majority

leader, believe domestic issues are Mr Bush's Achilles' heel.

Turning to education yesterday, Mr Bush seized on last week's news that scores in the verbal scholastic aptitude tests - a broad, national measure of performance at high school - had fallen to their lowest level since 1983. The figures showed that, although the percentage of US students who score highly has remained consistent for a decade, the low scorers are falling further behind.

Some educational experts warn the system is creating an "educational elite" and an "underclass of students" in high school.

Individual states, rather than the federal government, bear most of the burden of running and funding schools. Mr Bush has avoided promising more federal money, relying

instead on the "America 2000" programme - a joint effort with state governors to set education goals to be achieved by the end of the century.

Although Mr Bush was preoccupied with foreign affairs during his holiday, he held several less publicised sessions with his top domestic advisers, including Mr John Sununu, White House chief of staff, and Mr Richard Darman, budget director.

The White House intends to promote the administration's own domestic agenda more aggressively in coming months. Crime, law-and-order and anti-drugs rhetoric will all feature; but Mr Bush is also likely to use his five-year, \$166bn surface transportation proposal to argue that he is concerned about crumbling infrastructure in the US.



George Bush: held sessions with domestic advisers

Sharp increase in US orders

By George Graham in Washington

US manufacturing continued to revive last month as new orders increased sharply, according to statistics published yesterday by the National Association of Purchasing Management (NAPM).

The purchasing managers' index, which provides a widely watched early measure of the industrial economy's health, rose to 54.8 per cent in August, its highest level for nearly three years.

This was the third consecutive month in which it stood above 50 per cent, indicating the manufacturing economy is expanding.

Government economic statistics in the last few weeks have given contradictory signals of the health of the US economy, but the purchasing managers' index provides support for estimates that the economy is now recovering reasonably strongly from recession.

Mr Robert Bretz, chairman of the NAPM, said his association's index had averaged 45.1 per cent for the first eight months of the year, which past experience showed would be consistent with a growth rate of only 0.4 per cent in the whole economy.

If the index remained at

August's level, however, this would be consistent with real growth of about 1.4 per cent for the full year.

The rise in the index was fuelled by the fourth consecutive monthly increase in new orders. New export orders also continued to grow.

Separately, the Commerce Department said construction spending rose by 1.6 per cent in July to a seasonally adjusted annual rate of \$404.9bn (\$241bn), the first increase since April.

However, spending was still 10.6 per cent lower than a year earlier.

Argentine industry signs pact

ARGENTINE'S government and industry have signed an agreement to end the country's international financial isolation which has persisted since it suspended payments on its foreign debt, in July 1989.

New hopes have emerged of an agreement with the International Monetary Fund, and Brazil's recent proposal for rescheduling its \$52bn (\$30.9bn) medium- and long-term commercial debt has been greeted as realistic by surprised creditors.

"What you are seeing now is a realisation that we have to be a part of the world," Mr Arminio Fraga, international director of the central bank, explained yesterday.

Thus while economic news at home worsens daily - with inflation rising to more than 15 per cent last month - nearly all senior officials of Brazil's Economy Ministry and central bank are abroad negotiating with foreign institutions.

Mr Roberto Macedo, the chief economic policy secretary, is in Washington this week for talks with the IMF. Negotiations with the fund for a standby facility reopened in June after a letter of intent signed last year was torn up when the government failed to meet economic targets.

A new agreement is vital as a guarantee before creditor banks agree on a restructuring. Brazilian officials say they hope for a new letter of intent by the annual IMF meet-

State governors reject Collor plan

By Christina Lamb in Rio de Janeiro

PRESIDENT Fernando Collor de Mello of Brazil has failed to secure support from the country's 27 state governors for a proposal to change the constitution radically.

The government believes the constitutional amendment is essential for it to reduce federal expenditure and bring inflation under control. Mr Collor had hoped that by offering to roll-over \$57bn (\$33.9bn) owed by the states, he could secure the governors' help in persuading their party men in Congress to vote the project through.

The presentation of the amendment to Congress, scheduled for next Tuesday, looks likely to be delayed after a week of talks with governors and planning secretaries broke up with no agreement.

Mr Frederico Mazzuchelli, secretary of works for São Paulo, Brazil's largest state, said yesterday: "We have completely dismissed the idea of linking state debt to political support. The amendment is a political matter for Congress to discuss, while rolling over of state debt is a technical matter to be discussed between the federal and state administrations."

Many states are angry too at the idea of negotiating their debt as a bloc, given the disparity in incomes and indebtedness. Only four states are solvent - Santa Catarina, Paraná, Ceará and Espírito Santo. But three large debtors - Rio de Janeiro, São Paulo and Minas Gerais - have considerable income-generating capacity and are less threatened by the

situation than those such as Piauí and Maranhão, which have heavy debts and low incomes.

The states' decision is a setback for the government, which hoped to put the amendment before Congress quickly to meet conditions for an agreement with the International Monetary Fund which included a recommendation for constitutional reform.

The government will now intensify contacts with political leaders in Congress. But the most crucial points of the amendment, such as ending guaranteed job stability for civil servants and opening up restricted sectors such as mining and telecommunications to foreign investment, are unlikely to be passed.

Brazil seeks to come in from the cold

Polymakers want to end financial isolation, writes Christina Lamb

BRAZIL'S economic policymakers are attempting to end the country's international financial isolation which has persisted since it suspended payments on its foreign debt, in July 1989.

New hopes have emerged of an agreement with the International Monetary Fund, and Brazil's recent proposal for rescheduling its \$52bn (\$30.9bn) medium- and long-term commercial debt has been greeted as realistic by surprised creditors.

Mr Marcellio Marques Moreira, economy minister, arrived in Tokyo yesterday to sign a loan agreement for \$470m - the first loan from the Japanese government since 1986. On Friday Mr Moreira will go to Paris for talks with Mr Jean Claude Trichet, president of the Paris Club of creditor governments, with which Brazil must also negotiate.

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Kevlar*, Nomex* and Tyvek*: Three lifesavers from Du Pont.

When Captain Brown and his men go into action, they have to be quick but cautious. Their task is to protect people and the environment, in particular against dangerous toxic substances, contaminated dust and similar hazards.

Protective clothing can be a matter of life or death, in this job as well as in many others. For example, in bullet-resistant vests, or flame- or chemical-resistant overalls, KEVLAR and NOMEX III fibres and TYVEK spunbonded olefin play a vital role.



Cleanroom protective clothing made from TYVEK (Photo: Hoffmann-La Roche Inc.)

Tyvek also guards against invisible hazards.

Protective clothing of TYVEK is used wherever people come into contact with toxic substances or aggressive chemicals. TYVEK is a non-woven fabric that acts as a barrier. Not even minute pollutant particles or bacteria measuring no more than half a thousandth of a millimetre can penetrate this highly dense material. Garments made from TYVEK not only keep out asbestos dust and other dangerous particles, but also provide effective protection against chemicals during crop spraying. In cleanrooms, protective clothing of TYVEK prevents particles given off by the

skin from contaminating work areas, where even the smallest amount of dust would be a problem in microchip production, for instance.

Very light and exceptionally tear-resistant.

TYVEK is a spunbonded olefin material produced by a unique process from millions of ultra-fine polyethylene fibres. The result is a lightweight material that combines the finest properties of film, fabric and paper. It is waterproof, has high tensile strength, is tear-resistant and unaffected by a large number of chemicals. No other material is so impenetrable, so strong, so light, yet breathable. Coated versions of TYVEK are available to suit requirements in terms of barrier performance



Fireman's protective overalls made from NOMEX III

for specific toxic chemicals. Contact Du Pont for details from our permeation guide data book.

Nomex III - The fibre for fire-risk applications

Whenever fire and heat are involved, time is of the essence. A protective garment of NOMEX III can provide protection against fire for a critical period.

NOMEX III is a blend of NOMEX meta-aramid and KEVLAR para-aramid. The inclusion of KEVLAR prevents the material from breaking open when exposed to flame, and thus the skin is protected longer from the effects of heat. This invaluable feature makes NOMEX III superior to other heat-and flame-resistant materials.



A policeman's protective vest made with KEVLAR

NOMEX III has another major advantage: its flame resistance is retained permanently, unaffected by either frequent washing or wear. And since the material made from this fibre is as much as 40% lighter than flameproof

cotton for the same protective performance, garments made with NOMEX III are also more comfortable to wear.

To check the degree of protection afforded as accurately as possible, a special test manikin was developed by Du Pont. Known as the "Thermo-Man", it is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur. Public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the UK,

Never before had a fibre been so light and yet so strong, as well as corrosion-proof, heat-resistant, self-extinguishing, non-magnetic and electrically non-conductive. And it retains its useful properties from -40°C to +180°C.

Du Pont has now developed its second generation KEVLAR, the "Hx" Series, with properties even more outstanding. KEVLAR is used, for instance, to make bullet- and fragment-resistant vests for police and armed forces, and cut-resistant jackets for fencers as well as industrial workers.

Innovative technology means progress.

KEVLAR, NOMEX and TYVEK are produced by the Engineering Fiber Systems division of Du Pont, which also developed TEFLON, TYPAR, CORDURA and high-strength Nylon. From house and home to air and space, these products have opened up new perspectives in countless areas.

Du Pont is one of the world's leading research-oriented companies, with 39 production plants and laboratories in Europe alone.

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TRANSPORT

Brel replaces chief executive as losses rise

By Richard Tomkins, Transport Correspondent

THE chief executive of Brel, Britain's highest-railway train manufacturer, has lost his job because of the company's failure to deliver trains to British Rail on time.

Mr Peter Holdstock, 60, who led the management-employee buy-out of Brel from BR in April 1989, has been replaced by Mr Bo Soderstrom, a 53-year-old Swede with long experience in the railway equipment industry.

Mr Holdstock's departure is understood to have been prompted by Brel's plunge into losses resulting from the company's continuing inability to meet production schedules on new trains for BR.

The most serious delays have been with a new express train called the Class 158, which was supposed to have led to a leap in quality of ser-

vices on Regional Railways and ScotRail routes from September 1989.

Instead, timetable were thrown into chaos when production difficulties led to a year-long delay in delivery. Teething troubles with the new trains have caused further serious problems since they started entering service.

Brel has also fallen badly behind schedule on the production of a new class of suburban trains called the Class 165, destined for Network SouthEast's routes out of London's Marylebone station.

Mr Ian Forrester, Brel's director of personnel and business services, said the delays in deliveries meant sales income was falling to match the company's heavy outgoings on labour and materials for the new trains. He would not spec-

ulate on the expected losses this year, but acknowledged that they would mark a significant reversal from the pre-tax profits of £22.4m in the year to September 1990.

Mr Holdstock was managing director of Brel when it was the state-owned rolling stock manufacturing division of British Rail. He became chief executive on leading the buy-out which took Brel into the private sector in April 1989.

The buy-out was backed by Asea Brown Boveri, the Swiss-Swedish engineering group, and Trafalgar House, the British construction group. Each of these owns 40 per cent of Brel, with the remaining 20 per cent owned by the management and employees.

In the last seven months Brel has shed 1,650 jobs in two tranches - the second of them

just six days ago - in an attempt to bring costs into line with income and improve financial performance.

Mr Soderstrom's appointment appears to have been at ABB's instigation. Between 1980 and 1990 he was managing director of the Hagglund Group, an Asea subsidiary producing military and railway vehicles, hydraulic products and cranes.

Later he was chief executive of FTV Group, a Swedish government company making defence, aviation and electronic products.

● The private sector should be given the opportunity to build a freight-only railway line stretching from the Channel tunnel to Scotland, a report from the National Economic Development Council says today.

It warns that British indus-

try will suffer from higher costs, growing congestion and less reliable delivery times if the so-called rail spine is not built. The report, drawn up by the NEDC's construction industry sector group, says the opening of the Channel tunnel in 1993 will create the opportunity for more international freight to go by rail.

Continental Europe, it says, is already moving towards the use of combined transport, whereby freight loads are transferred from lorries to trains for the long-distance part of their journey.

But because Britain's railways lack the larger clearances of Continental-gauge railways, the report says, Britain is in danger of being excluded from this new European combined transport system.

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BRITAIN IN BRIEF



Benetton poster is 'offensive'

Benetton, the Italian fashion retailer, has been asked by the Advertising Standards Authority to withdraw an "offensive" nationwide poster campaign launched in the UK ten days ago. The poster, depicting a new-born, blood-smeared baby, had generated an unprecedented number of protests, the authority said: more than 800 complaints had been received. Benetton had been advised before the campaign that the poster, produced in Italy, was "likely to cause great offence" but the advice had been ignored.

Reserves rise \$71m in July

Britain's gold and foreign currency reserves showed a modest, underlying increase of \$71m last month, which was in line with market expectations of a \$100m rise. The Treasury said that the overall level of the UK's official reserves rose by \$60m to \$44.65bn at the end of August from \$44.59bn at the end of July.

Employment inquiries up

Employment inquiries to Citizens Advice Bureaux rose 9 per cent last year to 75,000, with a majority coming from part-time, non-unionised employees of small firms. The TUC and CAB called for changes to employment law to protect vulnerable workers - in particular to oblige employers of part-timers to issue them with written terms and conditions, and to abolish the two-year qualifying period necessary to lodge claims for unfair dismissal.

IMRO issues handbook

The Investment Management Regulatory Organisation, the self-regulatory body for the fund management industry, has published a revised rulebook which largely frees professionals from investor protection rules. The rules still apply to "private clients". IMRO is the first self-regulatory body to release a new rulebook intended to comply with the Securities and Investment Board's core rules. The rulebook has been tentatively approved by the SIB and takes effect from November 30.

THE BCCI SHUTDOWN Council officials criticised

TWO senior officials of the Western Isles Council are understood to be severely criticised in an independent report into the council's £23m loss in the closure of Bank of Credit and Commerce International.

The report by Professor Alan Alexander is believed to attack the roles of Mr George Macleod, the chief executive, and Mr Donald Macleod, the finance director.

The report was presented on Monday night to a council committee investigating the affair. Councillor Kathleen Macaskill, the committee chairman, yesterday said that she was "furious" that the report had been leaked. She added: "The person who leaked it is not worthy to be a councillor."

Hours before Monday's meeting, a source revealed that the 42-page report attacked Mr George Macleod's lack of leadership immediately after news of the loss was made public and for going home on the morning of a special meeting about the loss.

Mr Donald Macleod is thought to face criticism for the overall running of the council's finance department and for not revealing his relationship with a partner in a brokerage firm - although there is no suggestion of impropriety.

The Rev Donald Macaulay, the council convener, announced his resignation on Monday.

● PAKISTAN: The State Bank of Pakistan said yesterday there was some progress on the proposal by the Abu Dhabi-based Union National Bank (UNB) to buy the three BCCI branches in Pakistan.

UNB, formerly Bank of Credit and Commerce Emirates, sent the proposal to the state bank in July.



Police riot squads (pictured above) have clashed with youths in three British cities over the past few days. A power failure led to looting and attacks on police in Birmingham, England's second city. In Oxford police charged through a barrage of bottles to disperse 150 youths after two people were beaten up. In Cardiff 34 people have been arrested since Friday.

Disaster relief helpline

The British Red Cross has launched an information package designed to help local authorities set up future disaster appeals quickly. The Disaster Appeal Scheme offers the procedures and mechanisms to allow a trust to be established for public donations immediately in the event of an emergency.

Party launches new strategy

A financial strategy involving national savings and rapid progress towards European economic and monetary union has been launched by the Liberal Democrats. The document will be discussed at the party conference next week.

Fall in apprentices

The number of apprentices joining manufacturing companies in the engineering industry this summer has dropped by an average of about 30 per cent, the new Engineering Training Authority has said. The ETA said enquiries this June at a representative sample of engineering training centres suggested that the intake of craft and technician apprentices would fall by between 25 per cent and 50 per cent, with an average of about 30 per cent.

Mining inquiry is set up

An investigation involving British Coal, the mines inspectorate and the mining unions has been set up following an accident at a South Yorkshire colliery when a conveyor belt ran out of control in a tunnel 900 feet underground. A fleet of ambulances took 41 injured miners to hospital, although none were seriously injured. The 642-man pit, which produces 9,000 tonnes of coal a week, will resume normal operations later today when staff will walk the 970 metres to the work area. There were 163 men underground when the accident happened.

Fund group postpones issue

Public disquiet about the risks of investing in financial futures and options has forced Prudential Holborn, the UK's largest fund management group, to postpone its planned launch of a unit trust investing in the derivatives.

Harrods lifts pay freeze

Harrods is lifting a six-month pay freeze and awarding its 3,000-plus staff a 6 per cent pay rise with effect from October 1 after an upturn in sales.

CONFERENCES

TEESSIDE TRAINING & ENTERPRISE COUNCIL

Launches

INVESTORS IN PEOPLE

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MAIN SPEAKERS - SIR JOHN HARVEY-JONES & PROF. AMIN RAJAN

SPEAKING IN TEESSIDE AT GIBBOROUGH HALL, CLEVELAND

A PRESTIGIOUS CONFERENCE AND EXHIBITION ON

THURSDAY 12TH SEPTEMBER 1991

TO RESERVE A PLACE TELEPHONE (0642) 231023 AND ASK FOR STUART BRIGHT OR JOAN CLEARY.

Nuclear reprocessing contract to be signed

By Juliet Sychrava

NUCLEAR Electric, the state-owned nuclear company, and British Nuclear Fuels (BNFL), which sells and reprocesses nuclear fuel, will today announce what they claim is the biggest contract ever signed between two parties in the UK. The value of the contract will be announced today.

The agreement, which could mean considerable cost savings for Nuclear Electric, is likely to involve some withdrawal from the company's long-term obligations to reprocess fuel from its advanced gas-cooled (AGC) reactors, at a time when the alternative of storing fuel on site is increasingly viewed as more economic and environmentally acceptable.

In August Mr James Hume, chairman of Scottish Nuclear, Nuclear Electric's sister company, said he viewed reprocessing as uneconomic and unnecessary, and in July the company submitted a feasibility study for on-site storage to the government.

The new contract follows more than a year of talks during which Nuclear Electric has tried to cut costs by replacing the cost-plus contracts with BNFL, dating from the days of the Central Electricity Generating Board (CEGB) with a fixed price contract.

It is expected to cover the ten year period between the start-up at Sellafield of BNFL's new Thermal Oxide Reprocessing Plant (Thorp) in 1992, and 2002, as well as the purchase of around 1,800 tonnes of AGC fuel. However, it is unlikely to make a full commitment to reprocessing beyond 2002, and may wait to see how Scottish Nuclear's dry storage proposal succeeds, industry and environmental group sources said yesterday.

Thorp was criticised as uneconomic in December last year but BNFL said yesterday it had contracts with German electrical utilities worth £200m for the second ten years of Thorp's life, and was close to concluding other agreements overseas.

By Richard Evans

WATER companies were warned yesterday that they should consider making voluntary reductions in their proposed charges for next year if they wish to avoid enforced cuts.

Mr Ian Byatt, director general of the Office of Water Services (Ofwat), the industry's economic regulator, wrote to the managing directors of all 34 water companies in England and Wales telling them he would decide on the 1992-93 charging levels by October 31 and they should submit any additional relevant information to him by then.

A review of water company charges, based on the level of inflation, plus a factor known as K to take account of heavy investment commitments, is not due until 1994.

However, Mr Byatt has said he will review K factors this year because of the higher than expected profits and dividends announced by the companies.

The letter is the latest in a series of increasingly tough warnings from Mr Byatt to the companies on their dividend and diversification policies, and was seen by company chiefs as an attempt to bully them into voluntary cuts in charges for next year.

Mr Byatt also announced that tough new regulations have been agreed by water companies to ensure that customers are not affected adversely by any diversifica-



Isolated: Arthur Scargill, miners leader, saw his motion defeated in the week's most controversial debate at congress

TUC IN GLASGOW

Repeal of all anti-union laws is rejected

By Michael Smith and Lisa Wood

MR NEIL Kinnock, the leader of the opposition Labour party, yesterday greeted with relief a decisive trade union vote to reject left wing demands to scrap all the "anti-union legislation" introduced by the Conservative government since 1979.

The Trades Union Congress, meeting in Glasgow, instead gave overwhelming support to the party's policy of a more limited reform of employment laws.

Mr Kinnock said the votes would improve Labour's electoral chances. More important, he said, they signified an "attitude towards constructive industrial relations which is reciprocated by managers around Britain."

However, Mr Michael

Howard, employment secretary described yesterday's debate as a sham and said every section of the labour movement wanted a massive shift in power in favour of unions.

The debate on employment was the most controversial of the TUC congress week. Delegates voted 5.3m to 2.2m against the motion calling for repeal of all anti-union legislation which was proposed by Mr Arthur Scargill, president of the National Union of Mineworkers.

Mr Norman Willis, TUC general secretary, said passing the NUM motion would give comfort to "our opponents". He said it could be interpreted to mean the abolition of legal requirements for strike ballots and ballots for executive elec-

tions. "The public certainly won't accept that and poll after poll has told us that our members won't accept that either."

In its employment law reform plans, the Labour party has said it will keep legal requirements for ballots on industrial action and for elections of senior trade union leaders. However, it would restore the right to take sympathy action "where there is a direct interest between two groups of workers of an occupational or professional nature".

Mr Scargill said, in moving his motion, that the TUC should not abandon its principles on the false premise that it would be wrong to rock the boat and undermine a Labour

victory. It was far better to be open and honest "and say all laws should be repealed." He said he was not against ballots but he said unions should be free from state interference in the operation of them.

However, Mr Tony Young, general secretary of the National Communications Union, criticised unions which failed to give their full support to Labour.

"They detest this government, yet, unwillingly they may keep it in power by their insistence on continuing the argument over whether we should accept any legal regulation of union affairs. They provide our enemies in the media and the government with a stick to beat us."

Editorial comment, Page 16

Regulator gives tough warning to water companies on charges

By Richard Evans

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Sir Bryan Nicholson

tion from the core businesses of supplying water and sewerage services.

All water companies in England and Wales have accepted proposed licence changes aimed at guaranteeing that the companies always have adequate financial and management resources for their core businesses.

The amendments, which come into effect immediately, require directors of the 10 privatised water and sewerage businesses and the 24 water-only companies to confirm annually to Ofwat that they have the resources to run the core services effectively.

They will also be expected to consult Mr Byatt when undertaking any significant diversification, although this is not a formal licence requirement.

The move is the strongest indication so far that Mr Byatt intends to be an aggressive champion of the customer by ensuring that the cash produced by companies through supplying core services cannot be dissipated on grandiose diversification schemes. It must stay in the core business to fund investment and relieve customers of the need to pay higher prices.

The announcement confirms that the water industry faces a far tougher regulatory regime than other privatised industries such as electricity, gas and telecommunications which do not have the same strict rules on diversification.

Mr Byatt said: "As the regulator, it would not be appropriate for me to take a general position against diversification. However, I am determined to ensure that the diversification activities of the pie can in no way harm the core business."

He added that customers must also recognise they could not expect to participate automatically in profits made in a diversified activity.

Prior to privatisation in late 1989 there was widespread concern at ambitious diversification plans proposed by many of the water authorities. In the event, diversification has been modest and has been targeted mainly at consultancy, engineering and waste management, all closely linked to core activities.

Lex, Page 18

Post Office considers reform of mail service

By Roland Rudd

THE POST OFFICE is planning a radical reform of its operations after the government's decision to erode its monopoly on letter delivery costing less than 21p.

Under proposals being discussed by the Post Office's board, first and second class mail would be scrapped in favour of one standard service which would aim to achieve a quality of service provided by the present first class stamp.

Business users would be offered a premium service in competition with private couriers.

This would cost 35p an item and would guarantee a next morning service.

But the Post Office would reduce the current two daily deliveries to one.

Sir Bryan Nicholson, the Post Office chairman, in his first interview since the government announced its decision to reduce the letters monopoly, said yesterday the proposals enabled him to put forward his own plan.

He said: "The advantage of liberalisation is that it provides the public with a rationale for change. It is very difficult to explain changes when you are a monopoly; it is much easier when you are operating in the market place."

In July, Mr Peter Lilley, trade and industry secretary, announced plans to reduce the delivery charge under which the Post Office retained its monopoly to about the cost of a first class stamp - to be raised to 24p next week.



Ian Byatt

Liberalisation is expected to take place incrementally. Sir Bryan said he favoured reducing the letters monopoly in two stages.

He believes the threshold should initially be reduced to about 35p, to ensure that potential competitors did not threaten the Post Office's ability to provide a universal service by taking the most lucrative routes away from the corporation, and later to about the price of a first class stamp.

The government is also planning to increase the regulation of the industry through the appointment of a regulator. It would advise the government on whether any move towards competition threatened the Post Office's ability to provide a universal service.

Interview, Page 16

MANAGEMENT

Andrew Fisher explains why a German industrial group streamlined its activities

Rationalisation gives Linde a lift

For a company which is the world leader in one of its activities and among the top producers in others, Linde is surprisingly reluctant to blow its own trumpet.

When the German industrial group bought Lansing Bagnall of the UK three years ago, it became the world's biggest producer of fork-lift trucks. It is also a prominent producer of gases, industrial plant, and refrigeration systems.

None of these industries is particularly exciting. Nor do there seem to be any obvious links between them, though the company insists there are some synergies. So what makes Linde tick? More to the point, what makes it so profitable?

Based on the outskirts of Wiesbaden — the elegant capital of the state of Hesse, which also includes the much more bustling financial and commercial city of Frankfurt — Linde does not go out of its way to encourage publicity. "We have a restrained style," admits Hans Meinhardt, 60, the chief executive. "Firstly, we are not so big. And secondly, we want to gain attention through our performance and not through making lots of noise."

Its record is one of steadily improving results. Turnover has doubled in the past 10 years, with an 11 per cent rise to DM6.1bn (£2.1bn) in 1990, and a further gain of at least 10 per cent expected for 1991. Net profits were 14 per cent higher at DM212m (£72.1m) last year, though the rate of increase in 1991 will be less than that of turnover because of a heavy investment programme. In the second half, pre-tax profits were 5 per cent higher at DM236m, with turnover up by 13 per cent to DM3.1bn.

Under Meinhardt, chief executive for 15 years, Linde has streamlined its main activities, shed peripheral businesses, and expanded in both western and eastern Europe. By the time he took on the top job at the age of 45 in 1976, the company had

spread far beyond the original activity of ice-making and refrigeration equipment started by its founder, Carl Linde, a Munich engineering professor.

Meinhardt decided Linde was in too many areas of business. His thinking had been strongly influenced by a three-month spell with Raytheon, the US electronics company based near Boston. Tom Phillips, then the company's president, instilled some basic lessons into the young Meinhardt, who returned to Linde with firm ideas about its future.

Since Meinhardt took the wheel, Linde has sold off activities which produced around DM2bn of turnover. "We had more than 10 divisions. Now, we have only four." Among the businesses to go were machine tools, large refrigeration and air-conditioning units, diesel engines, and welding equipment. "Linde didn't look too good then," Meinhardt says of the time when he became chief executive. Through being in so many areas, it had lost its way. One lesson Meinhardt learnt from Phillips was that diversified companies had to be with the leaders in whatever activities they took part.

Another was that the businesses and products of such a group had to be large enough for its total size. "There was no point in being in areas which took up too much management time for little reward."

Today, Linde's six-man board of directors is closely involved in operations, as well as taking care of strategic planning and financial controls. "We are a company where the management looks after the operations. We are not a conglomerate with a holding company at the top."

Linde only wants to be in areas which are technologically challenging and which its directors can understand. Meinhardt adds that the management board must also be no bigger than if Linde was a one-business company. Thus, each board member has responsibility for a function

such as development, production, marketing, or finance. Each division also has a director representing its interests at board level.

"We want short decision-making channels," says Meinhardt. Between 70 and 80 per cent of the daily decisions are made by the operational line managers. The remaining 20 per cent or so, including big investments and acquisitions, is for the board. The director responsible can sort out many issues himself or with the chief executive. Thus the full board only has to discuss the biggest policy moves and is not bogged down with detail or bureaucracy. Meinhardt stresses: "We are competing with companies which are only active in one sector. We have competitors which only make fork-lift trucks, or only produce gases, or only build industrial plant. And we want to be able to react just as quickly, competently, and flexibly as if we were only in one business area."

Meinhardt sees good prospects in all of Linde's sectors. In industrial gases, for example, it is spending heavily on new plant in east Germany and Czechoslovakia. At Lansing, an investment programme of more than £50m is under way. On the industrial plant side, Linde is building a DM1bn ethylene facility for BASF, the German chemical concern, in Antwerp; this is Linde's biggest ever contract.

In addition, the group wants to squeeze more profit from its divisions through better organisation, logistics, and rationalisation. The purchase of Lansing, for example, has led to a reshaping of Linde's industrial truck manufacture between its British, German, and French factories.

Because of the depth of the UK recession, Lansing's reorganisation is taking place at a rough time for the domestic materials-handling market. But the revamping is on schedule and last year's turnover at Lansing of around DM500m

should be repeated in 1991, with a rise to well over DM600m in 1992. In 1994, the figure should exceed DM700m, with a return on sales of 7 per cent or more before tax, in line with the rest of the division.

Last year, the materials-handling division, including fork lift trucks and hydraulic machinery, accounted for just over half of turnover. But as other activities like gases and plant construction grow faster, this proportion will drop to around 45 per cent in a few years.

Linde is investing some DM200m in new gas plant and equipment in the east German chemical complex of Leuna. As the east German economy picks up — Meinhardt sees signs that this is beginning — demand for industrial gases there should rise sharply. In the meantime, it can supply the new eastern states from its present facilities.

A further DM150m is being invested in gas plant in Czechoslovakia. Thus, while industrial gases now account for 20 per cent of turnover, they should move up to 24 per cent, with process plant (now 16 per cent) and refrigeration (13 per cent) also improving their shares.

In all four of its sectors, Linde faces tough competition. The Japanese are the toughest most spirited rivals in fork-lift trucks, though it is also up against US and European producers. In refrigeration, there are numerous European competitors.

Since industrial gases are too awkward to export, this market tends to be divided regionally. But the big European producers have pushed strongly into Germany.

Thus in all its activities, management agility will be at a premium. Linde is also alert for opportunities in the US, where its representation is weak and where the Japanese have over-run the industrial truck market. Self-effacing or not, Linde will certainly have to be aggressive in coming years.

Hans Meinhardt



Linde faces tough competitors in fork lift trucks from the Japanese

Report design: handle with care. *J. Longhurst in Accountancy (UK), Apr 91 (2 pages)*
Sets out the attributes of design which make a good annual report: reading encouraged, ease of information access, key messages conveyed. Examines the growth of design companies geared to produce improved presentation, and specified some recent successes.

Simulating ownership for line managers. *G B Stewart in Journal of Applied Corporate Finance (US), Autumn 90, (9 pages)*
Considers the use of economic value-added as a performance measure to encourage managers to become "owners" and to compensate them for

their efforts. Shows how EVA can be used as an incentive to improve performance through the use of two case studies at Coca-Cola and Applied Power (hydraulic/sensor technology). Details how such a scheme should be separated from the budgetary and strategic planning process and how it can be financed.

Strategic transformation: the success of high-technology companies. *E B Roberts in International Journal of Technology Management (Switzerland), March 91 (12 pages)*
From a study of successful high technology companies in the greater Boston area of the US, attempts to identify the strategic actions needed to go

on from some degree of success to the realm of super-success — to go beyond "better" and become "the best."

Concludes that a market-oriented strategic transformation is crucial to super-success. Changes in employee share scheme law. *D Cohen in the Law Society Gazette (UK), March 91 (2 pages)*
Reviews the changes in the funding of employee share ownership plans (Esops) and the newer employer share ownership trusts (Esots) brought about by the Companies Act (1989) and the Finance Acts of 1989 and 1990.

Competitive advantages in manufacturing through IT. *J D Goldhar and others in International Journal of Technology Management (Switzerland), March 91 (12 pages)*
Examines the dominant trends that characterise today's business environment — such as shortened product life cycles, fragmented markets and more rigorous quality standards — which militate against mass production strategies and demand more flexible production methods which can be provided by flexible automation and computer-integrated manufacturing.

Management abstracts

Journal of Technology Management (Switzerland), Special publication 1991 (19 pages)

Examines the dominant trends that characterise today's business environment — such as shortened product life cycles, fragmented markets and more rigorous quality standards — which militate against mass production strategies and demand more flexible production methods which can be provided by flexible automation and computer-integrated manufacturing.

The Rolls-Royce experience. *K Jones in Logistics Today (UK), Jan/Feb 1991 (2 pages)*
Briefly outlines the steps taken by Rolls-Royce to introduce the total quality concept to its management and staff. Emphasises the "top-down" approach; explains the use of a steering committee to launch the concept and how various other agents were used as it permeated through the organisation. Concludes that total quality is a journey rather than a destination.

Restructuring is a continuous process. *J F Bandrowski in Long Range Planning (UK), Feb 91 (5 pages)*
Explains why companies

choose to restructure by concentrating on the core business and divesting those parts of the organisation that no longer fit with a new vision which is planned rather than being a short-notice, knee-jerk reaction. Cites reasons for restructuring and presents a five stage restructuring process for a multi-division company to undertake: profiling the business, developing a vision, determining the major moves, and rejuvenating, divesting and acquiring.

Changing the company culture. *E H Burack in Long Range Planning (UK), Feb 91 (8 pages)*
Looks at the issues of corporate culture, defining what cultures and sub-cultures are and

how instigating cultural change can be difficult (case studies provide examples). Warns that attempts to change the culture often fail because of poor understanding and over-reliance on quick-fix solutions, or a failure to deal with such problems as the leadership of the business or staffing matters. Insists that changing the corporate culture can be of value; stresses the role of human resource development programmes.

Characteristics and practices of "Christian-based" companies. *N Ibrahim & others in Journal of Business Ethics (Netherlands), Feb 91 (10 pages)*
Describes a study carried out to assess the characteristics and culture of "Christian" companies (described as firms which operate on a combination of business and religious values). Focuses on four major relationships these companies have with employees, customers, the community, and suppliers. Finds, among other things, that such companies engage in on-site religious practices, play music on company premises and invite clients and suppliers to pray.

Unleashing a plant revitalisation. *M Harlan in The McKinsey Quarterly (US), No 1 91 (17 pages)*
Explains how one can distinguish between those unsatisfactorily performing manufacturing plants that can be turned around and those that are beyond redemption.

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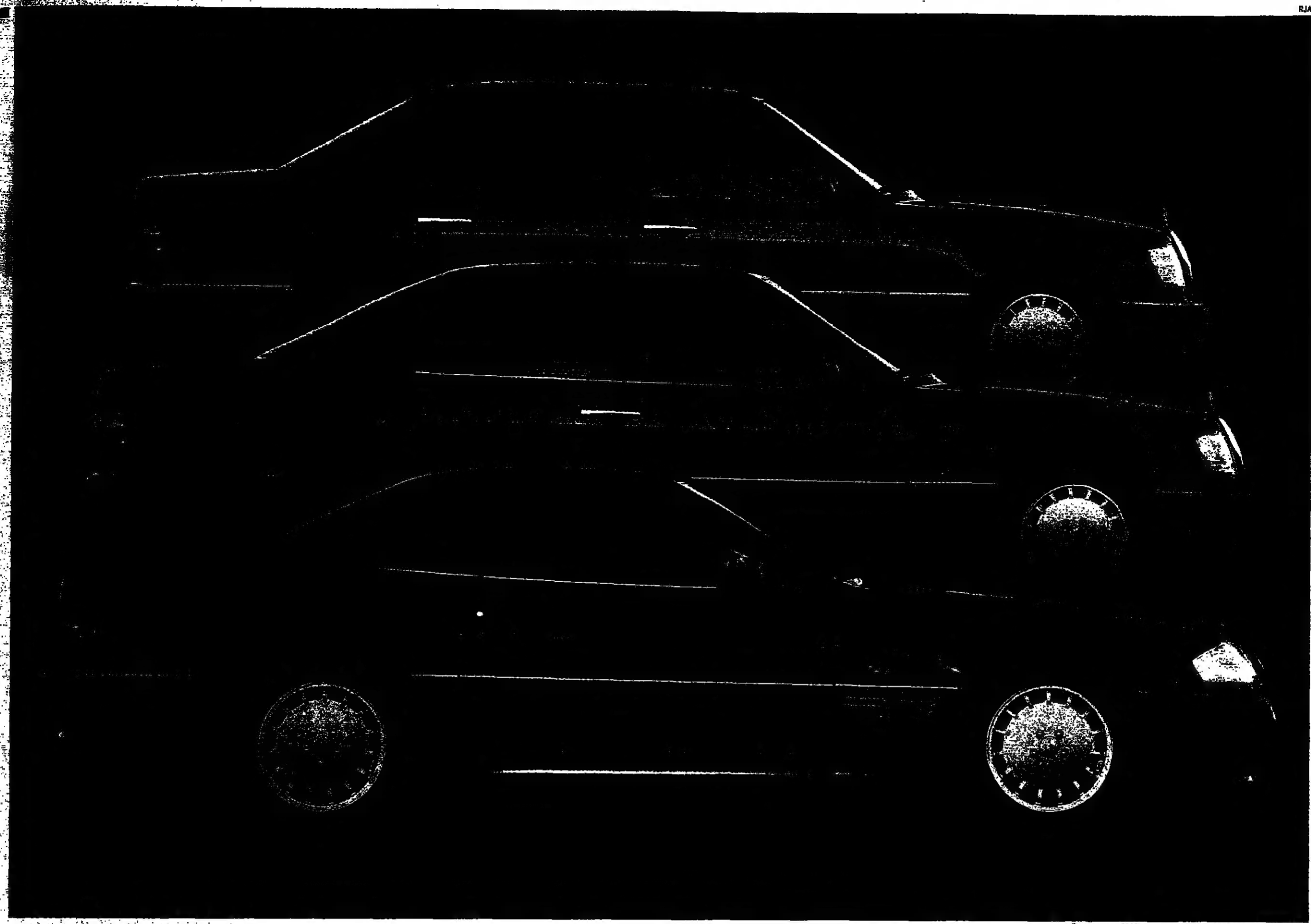
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Front to rear: 500SL sports convertible, 300CE coupe, 300E sedan

Bruno Sacco is a highly quotable man. He is, for instance, very eloquent on the subject of decorative elements on a car and how desirable it is to avoid them. He speaks of the "sculptural purity" of Mercedes-Benz bodies, and how they should be "functional, unobtrusive, yet express a clear dynamic message." You only have to glance at the three cars here to see what he means.

TIMELESS STYLING IS A GOOD INVESTMENT

Sacco heads the design team that produced all three as well as the 190 series and the august S-class. And what he is expressing explains why Mercedes-Benz cars hold their value so well. By resisting shallow trends - by knowing what to leave out - Mercedes cars achieve a timeless freshness that protects your investment at trade-in time. Car designers, says Sacco, are "applied futurologists." The trick is to produce shapes that will live long and well in the public consciousness. Look closely at any of today's Mercedes models and you'll see more than sculptural beauty, however. Every feature also has a down-to-earth purpose.

"Good design is the art of knowing what to leave out"

Bruno Sacco, Director of Design, Daimler-Benz AG.



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD

The closed-loop door handle, for example, is not only elegant and ergonomically satisfying to use - it can be a life-saver because it is designed to accept great pulling force after a catastrophic accident. Notice the deeply ribbed rear light cluster. This is no stylist's whim, but a meticulously profiled functional shaping that deflects dirt and grime. The vertical channelling on the A-pillar which frames the windscreen ensures that rain or washer fluid is kept off the side windows. The stylish protective side mouldings, apart from adding visual coherence to the overall design, do much to shield your car's bodywork from scrapes and knocks.

ART OF THE NECESSARY

Mercedes design acknowledges both scientific imperatives and a wealth of tradition. At Mercedes-Benz, heritage is always an important ingredient; and for Bruno Sacco, an Italian of the Turin school, so is sensuality. Knowing what to leave out is a vital but elusive skill - as important, in fact, as knowing what to put in.

BUSINESS AND THE ENVIRONMENT

Beware if you own property that was once used as a petrol station or dry cleaners - you could be sitting on a potential liability.

Next April local authorities in the UK will begin to list properties which may be contaminated as a result of their current or previous use. Registers will include a wide range of sites from nuclear plants through to petrol stations and the local dry cleaners. Any property that could have become contaminated with noxious substances, such as oil, heavy metals and cleaning solvents, will eventually appear on the list, whether or not the land is actually contaminated. And once listed, the property will never be removed.

The register - part of the UK's new set of "green" laws, the Environment Protection Act - is designed to reduce the problems and costs of discovering contamination during redevelopment. And it will provide the basis for the first nationwide survey of potentially contaminated sites.

It should also prevent houses, for example, being built on potentially dangerous soils, as happened in 1980 in the small town of Lekkerkerk in the Netherlands. There, 296

Developers fear the move will alarm the public and devalue properties

houses were built on a former refuse tip. Unknown to the developers, the dump had been illegally used to dispose of toxic wastes which rose to the surface and made people ill.

The UK government is now considering comments from the public consultation exercise about its proposed register before it finalises the exact nature of the list. Property owners and developers are alarmed about the broad sweep of the definitions suggested by government. But more important, they are fearful that the register will cause planning blight, public alarm and devalue properties.

"They have every reason to be concerned, considering the experience with similar registers in Germany, Holland and Denmark."

"The net has been cast too widely. Registration in this form will raise more issues than it solves," says David Coates of the UK's House Builders Federation.

Hanni Helms, director of the British Property Federation,

Property companies will be the main victims of tougher legislation controlling the use of contaminated sites, writes Peter Knight

The land trap that awaits developers

says the public would assume that all property on the list is contaminated. "And that will obviously affect the value."

Lenders, such as banks and building societies, stand to inherit the problem if the owners default on their debts. Insurers, unless they have specifically excluded pollution in their policies, could also find themselves with an unexpected bill for cleaning up.

Denmark has had a similar, but not identical, register since 1983. Henning Reinholdt of Gaarde, Denmark's leading industrial property agency, says it is difficult to sell property that appears on the list.

"Potential buyers are worried about the high cost of decontamination. When we sell a site or a factory the contract is subject to the discovery of any polluted soil. The seller has to prove that the soil is clean and if pollution is found then it has to be removed or the price adjusted to pay for the cleaning," he says.

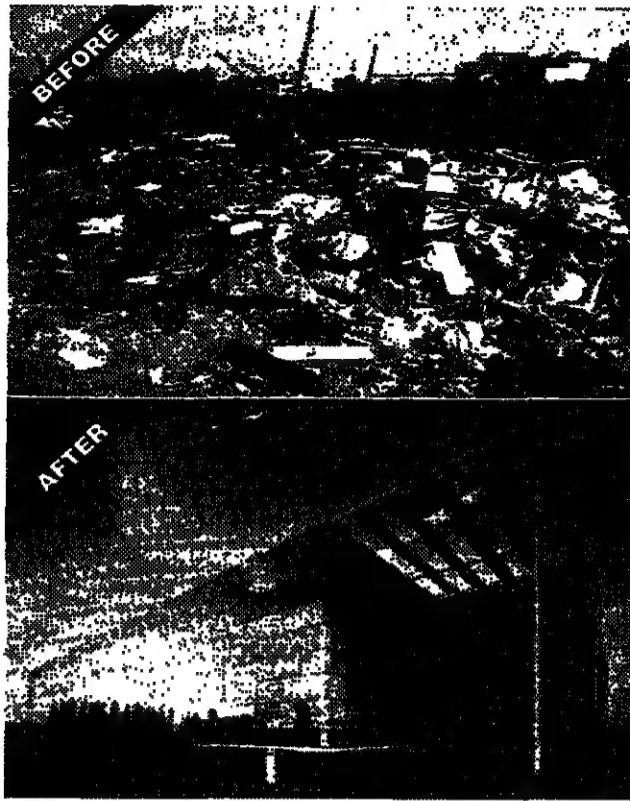
Denmark's rules on contaminated land, as in Holland, are rigid because nearly all its drinking water comes from underground supplies. Any risk of water contamination is quickly dealt with by the authorities and the property owner could be liable to bear the cost.

In Denmark, government funds are available to clean up sites, but these are limited and property owners with lightly polluted land invariably clean it up themselves if they want to change the designated land use, rather than wait for grants to become available.

"Once registered as contaminated, many sites turn from a positive into a negative value," says Lars Skov Andersen, an environmental consultant with the Danish firm of Cowi Consult.

The company advises developers on how best to develop contaminated sites. Cowi's business in this field has grown substantially since the register was set up.

"Our impression is that decontamination is taken as



Despite the clean-up, Stockley Park will almost certainly be included on the UK list of contaminated sites

yet another development cost. But then developers think twice about developing such land," says Andersen.

Thinking twice, or not at all, is the cause of much of the blight that already affects the UK's so-called brown-field sites. Developers say it is difficult enough developing these sites, such as old gas works, without the added problem of the property appearing on a register forever.

In Denmark properties can be removed from the register once they have been cleaned up. This can, however, prove to be difficult because, as in Holland and Germany, there is much debate about what constitutes clean land.

Denmark, like the UK, has

various grades of decontaminated land. Some can, for example, be used as a car park but not for a playground. The Dutch insist that all land is restored to agricultural use.

Stuart Lipton of Stanhope Properties, a commercial developer, has pioneered environmentally responsible development in the UK. Stanhope's Stockley Park, west of London, is a good example of cleaning up and developing contaminated land - but the site will almost certainly be listed with possible implications for its value.

Lipton agrees that property values in general could be affected by the register. "But conceptually the register is right. It is the right way to go

ethically and it is only reasonable that everyone should have a 100 per cent knowledge about a site," he says.

Much of the concern about the register is based on the UK's traditional secrecy about property deals as well as the legal responsibility placed on a buyer to find out about any problems that might exist. The register will publicise information that the seller would normally try to keep secret.

Malcolm Forster of the environmental group at Freshfields, a firm of solicitors, says property sellers should acknowledge that contamination is a hazard of their business and adopt a more open attitude to the subject.

"The register gives an opportunity to include a statement about what has happened to the land. If there is contamination owners should clean up to the limit they think acceptable to the market and they should get independent evidence of this. Then they ought to be up-front about it when selling."

He says it then follows that property owners should also be more conscious of preventing contamination on their sites. "There is no question that contamination will become an important issue because of the potential liability involved."

But some advisers are calling for the register to contain more detailed information. "It would be useful to be able to include more history and greater detail of decontamination, including interpretation and validation. Owners should be able to state that the site has been cleaned up to a particular standard," says Richard Holmes of environmental consultants Ecotec.

However this introduces the problem of clean-up standards and the lack of clear guidelines of what constitutes decontaminated land. Ideally, developers in Europe would like governments to set the standards and then provide the money to pay for the costly business of decontamination.

This, in part, has been tried in the US through its Superfund which stood at \$8bn in 1988. The scheme, designed to develop appropriate technologies and to clean up the country's many toxic sites, was financed through levies on chemicals and from general taxation. But it has been criticised for wasting money and some estimates put the cost of cleaning up the designated sites at \$500bn by 2000.

The Germans have rejected calls for a similar fund. And the UK government will make no financial offers to those who end up on its list in April.

Geneva passes the buck to Rio

By John Hunt

Three weeks of negotiations in preparation for next year's 150-nation United Nations 'earth summit' in Rio de Janeiro, Brazil, draw to a close in Geneva today amid allegations from environmental pressure groups that little has been accomplished.

But Maurice Strong, the Canadian businessman who is secretary-general of the summit - officially entitled the UN Conference on Environment and Development - remains confident that it will be a success.

"The real cliffhanger will be at Rio de Janeiro. We are trying to get the ropes in place to scale that cliff. At the moment we are only at the base."

At Rio de Janeiro an "earth charter" will be agreed laying down principles for the protection of the global environment. In addition, an "Agenda 21" plan for the next century will be drawn up setting out practical programmes for countries to implement to protect the environment.

Greenpeace, the environmental lobby group, says the government officials from 150 countries who participated in the Geneva round "lost their way" in attempts to agree proposals on a range of environmental topics including energy conservation, preservation of the rain forests, bio-diversity and toxic waste.

Gordon Shepherd, director of campaigns and treaties for the World Wide Fund for Nature (WWF) said: "There is still time for them to build something significant for Rio de Janeiro. But there is no indication that they are doing so at the moment."

At Geneva, the exasperation of environmental groups was understandable during discussions on both the "earth charter" and "Agenda 21".

The Geneva round is the third in a series of four preparatory meetings, and it appears that a final decision on many topics is being left for the fourth and final session in New York next March.

For example, there was no agreement at Geneva on a detailed plan to protect rainforests. Only a set of general

principles was agreed and it is now accepted that the final plan will have to be thrashed out after the Rio de Janeiro summit.

Discussions on conservation of energy to combat the threat of global warming - including a possible energy tax - ran into stiff opposition from the US. Robert Rehnstein, head of the US delegation at Geneva, said the proposals concentrated too much on energy consumption as the cause of global warming. The proposals were "too interventionist" and a potential violation of national sovereignty, he said.

There was also much friction between the Group of 77 developing countries and the industrialised states. Speaking for the Group of 77, Edward Kufuor of Ghana said the proposals in Agenda 21, for example, favoured the developed countries.

Strong is eager that development aid to the Third World should figure largely in the environmental debate. At Geneva the issue of aid for environmental improvements caused the Group of 77 much disquiet.

They maintained that the industrialised countries have been the main polluters - for example, in their industrial emissions which cause global warming and acid rain - and should help the Third World pay for the cost of cleaning its environment.

Strong agrees that more needs to be done in this direction and sees debt reduction tied to environmental improvement as an important means of resolving the issue.

"Industrialised countries must recognise that one of the best investments they can make for global environmental security is in the developing countries," he said.

Amid all the turbulence at Geneva, Strong retained a calm born of many years' experience in inter-governmental negotiations.

"Some of these outstanding questions will not yield to negotiation until the last stage of the process," he said. "It is a long slog with tough, even tedious, negotiations long into the night."

Strong, aged 62, came up the hard way. He was born in the Manitoba prairie town of Oak Lake (population then 400) in 1929, the year of the Great Depression.

He became an apprentice fur trader with the Hudson's Bay Company in the Northwest Territories where he fell in love with the environment and learned to respect the 'Inuit' native people.

At 18 he became a temporary security clerk at the United Nations headquarters and then returned to Canada where he worked as an oil and mining securities analyst and, aged 23, made his first real money in a new oil company.

By his 35th birthday, he had become president of the Fawcett Corporation of Canada, one of the country's largest companies. He left his business career to become secretary-general of the UN Conference on the Human Environment and later went on to become the first executive-director of the United Nations Environment Programme. Thereafter, he returned to Canada to run the national oil company, Petro-Canada.

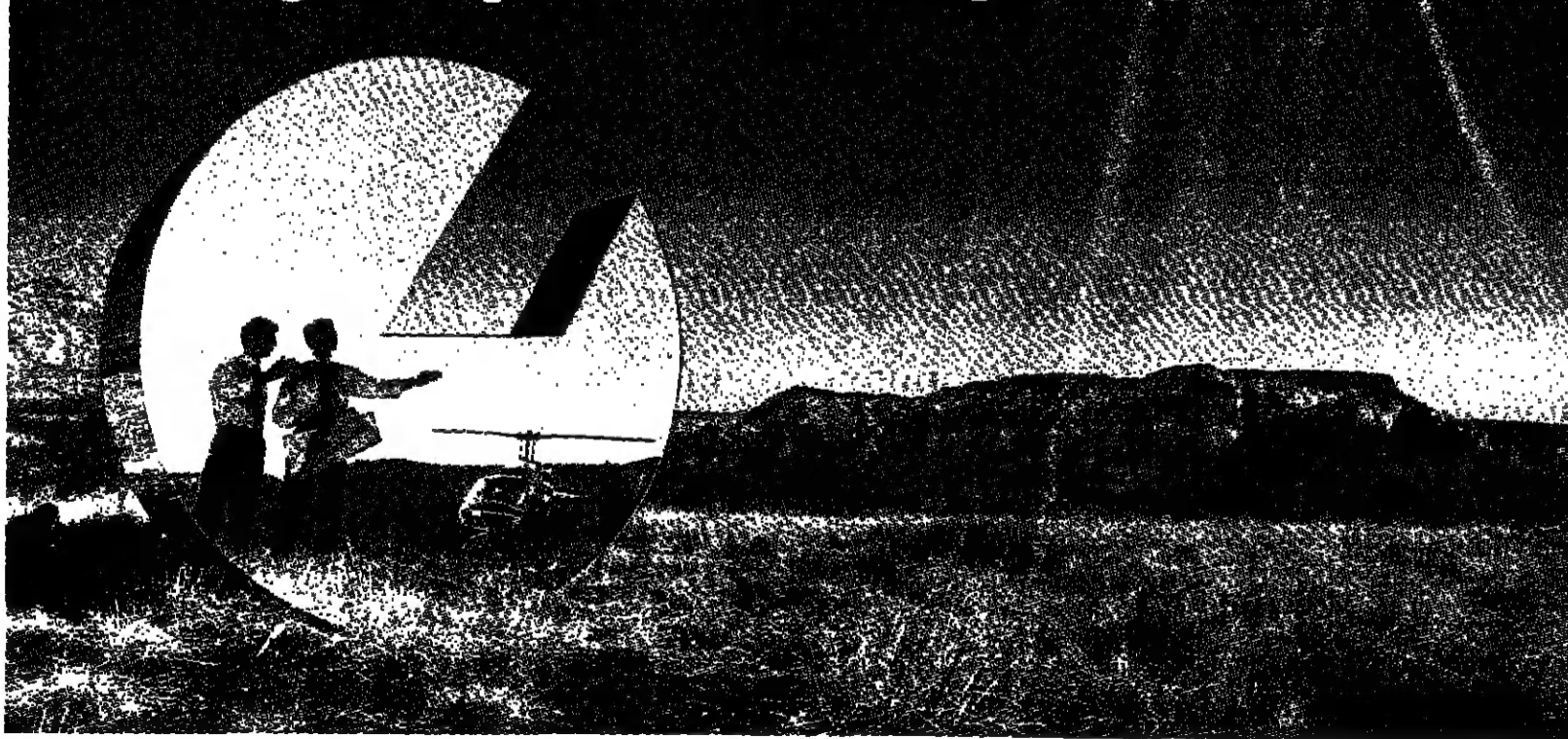
Strong believes that industry in general has woken up to the environmental challenge and is doing much to reduce pollution though there is a long way to go.

In terms of pollution control technology and working to a national environmental plan stretching into the next century, Strong believes that the Japanese have long since surpassed other western industrialised countries.

"Japan is on the way to becoming an environmental superpower. It is already well advanced in the eco-industrial revolution. The Japanese see the importance of the environment in economic terms. They are product-oriented and are changing their patterns of production and consumption. They are well along the road of cleaner production."

Japan, for instance, possesses 80 per cent of the world's scrubbers to remove sulphur dioxide from power station emissions and reduce acid rain, he said.

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Data source: MORI - Captives of Industry Survey 1990

FT SURVEYS

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

EUROPEAN FINANCE AND INVESTMENT

The Netherlands



In an effort to build up domestic dominance before looking outside their own borders, Dutch financial institutions have embarked on an impressive series of mergers which have transformed the country's financial world leaving a small but powerful group of operators, writes Ronald van de Krol

Merger pace accelerates

THE normally slow-paced world of Dutch finance has changed beyond all recognition in the space of a single year. A dizzying round of mergers and consolidation has left the Netherlands with a handful of big operators who will need to look abroad for future growth and acquisitions.

The first of the financial mega-deals was the merger of the country's two largest banks, Amsterdam-Rotterdam Bank (Amro Bank) and Algemene Bank Nederland (ABN Bank), which took place in September last year.

This transaction was swiftly followed only two months later by the surprise news that Nationale-Nederlanden, the leading Dutch insurer, was to merge with NMB Postbank, the country's third-biggest bank which was still struggling to carry out a merger that had created it in the first place.

The link-up of Nat-Ned and NMB Postbank to create the Internationale Nederlanden group was made possible by changes in Dutch regulations which had previously barred insurers and banks from owning more than 15 per cent of each other's share capital. Although relative latecomers to the concept of *Alfinans* or *bancaassurance* - the German and French terms, respectively, for banking-insurance partnerships - Dutch banks and insurers have taken to the concept of "financial supermarkets" with all the enthusiasm of the newly converted.

In fact, unlike many banking-insurance partnerships in

the UK, Germany and France, which involve cross-holdings of minority stakes, the Dutch have preferred to conclude full mergers rather than opting for a looser form of alliance.

Among recent examples in the current bout of consolidation has been Rabobank's acquisition of the insurer Interpolis, as well as the full merger between Amro, the third-largest Dutch insurer, and VSB, the Netherlands' largest savings bank group. (Amro-VSB later merged with the Belgian insurer AG to create the Fortis group).

All in all, 1990/1991 has proven to be the most eventful period in Dutch finance since 1963/1964, when the original ABN, Amro and Nat-Ned were created through an equally extensive series of mergers. The past year's transactions between ABN and Amro and between Nat-Ned and NMB Postbank are by far the largest mergers in Dutch corporate history.

The two mergers have created a powerful concentration of financial strength which in many other countries would have been more difficult to achieve because of stronger anti-monopolistic traditions.

Between them, ABN and Amro have about half of the corporate banking market, although their share of retail banking is far lower at around 15 per cent.

Together, they and their subsidiaries also account for at least 40 per cent of all trading on the Amsterdam stock exchange. Internationale

Nederlanden is by far the largest shareholder in the Netherlands, owning stakes of 5 per cent or more in virtually every important bourse-listed company.

The new bank ABN Amro, which ranks among the 10 largest in Europe, has made clear from the start that it wants to grow abroad by acquisition. So far, it has bolstered its existing presence in New York and Chicago through smaller purchases, but it has yet to make the big banking acquisition at which it hinted in mid-1990.

Internationale Nederlanden, which claims to be the second most profitable financial institution in Europe after Banco de Bilbao y Viscaya of Spain, has also said that it will concentrate on banking when it is ready to start making international acquisitions. At the top of its priority list are wholesale and merchant banking, followed by retail banking and insurance.

Despite the flurry of activity, not all of the financial institutions created through the merger were *bancaassurance*, which, as a co-operative bank, is not bourse-listed. It is to conclude co-operation accords with a *bancaassurance* foreign bank, the Lloyds Bank of the UK, Credit Agricole of France and Banco Popular of Spain.

In insurance, Aegon, which was highly critical of the Nat-Ned/NMB Postbank merger, has said that it will not merge with a bank, although it has not ruled out partial co-operation with a banking partner.

Unlike the series of US banking mergers announced during the summer, both the ABN Amro and Internationale Nederlanden mergers were not motivated primarily by a *bancaassurance* cut-throat. And, unlike the US institutions, Dutch merger partners were also not seeking to solve problems

by poorly-performing loans: all four were conservatively managed and all possessed good quality assets.

Instead, the driving force behind the merger trend has been the desire to consolidate and strengthen domestic dominance as a prelude to expected expansion abroad, especially in Europe.

This pattern of *bancaassurance* link-ups is a far cry from the "Euro-euphoria" of the late 1980s, when the *bancaassurance* of Dutch finance was the cross-border partnership, exemplified by Amro Bank's plans to merge with Générale de Banque of Belgium. This *bancaassurance* merger, which was a trial for European banking, fell through, and Amro's later decision to merge instead with ABN is indicative of the new emphasis on sewing up national markets and embarking on cross-border expansion.

In the *bancaassurance* ABN Amro and Internationale Nederlanden mergers, there is no regard as strongly defensive moves, motivated in part by the wish to deny foreign competitors a chance to steal into the open Dutch marketplace and away further banking *bancaassurance* business.

In the case of Internationale Nederlanden, the marriage between Nat-Ned and NMB Postbank was a way for the Netherlands' biggest insurer to ensure that it gained full control over NMB Postbank's extensive distribution outlets, which encompass the more than 300 branches of NMB Bank and the 2,500 Dutch *bancaassurance* used by the Postbank.

This network is a potentially lucrative channel for selling Nat-Ned's insurance policies to the Dutch public.

Alfinans has not existed long enough in the Netherlands to *bancaassurance* firm *bancaassurance* community.



Dam Square, found *bancaassurance* Amsterdam's stock exchange and option exchange

on whether the *bancaassurance* of banking and insurance will sow the profits *bancaassurance* Nederlanden and other recently merged institutions are hoping to reap.

But there is little doubt that the arrival of banking-insurance groups has fundamentally reshaped the Netherlands' *bancaassurance* community.

Among *bancaassurance* most immediately affected are independent Dutch insurance intermediaries, who distribute *bancaassurance* all the insurance policies written every year in the Netherlands. Many intermediaries were severely critical of Nat-Ned's plans to harness NMB Postbank's outlets, and the Association of Independent

Insurance Agents - one of two important groups of *bancaassurance* intermediaries - has called on its members to boycott the *bancaassurance*.

Despite *bancaassurance* opposition, it is *bancaassurance* that *Alfinans* is in the Netherlands to stay, bringing with it *bancaassurance* change for consumers, *bancaassurance* and brokers alike.

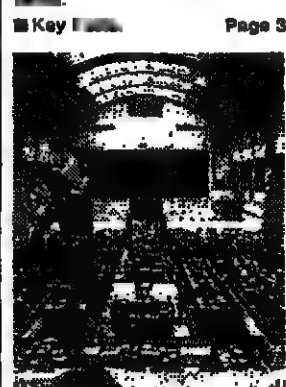
IN THIS SURVEY

■ Profile: Rabobank, which has not so far joined the rush to find a partner, remains unruffled by the momentous changes taking place in the banking scene and that activity among its competitors is a help to its own *bancaassurance*.

■ Mergers: *bancaassurance* early the government's full alliances in the *bancaassurance* of insurance and banking *bancaassurance* has dominated the Dutch financial world. Page 2

■ Amsterdam in Europe: *bancaassurance* being the city's rein- leading gateway in Europe.

■ Profile: ABP, the *bancaassurance* civil servants' pension fund is using new-found freedom to expand beyond its relatively small *bancaassurance* in the Netherlands. Page 3



Amsterdam *bancaassurance* exchange

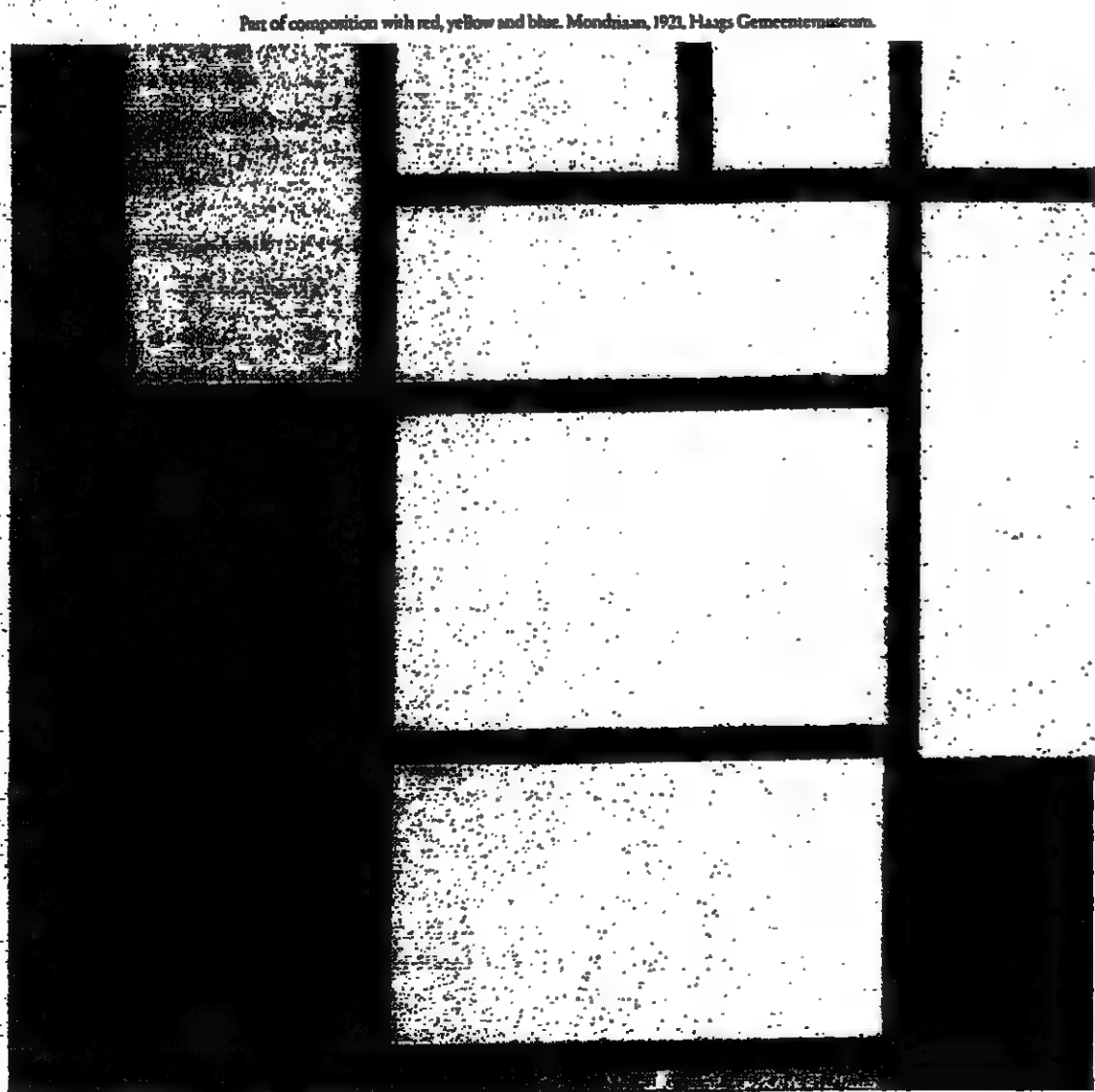
■ Bank charges: *bancaassurance* trying to *bancaassurance* money previously on payments transfers with a new system of charges.

■ Insurance changes to EC: *bancaassurance* threaten to reduce the *bancaassurance* of Dutch companies to light off *bancaassurance* *bancaassurance*.

■ The role of the *bancaassurance* *bancaassurance* beginning to *bancaassurance* a *bancaassurance* the *bancaassurance* of a *bancaassurance*.

■ The parallel *bancaassurance* *bancaassurance* rise *bancaassurance* fell after the *bancaassurance* of 1987. The parallel *bancaassurance* had to work hard *bancaassurance* transforming its image.

■ Related Surveys. Page 4



Part of composition with red, yellow and blue. Mondrian, 1921. Haags Gemeentemuseum.

© Mondrian, 1921. Haags Gemeentemuseum.

What does this Dutch artist share with Rabobank? Clarity, strength and vision.

Mondrian's paintings are characterised by clear lines, and strong use of form and colour, based on very definite views on his art. Similarly, Rabobank has carefully developed its own vision of banking. As Dutch industry grew, so did Rabobank, building up a network of 2,200 offices to become one of the largest domestic banks. With one third of all Dutch companies doing business with Rabobank. Today, with total assets of more than US \$ 115 billion, Rabobank is one of the top 50 banks in the world, with offices in major financial centres and ports around the globe. If you are thinking of doing business with the Netherlands, contact Rabobank. You'll find that our clarity is our strength.

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PROFILE: RABOBANK

Outsider with confidence

RABOBANK, the large co-operative bank, likes to see itself as a bit of an outsider. The bank feels it has no need to follow the crowd. So Rabo, ensconced in its new headquarters, has remained unruffled by the momentous changes going on in the Dutch banking scene. In the space of two years it saw its main four competitors reduced to three through mergers.

Since then Rabo has become the largest bank in asset terms in the country. Rabo and ABN Amro together now have a strong grip on the Dutch market.

So it is not as if the bank has been left empty-handed and wishing as if it had merged earlier. On the contrary, Rabo's chairman Mr Herman Wijffels feels all the merger activity will have more advantages than disadvantages for Rabo.

Most corporate clients like to have two advisers. One of the ABN Amro group, which Rabo has found an alternative. "The client's choice has become so much smaller that we are often a natural choice next to ABN Amro," says Mr Wijffels. Another advantage is that the competitors are busy getting their act together. "In the meantime we can spend our time developing our business," says Mr Wijffels.

But this relaxed attitude does not mean that Rabo has been standing still. It has moved from being a largely domestic agricultural bank to being an international all-rounder with specific expertise in global agri-business.

Last year the bank purchased a medium-sized insurer, Interpolis, immediately after the regulations that kept insurers and banks apart were changed. At the end of last year it signed a co-operation pact with Robeco, one of the largest independent fund management groups in Europe. The bank has also set up agreements with Britain's Lloyds Bank, Spanish Popular and France's Credit Agricole. These co-operation agreements allow Rabo to use the branch networks of the foreign banks.

It might appear as if Rabo were purposely avoiding merger in the banking sector. Mr Wijffels dismisses any strategic decision to keep out of the way of possibilities that point to a lack of possibility. "Most of the time the potential candidates are either too expensive or bad quality." Also, the co-operative structure of the bank makes mergers with other banks nearly impossible.

Rabo has been a Johnny-come-lately in the international banking scene. This is largely because its internationalisation has followed its domestic clients abroad. The goal has been to provide services to its Dutch business clients in those countries that are important in Dutch trade.

But there is a balance between client and bank. Rabo would like to be and potential profits. Mr Wijffels points to Japan. Many times, partly because of its agrarian client base, the bank has been at the forefront in Japan and



Rabo's new Utrecht headquarters: international business is now on the agenda



Herman Wijffels: merger activity will benefit the bank

discussed the plans. A profitable situation would be difficult to achieve.

In general, however, the move to be present in all the important financial capitals in Europe, because that is where the clients need help. Most foreign markets are quite profitable according to Mr Wijffels. "It is difficult to do well abroad. The reason why we were relatively successful is because we always maintained a good synergy between head office and branch, put people in charge of the branches, and focus the business narrowly on what we are good at in home."

Rabo kept close of track back and forth, largely in business that was related to agri-business.

Rabo's triple-A rating is now so rare that it makes the "outsider" image in the international financial community. That top rating also helps international development. Who would not want to do a deal with one of the few triple-A rated banks? The bank is relatively confident it can hold on to this rating, "but you never know what can happen," says Mr Wijffels.

"If the general level in international banking keeps dropping eventually we will be affected too."

But net profits grew by 5 per cent in 1990 while the profits of its direct competitors fell by around the same amount. Predictions are that earnings growth will slow this year as a result of the increasing economic slackness and cautiousness of investors.

Rabo was originally the bank of farmers, agri-business companies and small and medium-sized businesses. It is now also trying its luck among the larger prey. The bank has a full-scale wholesale bank located within the head office with a money and capital markets division and a corporate division with some merchant banking activities.

Rabo was also a latecomer to securities. The bank was in some ways acting as a savings bank. "In the 80s we realised that savers turned into investors. That was one of the reasons why we linked up with Robeco," says Mr Wijffels. Rabo is now a great example of the Allianz concept. The Rabo group can now put its savings as just as easily into life insurance as securities.

Mr Wijffels sees the large 2,200 branch network as a strength rather than a liability. To him it is an excellent distribution channel for insurance, banking and investment products. However, the branch network will need to be trimmed over the next couple of years.

Based on its domestic dominance through its retail network - the bank holds 40 per cent of the savings deposits, 25 per cent of the home mortgages, 40 per cent of financing market for small- and medium-sized businesses and 90 per cent of lending in the agricultural sector - Rabo can successfully hold on to the quiet confidence of an outsider.

Edi Cohen

Lifting of limits on mergers has encouraged a wave of alliances

Banks find new bedfellows

UNTIL January 1990, banks and insurance companies in the Netherlands were separated by the Central Bank's structural supervision policy, under which banks and insurers were forbidden to hold more than a 5 per cent stake in each other's companies, with a 5 per cent limit on voting rights.

The removal of this obstacle, the forthcoming disappearance of EC borders and the accompanying threat of increased international competition helped spur the merger wave of consolidation and banking.

In addition, Dutch companies' desire to maintain their independence has encouraged them to seek merger or alliance partners. The Dutch industry has also been scrambling to catch up with the higher financial ratios of other European countries, where banks and insurers have been moving closer to each other for some years.

A survey last year by Arthur Andersen among 420 directors of insurance companies in 15 European countries concluded that the European-wide movement would peak in 1991, with banks capturing 20 per cent or more of the European insurance market. Respondents predicted that the Netherlands, with its open, deregulated market, was among countries likely to attract more foreign insurance and acquirers, especially as 150 foreign insurers active in the Netherlands now hold only about 10 per cent of the market.

First of the mark last year were insurer Amey and banking group Verenged Sparbank, which had taken 5 per cent cross-holdings ahead of deregulation with the stated intention of merging when this was permitted.

It was also the first group to link up with a cross-border partner, Belgian insurer AG. The group, which has been named Fortis, has the same structure as the Royal Dutch/Shell group, except that Amey and AG are 50/50 partners.

In May last year, the co-operative bank Rabobank took over insurer Interpolis and also linked up with investment fund group Robeco, completing its version of the Allianz con-

cept, according to Rabobank chairman Mr Herman Wijffels.

Last August's marriage between ABN and Amro Bank, one of the two Dutch mergers, did not involve an insurer, although Amro Bank has its own insurance operations. NMB-Postbank, the country's third-largest bank, completed its controversial merger with insurer Nationale-Nederlanden to form Internationale Nederlanden Groep (ING) on March 1 after overcoming strong opposition from a group of shareholders led by rival insurer Aegon. The only important Dutch insurer which has so far failed to find a banking partner.

A partnership with an insurer such as Nat-Ned vastly increases NMB-Postbank's financial clout, as the bank's solvency ratios are much higher than those of the bank. This in turn can fuel the faster expansion abroad, particularly in sectors in which the bank and insurer have complementary strengths.

The financial market has been slowly changing shape for years, one key development being Robeco's introduction of the Roparco giro savings account, a local spin-off of the competitive interest rates, sharpening up growing competition to free (non-contractual) savings. Then, many more higher interest rate savings products, such as the private size deposit account, have been introduced, moving interest rates closer to money and capital market rates.

Since 1990, the traditional strict separation between Dutch savings banks, lending banks, insurers and independent insurance brokers has become blurred. An industry survey last year showed that 20 per cent of independent brokers were active in mortgage business and 10 per cent arranged personal loans.

An ABN Amro report, "Europe 1993 and the Dutch banking sector", concluded that competition between suppliers of financial services would not be further, with the focus on capital management and savings and investment products. This is because the age profile of the Dutch population is gradually rising, while the economy is expected to continue to show

steady, if moderate, growth.

For banks, a key factor has been the changing savings market structure towards insurance, while other growth opportunities such as corporate banking have been under threat as big international companies expand their treasury department in-house banking facilities.

In countries such as France, Germany and the UK, banks have been successful in increasing their share of the life insurance market, with French banks now capturing more than half of new life business. Rabobank's alliance partner Credit Agricole set up a life insurance subsidiary, Predicam, in 1987, which has grown to become one of the top three in France.

For insurers, a banking partner provides access to a relatively loyal lending base. One advantage achieved by distributing insurance products through banks can be as high as two-thirds, according to industry experts, with experience in other countries demonstrating that insurance can be sold efficiently through a bank's channels than through "cold" contacts.

Supervision is now being combined at group level

Amey/VSB-AG management board secretary Mr Leo Lewin explains how the group has pioneered the new approach to the market. Banking and insurance operations continue to be managed separately, but under combined supervision at group level.

Since its insurance products by VSB are showing "some spectacular development", Mr Lewin says. From an insignificant base, VSB is now the largest seller of life insurance products, and has made an important contribution in selling fiscally attractive single premium products. The estimates that show 15 per cent of total life products sales in 1990 through the bank, with VSB accounting for about 10 per cent.

For sales of savings products with a banking character, he says VSB has developed new

Caroline Studdert

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EUROPEAN FINANCE AND INVESTMENT

THE NETHERLANDS 3

Centre reinforces its position
as an international hub

Amsterdam holds the fort

LAST year the atmosphere among Amsterdam financiers was tinged with fears that their financial market - one of the oldest in the world - would be sucked up by giant competitors such as London. Today, this feeling of panic has been replaced by a calm determination. The fort has to be held but there is a good chance Amsterdam will keep its place among the world's second-tier financial centres.

The earlier fear served a purpose, however, spurring an important initiative supported by such figures as Mr Willem Duisenberg, president of De Nederlandsche Bank and Mr Ed van Thijn, mayor of the city of Amsterdam.

The group produced an analysis of Amsterdam's strengths and weaknesses in order to identify real opportunities. The exercise was then to enhance the traditional position of Amsterdam as an international centre for financial products and services.

In March of 1989 this group issued a report which called for the implementation of more than 20 initiatives to reinforce and extend Amsterdam's competitive position. The foremost goal was to ensure that Amsterdam would remain in all respects attractive as a financial gateway to the European market.

An impressive agenda was set up, part of which was completed by July 1990. The work was to deal with both the inhibiting factors on the market and the physical shortcomings of Amsterdam itself.

One of the main worries of the financial community was the fact that some 80 per cent of the large guilder bond market was going through London as a result of restrictions on the Dutch market. Most of these constraints were lifted last July. For example, stamp duty on securities transactions was abolished and fixed settlement was set up.

Market transparency was improved by the reporting of trades involving foreign intermediaries. A market making system - "the open order book" - was installed to increase the liquidity of the bond market. These measures were specifically tailored to bring back the market share in guilder bonds that was lost to London discount houses such as Cantor Fitzgerald.

During the time when these measures were being put in place many bankers were sceptical. It seemed too little and too late. But public financial opinion has been changing for the better and many now feel that the measures have been beneficial.

According to Mr Jan Steinhauser, director of Amsterdam Financial Centre there are still things to be done. A market making system for equities is still in the pipeline. The settlement system should be completed with an active securities lending market.

More difficult problems are being tackled, too. Amsterdam Financial Centre has commissioned an academic study into whether and why the price/earnings ratio of Dutch companies is much lower than in other countries - a common complaint from foreign investors.

Mr Steinhauser, it all is a rumour it can be disproved and if not measures can be taken to tackle the causes of the problem.

Many are concerned over how successful last year's bond market-related measures have been in bringing the guilder market back to the Amsterdam stock exchange. The question is still largely unanswered and is hostage to great deal of subjective analysis.

Nevertheless, there is some good news. The last quarterly of Anglo-Saxon pension funds, is nevertheless significant. With the exception of Royal Dutch Petroleum, ABP holds, on average, a 3.5 per cent stake in every important company listed on the Amsterdam bourse.

ABP's location in Heerlen is a legacy of Dutch government policies in the 1970s, when public institutions were transferred away from the crowded Amsterdam-Hague-Rotterdam triangle to economically disadvantaged regions in the north and south of the country.

From the perspective of 1991, the decision to move ABP to

THE single biggest operator on the Amsterdam stock exchange is located not, as one might expect, on a fashionable canal in the centre of the Dutch capital but in the provincial town of Heerlen, which is about as far south as it is possible to travel in the Netherlands without straying into Belgium or Germany.

It is here that the Dutch civil servants' pension fund ABP - or Algemeen Burgerlijk Pensioenfonds - manages its vast assets of F157.5bn (\$79.50bn) making it the second biggest pension fund in the world after TIAA-CREF, a US pension fund for teachers.

The fund, whose assets are channelled mainly into fixed-rate securities, is the biggest buyer by far of Dutch government bonds, holding more than 20 per cent of the state's outstanding debt.

Its portfolio of Dutch shares, while relatively small as a percentage of total assets when compared with the standards of Anglo-Saxon pension funds, is nevertheless significant. With the exception of Royal Dutch Petroleum, ABP holds, on average, a 3.5 per cent stake in every important company listed on the Amsterdam bourse.

ABP's location in Heerlen is a legacy of Dutch government policies in the 1970s, when public institutions were transferred away from the crowded Amsterdam-Hague-Rotterdam triangle to economically disadvantaged regions in the north and south of the country.

From the perspective of 1991, the decision to move ABP to

Freed from legal restraints, ABP is expanding on a global scale

Pensions fund looks abroad

the country's southern-most tip can be seen as a symbol of the fund's wish to expand beyond the relatively small financial markets of the Netherlands to find new opportunities in Europe and North America.

In 1988, ABP was finally freed from severe legal restrictions which had barred it from investing anywhere outside of the Netherlands. The new rules allowed ABP to invest up to 5 per cent of its assets in foreign property, shares and bonds, and the pension fund has gradually but steadily taken advantage of this new-found freedom.

In the UK and the US, for example, it has bought buildings in London, Philadelphia and Cambridge, Massachusetts. It has also taken a 4.5 per cent stake in Hammerson, the UK property development and investment group, with which it plans to make joint venture investments in Europe. So far, ABP has bought a 70 per cent stake in a Hammerson-owned shopping centre in Essex.

ABP's overseas property portfolio was worth F178bn at the end of 1990, representing a sharp rise from F126bn in 1988. Since 1988, its holdings of foreign shares have expanded from nil to F12.7bn, representing 10 per cent of its total

share holdings but only 1.7 per cent of its total assets.

With more than three years of international investment experience behind it, ABP is now seeking permission to expand its foreign investments to a maximum 20 per cent of total assets. This would be done gradually over a number of years, but because of ABP's sheer size, even a modest expansion of the fund's overseas presence would herald the emergence of a significant global investor.

Mr Jan-Willem Goslings, ABP's vice-president of the ABP, says the pension fund will probably reach its current 5 per cent ceiling on foreign investments in late 1992 or early 1993.

Besides its desire to step up foreign investments, ABP is also hoping to be freed from two further restrictions, one which forbids it from owning more than 5 per cent of an individual company's share capital and another which stipulates that no more than 20 per cent of assets may be invested in shares and property.

ABP is seeking a combined 30 per cent ceiling on shares and property, with a long-term goal of 40 per cent by the year 2010. Officials say that this would give the fund a much better mix of yields and risks.



Jan-Willem Goslings: foreign assets growing

Currently, 80 per cent of ABP's assets are tied up in bonds, bank and mortgages, with only 1 per cent in shares. In share ownership in particular, ABP lags well behind its counterparts in the US and the UK, where shares can often account for 50 per cent or more of a typical portfolio.

Besides ABP's size and

power, any increase in the scale of share buying would have extremely important implications for the Dutch stockmarket and Dutch companies, especially if the fund becomes a major shareholder in individual companies.

In early 1991, ABP publicly joined several other institutional shareholders in putting pressure on Nationale-Nederlanden, the insurer, to increase the terms of its merger with NMB Postbank. This openly critical stance was out of character for ABP, raising questions about its position.

Mr Goslings says the position will be if hostile takeover attempts become more prevalent in the Netherlands in the future due to the expected abolition of certain anti-takeover provisions.

Mr Goslings says ABP has no intention of becoming an "aggressive" shareholder in the mould of some US institutional shareholders, adding that the fund's investments are made with a long-term view. He also argues that Dutch companies would do well in the competition in each other, not only to increase their share protection but also to create stable industrial structures.

"Big funds can play a stabilising role, and that stability is also in the national interest."

Although little known

abroad, ABP is a giant in the Netherlands, providing pension and disability benefits to 1m civil servants out of a total population of nearly 15m. The fund's huge size is a result of its funding methods. Rather than paying current pensions out of incoming contributions, ABP's pensions are fully funded in advance, meaning that it accumulates capital decades before the pension is paid out.

The riches of ABP and other Dutch pension funds and pension plans - which together have assets of F1480bn - have attracted the attention of politicians looking for ways of reducing the national debt. Mr Ruud Lubbers, the prime minister, has suggested that pension employees pay no tax on their pension benefits until they only pay tax on these funds when they reach retirement age, 10 per cent of the funds' assets should be paid to the government now.

This transfer of nearly F150bn in "deferred taxation" from pension funds to state coffers would save the state an annual F15bn in interest payments, it would lower the national debt.

Mr Lubbers' plan has been criticised as an artificial means of reducing the budget deficit without having to resort to politically painful spending cuts. The prime minister's trial balloon has quickly been shot down, and ABP seems to be in no immediate danger of having to relinquish some of its assets in The Hague.

Ronald van de Krol

Internationale Nederlanden Group

Earlier this year, the merger of NMB Postbank Group and Nationale-Nederlanden created a major financial services group in the Netherlands. In terms of capitalisation on the Amsterdam stock exchange it is the third listed Dutch company of any kind.

In Internationale Nederlanden Group, the merger created a new entity with significance far beyond the frontiers of our home country.

As one of Europe's major financial services institutions, it is a business with the critical mass to seize the opportunities presented by the Single European Market, and by other developing markets throughout the world.

As a business which employs over 50,000 people in 41 countries across the globe, it is a significant player on the world stage.

And most important of all, as a group which balances banking and insurance interests, it marks a new stage in the evolution of the financial services industry.

Internationale Nederlanden Group now has the resources to meet the financial needs of its customers, from private individuals to major multi-national corporations, more comprehensively.

We have the capital base, the assets and the necessary skills to build upon those strong foundations throughout the world.

In this way, we can continue to serve the interests of our customers, our intermediaries, our staff and our shareholders alike.

An introduction.

Edi Cohen

KEY FACTS

Area	37,281 sq km
Population	14.95m (1990 estimate)
Head of State	Queen Beatrix
Currency	Guilder or Florin (Fl)
Average Exchange Rate	1990 \$1 = Fl 1.8209
	9/8/91 \$1 = Fl 1.9490

	1990	Latest
Total GDP (\$bn)	276.9	n.a.
Real GDP growth (% pa)	3.5	1.5*
GDP per capita (\$)	18,521	n.a.
Consumer prices (% change pa)	2.4	3.3*
Hourly wage rates (% change pa)	3.2	3.5*
Ind. production (% change pa)	2.5	7.6*
Unemployment (% of lab force)	5.0	4.4*
Reserves minus gold (\$bn)	17.5	15.8*
Narrow Money growth (% pa)	5.5	5.2*
Broad Money growth (% pa)	7.0	7.1*

Interest rates (% pa, period avg)	7.25	7.75*
Discount rate (end period)	8.50	9.25*
3 month Euro-Guilder	8.55	9.17*
Long-Term Govt Bond Yield	9.01	8.72*

Stock Market Indices (% change from Jan 1)		
FT-A Netherlands Index	-17.8	+21.1*
CBS All share Index	-17.0	+19.3*

Current Account Balance (\$bn)	10.8	10.4*
Visible Trade Balance (\$bn)	5.6	6.6*

Main Trading Partners (1990, % of value)	Exports	Imports
Germany	27.6	25.7
Belgium/Luxembourg	14.7	13.9
France	11.2	7.7
UK	10.2	8.2
EC	78.7	63.6

* May 1991, ** June 1991, *** July 1991, **** Q1 1991, ***** Apr 1990 to Mar 1991
Source: IMF, Datastream, Economist Intelligence Unit.

ING GROUP

The half year results will be announced on September 5th, 1991. Interim Report will be available from September 9th.

For more information please contact: Internationale Nederlanden Groep NV, Postbus 1000, 1000 AV AMSTERDAM, The Netherlands. Tel: (31) (20) 2201, Fax: (31) (20) 646 2201.

THE NETHERLANDS 4

Banks recoup losses with new transfer charges

Payments linked

AFTER years of losing money on payment transfers, Dutch banks are moving to recoup their losses. At the same time, the wall between the two national payment transfer systems is at last crumbling, and banks are making it more efficient, automated forms of payment transfers.

Last May, the large Dutch banks announced that a surprise compromise agreement had been reached on the introduction of a National Payments Circuit, bridging the two systems and the BankGiroCentrale system run by the rest of the banks.

The ground-breaking agreement was an agreement over interbank charges: a 10 cent charge for bank giro collection slips and a 10 cent charge for automatic payment slips. Earlier, interbank charges had been strongly opposed by ABN.

This was a breakthrough in counts, but as enabling the creation of the long-awaited National Payments Circuit to go ahead and introduce a system of payment transfer fees related to the cost of the type of transfer, getting rid of cross-subsidisation.

Talks on a National Payments Circuit began in 1985. The reason it took so long to reach a deal was that until the 1980s, the banks did not play a significant role in payment transfers, but rather primarily with corporate and institutional payments, while the former Postal Giro and Giro Service, now the Postbank's giro payments system, handled virtually all the payment transactions of private individuals.

This changed when the commercial banks needed additional deposits to expand their lending operations, and began promoting personal accounts. Corporate clients also began to use the banks to facilitate payment transfers for their own accounts, and the commercial banks developed their own efficient BankGiroCentrale automatic clearing house.

Today, this clearing system and that of the Postbank are equal in size. Today's polarisation in banking operations stems from this history. At one end is ABN Amro Bank, which is a "wholesale" or "credit" bank with predominantly corporate clients. At the other is NMB-Postbank, created by the marriage between the dominant people's bank, Postbank, and Nederlandsche Middenstandsbank, a commercial bank with strong traditional links with small businesses.

Because of this, the system works, this imbalance. The "debit bank", Postbank, has a large number of small, making numerous small payment transfers to a wholesale bank such as ABN Amro.

The input (making the transfer) is more expensive than the output (receipt of the transfer).

The BankGiroCentrale is the commercial banks' intermediary, carrying out the administrative work of transferring payments. It makes up and sends these to the wholesale banks, which put them in their computers and credit the relevant accounts.

At the other extreme, "wholesale" ABN Amro's characteristic payments are high-volume, regular payments such as salary transfers. Transfer is automated, with large customers and direct to the BankGiroCentrale. Input costs are therefore much lower, while output costs are high.

The problem was the bank money going from one bank to another not only benefited the creditor but also the bank where the creditor's account was kept. In short, the bank profits more and the creditor loses.

One solution is to let the bank pay. But if NMB-Postbank paid the cost of the transfer, it would be a loss.

Dutch banks must remain profitable as competition increases in the run up to 1992

of transfers, small banks and savings banks as well as private individuals would run into serious difficulties.

The Central Bank and the Finance Minister, Mr Wim Kok, have both said that it is important to cut transactions costs as Dutch banks must remain profitable in competition with the former Postal Giro and Giro Service, now the Postbank's giro payments system, handled virtually all the payment transactions of private individuals.

Costs of the present payments system are inherently unstable. Last year, it was actually profitable, purely due to high interest rates. But that was a KPMG survey showed that the banks regularly made substantial losses on payment transfers: results depended heavily on developments in the payment system, and there was no relation between the client's payment pattern and proceeds for the banks.

In the past, banks could get around that through cross-subsidisation, with the profitable clients or services subsidising the unprofitable. As banks in other parts of the world are doing, this will not work any more with increasing competition. What is needed now is stability and cost-coverage service, according to industry experts.

Between the wholesale and retail banks in the co-operative Rabobank. A Rabobank client is a small, rural clients (farmers), but has built up a successful corporate business, it has a 50/50 in both camps. It is no coincidence that the bank has pioneered a system of year-long transfer charges in 1988.

Postbank launched a tariff system from July 1 1991. In the

first year, it is charging 45 cent for payments, but will charge smaller clients with transactions of less than 10,000 annually. In the second year, it plans to introduce a 15-cent charge on direct debiting and change its charges on direct debiting. This increased some of its larger clients, and mail order company Otto en Neckermann took Postbank to court in an effort to make it change its mind, claiming the tariffs were much too high.

ABN Amro began talks with its business clients this year in the summer on the introduction of a system of indicative prices, with agreements to be made individually based on their payment traffic profile. Cheaper, automated payments will attract larger clients.

Such a system has been facilitated by the fact that banks pay internally through interbank charges of 10 cents. A bank whose account is debited gets 10 cents from the bank whose account is credited, while "impayment" using pre-prepared transfer forms costs 30 cents. Thus banks with large numbers of small clients are compensated for the large amount of paperwork involved.

The other key ingredient in increasing efficiency, saving time and money, is automated transfer systems. When the Dutch banking association NVB reached agreement with lobby groups which have been opposing banking charges, the lobby groups comprised the "No bank charges" organisation of private bank and payment services, the organisation for business users of the payments system and the wholesale and retail banking organisations, as well as the two large employer organisations.

These bodies agreed to work together to promote cheaper forms of payments, which experts estimate could save up to 15 billion annually in the cost of payment transfers, NVB says. This means both switching from the most expensive form, ordinary credit transfers, to pre-prepared payment transfers (impayment) and also encouraging a move from the third biggest Dutch bank, to direct debiting. Impayments are about three times as expensive as direct debiting on average.

Meanwhile, work on unifying the two payments systems into the National Payments Circuit is pressing ahead in stages. Direct debit will come first, followed by impayments and guaranteed cheques, to be completed by the year-end. This will eliminate the extra day presently taken to transfer from one system to the other. Corporate salaries are already transferred directly.

The more successful the banks are in encouraging use of cheaper, automated payment transfers, the faster they can reduce costs, enabling them to keep whatever payment fees are introduced modest, helping defuse objections to fees.

Caroline Studdert

Proposed changes will leave the Netherlands exposed to hostile takeover bids

EC plans erode Dutch defences

LONG have the Netherlands been having an array of legal restrictions to ward off potential predators, Dutch companies are growing increasingly aware of the fact that they rely only on technical barriers to hostile takeover bids.

The EC's plans, if adopted, would cover all member states, not just the Netherlands. But Dutch companies say they would be particularly vulnerable to takeovers if proposed changes to EC directives reduced their ability to put up technical barriers to hostile bidders.

A study by Coopers & Lybrand on behalf of the Amsterdam stock exchange and the Dutch Association of Listed Companies underlines the sense of concern in the Netherlands. "With the removal of the technical barriers, the Netherlands would join the UK in becoming one of the EC countries with virtually no barriers to takeover bids."

The EC proposals, put forward by Mr Martin Bangemann, the EC commissioner, would severely curtail the use of the most widely-used anti-takeover techniques available in the

Netherlands. Restrictions which limit the voting power of individual shareholders, regardless of the number of shares held, would be abolished. Dutch companies, unlike counterparts in France, Italy and Germany, would be most at risk to unwanted takeover bids of the fact that they rely only on technical, legal barriers to keep predators at bay.

Concern about the EC's intentions marks a new phase in a campaign by companies in the Netherlands to retain their extensive anti-takeover mechanisms.

With their traditionally low price/earnings ratio and their close trading in the market of Europe, Dutch companies see themselves as prey for foreign companies wishing to establish a springboard into the EC's planned market.

Until recently, the focus of corporate attention was the Amsterdam stock exchange, which has long believed that takeover protection depresses Dutch share prices and makes for an imperfect market. In 1988, the stock exchange's controversial proposals for

regulating the anti-takeover mechanisms were heavily watered down after strong opposition from Dutch companies.

The eventual compromise, perceived as a victory for the status quo, exempted all companies already listed on the bourse from the new rules, pending the formulation of EC-wide directives.

With the focus of concern now firmly on Brussels, the government in The Hague has said that it will "vigorously oppose" any changes to EC takeover rules that do not create a truly level playing field.

So far, unfriendly takeover bids in the Netherlands have been exceedingly rare and invariably unsuccessful. The last attempt was the hostile bid by Elsevier, the Dutch publishing group, to take over Kluwer, a publisher, in 1987. Elsevier, which escaped Elsevier's embrace by activating another company, denounced Elsevier's bid as "unDutch" and therefore unacceptable.

Significantly, the change of opinion has shifted since then, partly as a result of shareholders' frustration with their limited role in the running of Dutch companies. At the same time, dramatic losses by leading concerns as Philips, the electronics group, and Nedlloyd, the shipping and transport company, have - in some cases - shaken investor confidence in existing management.

For all these reasons, traditional Dutch distaste for unfriendly takeover bids is eroding, albeit gradually. One sign of the times was the launch in April of a new investment fund, Dutch Take-Over Targets, on the stock exchange's parallel market.

Even if anti-takeover devices are curtailed, no-one is predicting a great wave of takeover or the sudden emergence of Dutch asset-strippers. The Dutch system of corporate governance would remain largely intact.

Through the rapid closing down of factories or large-scale layoffs of workers, a bidder, whether domestic or foreign, would need to reckon with - and work inside - a business culture that emphasises consensus rather than conflict.

Ronald van de Krol

Shareholders are now demanding their rights

Investors speak up

AFTER decades of accepting a heavily circumscribed role in the running of Dutch companies, shareholders in the Netherlands are increasingly demanding - and sometimes getting - the right to be heard on matters of vital importance to a company's future.

The newfound voice of Dutch shareholders was heard loudly and clearly in the year when some of the country's most powerful institutional investors joined forces and openly criticised the terms of the merger between NMB and Postbank.

In a surprising and unusual display of shareholder muscle, the Robeco investment group, the Robeco's pension fund ABP and Unilever's corporate pension fund put pressure on NMB-Postbank, the country's largest insurance group, and NMB Postbank, the third biggest Dutch bank, to accept their swap offer in favour of NMB-Postbank.

In the real world, NMB and Postbank bowed to this unprecedented pressure and agreed to pay NMB shareholders 15.5 per share. This was less than the institutions had originally demanded but enough to win their

support and guarantee that the merger could proceed as planned.

The most unusual aspect of the swap between NMB and Postbank was the fact that all the participants were institutional investors. Until the swap, very few Dutch shareholders had ever exercised their rights in the Netherlands had involved foreign firms.

In November, for example, Fidelity Investments of the US had a dispute with the Dutch storage and transport company, which it had acquired. Fidelity threatened to sell its shares, which would have triggered a takeover bid. The Dutch shareholders, however, intervened and the takeover was averted.

In the case of the NMB-Postbank merger, the shareholders' voice was heard through the Verbonding van Effectenbezitters (VEB), led by its chairman, Mr Robert de Haas Winkelman. The VEB mounted a novel newspaper advertising campaign aimed at collecting proxy

votes against the merger. The VEB's efforts were ultimately unsuccessful but the VEB claimed a moral victory nevertheless.

"The VEB has drawn the conclusion that shareholders are increasingly prepared to voice their opinions as shareholders," it said.

The VEB is quickly growing as an outspoken advocate of shareholder rights. Soon after its prominent role in the NMB-Postbank swap, the VEB, the self-perpetuating supervisory board in charge of representing the interests of all "stakeholders" - employees, customers, management, the community, as well as shareholders.

This concept of stakeholders is the pivot on which the VEB's debate on shareholder rights turns. In the 1980s and 1990s, shareholders' rights were gradually eroded in the belief that this would guarantee the continuity of companies and, more importantly, the survival of jobs.

The downgrading of the shareholder's role is best illustrated by the process of "hostile takeover". Many companies asked shareholders in the 1980s and 1990s to give up their ordinary shares in exchange for shares "certificates". These certificates



Robert de Haas Winkelman: moral victory for VEB

panies, do not apportion board seats on the basis of share ownership. Instead, the self-perpetuating supervisory board in charge of representing the interests of all "stakeholders" - employees, customers, management, the community, as well as shareholders.

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the holder to dividend payments but not to real votes in shareholder meetings.

Instead, the voting rights are exercised by an administration office which, in practice, is closely allied to existing management. Through these and other methods, Dutch companies managed to create effective barriers to unfriendly takeovers.

Surprisingly, the current debate about shareholder rights is part of a wider re-examination of the desirability of some of the many hurdles to hostile takeovers erected in the Netherlands over the years.

In effect, the dual issues of shareholder rights and hostile takeovers are central to the debate about the future of the Netherlands should go in adopting Anglo-Saxon practices. The greater vocalisation of shareholders is itself a reflection of Anglo-Saxon influences that have seeped into the normally staid world of Dutch finance with the globalisation of national capital markets.

This does not mean that Dutch institutions will want to start playing as active a role as some US and UK institutions do. But the experience of the past year does show that institutional investors in particular are no longer content simply to put up capital and then to allow management an unfettered free rein. The days of shareholder passivity seem well and truly over.

Ronald van de Krol

The parallel market has transformed its image

Interest reappears

They were traded unofficially. The price-making process was non-transparent, with little supervision or regulation. Because of these shortcomings, the business community thought it necessary to set up a secondary market in addition to the official market. There were few limitations for the potential companies. Required capital started at a minimum of 100,000. The application costs were negligible.

The new secondary market started with around 19 listings and quickly gained momentum. After Tulip, Drees and Oudekerk, a number of companies were listed in the market.

Until last year, everything looked rosy. The market was a supply and demand market and hardly any demand. Share prices were totally dependent on panicking private investors. Soon some black sheep among the listed companies were exposed and horror stories about certain companies, such as TSB and Homburg, began to spread.

It was clear that the dubious image of the parallel market had to be changed. In early 1990, the Amsterdam stock exchange introduced a set of new regulations. The name was changed to the official parallel market. With the introduction and name change, the market

exchange succeeded in transforming the whole perception of the parallel market. It was no longer a place where companies were listed upon the whim of a few private investors, but a place where companies were listed upon the whim of a few private investors.

Now, the official parallel market was seen as an integral part of the Amsterdam market system. In order to even out the volatile price fluctuations, the minimum capital requirement was raised to 100,000.

The idea was that the required market capitalisation was 100,000. The stability of the market would be automatically improved. New companies have been listed but the higher market capitalisation has not been the cause. "If this 2,000 per cent rise in the price of a company is fine. He will just have to go to the unlisted parallel market," says Mr A. de Bruijn, head of investment banking at Credit Lyonnais Nederland.

Another new regulation is that companies have to issue three consecutive annual reports. In the old market, newborn companies were accepted.

Credit Lyonnais Bank Nederland (CLEN), which is specialised on the parallel market, is well-known for bringing about some successful new companies. It is pleased with the way the market is going. Many would welcome new entrants in the market, but the main hope is that more institutional

investors will develop an interest. According to CLEN's Mr de Rooy there is little chance that this will happen in the near future. "The smaller pension funds simply don't have enough people to watch the tiny parallel market funds the whole time and the larger ones have too many options from all over the world," says Mr de Rooy.

One sign of the growing maturity of the market has been the fact that there have recently been some signs of interest from foreign investors who previously steered clear of the uncertainties.

In the middle of the Gulf crisis CLEN made a private placement of parallel market shares of Gronitij, an environmental

company, in spite of the bad timing. The placement was successful and received a reasonable amount of interest from institutional investors in the UK. For CLEN this was a sign that the market was now better known abroad.

But in order to attract more foreign investors, information about the companies has to be improved. CLEN and ABN Amro do regular research in English on the various companies but there is still room for improvement.

The main problem of the parallel market is its meagre liquidity and dependence on the whims of private investors. There is little financial community can do about this for the moment.

But it can control the general quality of the listed companies. CLEN and ABN Amro are busy trying to do just that by perfecting the due diligence procedures before issues and holding companies carefully by the hand after the issue has been completed.

Edl Cohen

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ARTS

Coriolanus

BLOOMSBURY THEATRE, WC1

Here, from the National Youth Theatre, is an important and arresting staging of this great political play. Four-fifths of it is so serious, so alive to the issues of this great play, that I am astonished the director, Matthew Warchus, stooped to the other fifth - i.e. the choice of music of which more than half is highly evocative, and it contains a roster of ardent performances.

This is a great ensemble staging, and most commanding of all are the crowd scenes. From the very start, we see a people in ferment. Every person in the crowd is an individual, has his or her own private life, own traits, own concerns. But when we sense the political structure of Rome, we see how they're bonded together. And we see extraordinary images of a populace bursting to cross the barriers. Some of these images are like frozen snapshots from Eastern Europe in recent years, some are heroic tableaux of revolt like Delacroix's *Liberty Leading the People*, and some are slow-motion versions of mass movement in which the people of a city cohere with all the violence of an avalanche.

All of this greatly heightens our response to Coriolanus's utterances of contempt for the people. And we see, so piercingly, where he gets it from. When first we see Coriolanus's mother, her life of leisure and privilege is brought in a few swift strokes: a lit cigarette burns in her outstretched arm, she sits on a chaise longue and her feet are being washed by a servant. Meanwhile, a male/female chorus gently pines around the edges of the stage, solemnly bearing poppies; and then events centrestage also show fragments of the stage and battle in which Coriolanus earns his name. Mother, warrior, people: The connections and frictions between the three elements all come powerfully together.

The young performers give sharp, earnest, vehement accounts of their roles. As Coriolanus, Stuart Bonas has rugged charm, and at first doesn't convey the pride that has already excited remark. But his stature quickly grows and keeps growing throughout the play; his scorn and his humanity make him the intense focus of every life.

Alison Lomas communicates Voltemus's pride like some young Margaret Tynack. An effective stroke is to cast women, Amazon-like, as the Volscian warriors; and Cathy Owen is a superb, amiable, Audubon-like, though too deliberate in her later scenes. Neil Warrington, a 1990 *London Evening Standard* Stage Design, has produced a single permanent set and costumes that very handsomely suggest ancient Rome, the modern world, and other societies too.

The bad news is that, for atmosphere and impact, scenes are introduced and sometimes accompanied by a selection of These You Have Loved music - ranging from Dido's Lament and Fauré's Requiem to Irving Berlin's "Let's Face The Music and Dance" and Louis Armstrong's "What a Wonderful World." It is dismaying that a production so much in tune with the populist love of selling his wares with Greatest Hits.

Alastair Macaulay

TELEVISION

Clones kick off the autumn season

Are you ready for the rigours and risks of the autumn season? The broadcasters are on the warm-up lap, gunning their throats, eyeing their opponents, and trying to appear confident; the lights will go green, the accelerators will go down, and there will be the usual crash as everyone tries to cram into the same little space simultaneously. It is, of course, a crazy way to run a television service but, as long as television companies spend their summers in Tuscany, and continue to believe that nobody watches television in the summer, we shall presumably continue to have thinish summers and over-stuffed autumns.

The first news of the season was bad: Channel 4 has decided not to commission any more of *After Dark*, the late night, open ended series which, when it first appeared in this country in 1987 (copied from an Austrian programme) achieved the seemingly impossible. It proved that there was something new you could do with the studio discussion - make it intimate, long, and, crucially, live - and that when you did so, talk on television could once again be fascinating, significant, and even dangerous. It could also be long, and even more so, as Oliver Reed was allowed to indulge his boorishness for far too long.

I understand that the reason for the axing offered to the independent producers is that Channel 4, under the terms of its famous "must" cannot stop being innovative and must therefore find space for a fresh round of innovation. This is an interesting but highly suspect argument because whereas *After Dark* is different from everything else, *Brookside* and

Coronation Street are not. Both of these two series, both of which began on Day 1 of CA, still seem on, unaffected, it seems, by the need for innovation.

Meanwhile, in the innovative move of the year, CA announced it is buying the rights to *Prime Time Live* and *Antiques Roadshow*. No doubt this will help establish the channel's autumn drive and promote the use of its own advertising time after the competition has upped the ante. But what does this have to do with the night? Let's hope that Alan Yentob has the sense to grab *Dark* for his channel, BBC2, thus simultaneously winning the gratitude of the viewers, buying points from his superiors, and another chunk of independent production to go towards the BBC's 25 per cent quota.

Meanwhile, the new season has already begun in earnest. Saturday evening on BBC1 brought the first episode in a drama series created by the two actresses, Eileen Atkins and Jean Marsh, who, a year ago, in *Normal Heart*, their new series, *The House of Eliott*, if it had a clone, looks like *Dark*. At the time, it was a pop record by reproducing a nearly as possible characteristics of the previous *Dark* top, we have had a lot of ingredients as *True* (it was a household belonging to a minor character in *Dark*) the Eliotts are merely middle class, but *Dark* is clearly genteel.

True, too, *The Eliotts* is set in the 1920s whereas *Dark* began before the first world war, yet it is set in the 1920s. Most important of all, both are

current dramas calling for lashings of period trappings: horse drawn tradesmen's vans, cleaner than reality, 70-year-old newspapers and magazines, looking older and dirtier than they ever would have in reality because *Dark* makers will look on hiring the real thing rather than making up something which looks right. Such details are, surely, not side issues: there is a close connection between the popularity of series such as *Dark* and *Antiques Roadshow*, not to mention *Antiques Roadshow* which need in the creation of the age of empire: boaters, boneshakers, and ritual class railway carriages. It is suspiciously like nostalgia bordering on atavism.

None of which is to suggest that this will be an unsuccessful drama. Mid-evening on a Saturday, the story of two sisters, left in financial difficulties by their late father, will probably attract big ratings. But while *Dark* and *Antiques Roadshow* (both had parents who had been in service) *The Eliotts* simply looks like a show effort to exploit a known formula.

An elderly woman in the opening episode was played by Jean Anderson who, incidentally, was required in *Dark* of a girl whose father was in trade that he was "A bit like the pale" which makes a change from being beyond the sea. Miss Anderson will be remembered by many as the matriarch in *The Brothers*, a drama series in 1972, produced by Gerard Glaister. He brought new interest to what would otherwise have been a fairly routine yarn of amours, family politics, and money by setting it against an

actual Italian background - *baulage*. He used a precisely similar formula in BBC1's more recent Sunday evening series *Manly Way*, though now the Italian was real building.

This season *Dark* has come up with yet another variation: the love affairs, money troubles, business jealousies and drinking are much the same, but the new Sunday evening title is *Trainer* and the background this time is horse racing. Episode 1 contained no signs of having been written by somebody with a passionate desire to use the drama to convey their unique perception of the human condition, and it showed an promise of being anything but a professionalist which we expect from the BBC, so it looked good - all that horse racing on the gallop, and the race meeting - but the series from a week which included Susannah York, David McCallum and Nigel Hutton, port is, of course, better than adequate.

Much the same interesting drama as in the first season, however, has been BBC2's *The Last Days of Lenin* which, in each of its slots, is pairing a fairly substantial documentary with an edition of *600 Seconds*, an opinionated 10-minute current affairs programme, originated in Leningrad, which has become famous all over Russia. The great value of the BBC2 series is that it serves as a bridge on any euphoria one might have felt about events in the Soviet Union. For anyone who thought from the news programmes that we were witnessing the triumph of the spirit of enlightenment, *The Last Days of Lenin* will show us a



New series "Trainer" (top) and The House of Eliott (right)

bucket of cold water. Listening to the people in Leningrad you realise it is not a question of "Onwards and upwards to democracy" but "Give us back our glorious two-headed eagle", not progression but retrogression. There is little evidence here of a desire to move forward to a modern state but many hints of a longing for old certainties. Even Nevzorov, the young journalist who has managed to establish *600 Seconds* as his personal pulpit, turns out to be a KGB-loving reactionary who declares that he does not understand democracy. He tells his viewers that the accounts of deaths in the Baltic republics under the tracks of Russian tanks are fairy stories. Out in the streets fierce old ladies tell the cameras that in Stalin's time the shops were stocked and Russia was a top nation. It all sounds remarkably like nostalgia bordering on atavism.

Christopher Dunkley



Hard Times

LYRIC STUDIO, HAMMERSMITH

Stephen Jeffreys' adaptation of *Hard Times* is a workmanlike condensation of Dickens was first performed in 1982 and stands as a model of how to do it. The Commissioned by Cumbria's Pocket Theatre at a time when the RSC's *Nicholas Nickleby* had made the Victorian novel into big box office, it picked up a trend that had been pioneered during the 1970s by companies such as Mike Alfreds' *Shared Experience*.

While the taste of the time was for extravagant epics (eight hours in the case of *Nicholas Nickleby*), Jeffreys, who had served his apprenticeship in the impoverished regional sector - shrewdly opted for a chamber version, refining the novel down to a two-and-a-half hour piece for four actors and a dozen or so costumes, most of these only glancingly represented by a lace fichu, a wig, or a hurriedly draped shawl.

The result is a gem for the small companies working in small venues that have continued to keep the royalties flowing Jeffreys' way ever since, and which finally brought it to the notice of the GCSE examiners. It arrives somewhat wearily at the Lyric, Hammersmith, at the end of a lengthy tour by the cheekily named Not the National Theatre, an actor-led ensemble founded in 1984.

The combination of play and performers provides the sort of evening that is food and drink to the theatre. If not exactly champagne and caviar, Under Gies (a solid but unduly direction, the inhabitants of Coketown emerge a little mustily at first, although Jeffreys is an accomplished enough story-teller to carry them through early longeurs.

Here, in the performance of the evening is Jeffrey Perry, a joyless schoolmaster Grindrod, but a decent anti-utilitarian - and his beautiful, gamine son; here, from a purse-mouthed Mrs. Edwards, a Grindrod's long-suffering daughter, Louisa, a very young of filial piety.



Leonard Kavanagh and Lillian Evans

Leonard Kavanagh gives an oddly listless performance as the self-indulgent Bounderby, elderly industrialist husband to Louisa, and as treacherous Harthouse, who attempts to seduce her. Lillian Evans, perky convincing as the circus-fairy, Sissy, lacks the starchy *Dark* of the vile Mrs. Sparsit. It is all very competent, but looks in vain for the imaginative exuberance, the cutting edge of caricature that has distinguished the best interpreters of Dickens, from Box to Eynon Williams.

Claire Armitstead

Orchestre de Paris

ROYAL ALBERT HALL/RADIO 3

With the Philharmonia set to take up a residency in Paris it looks as though there may be an increase in orchestral traffic across the Channel. There has never been a great deal of activity in the other direction, although the Orchestre de Paris does make more visits than it used to.

This week the orchestra came over for a pair of Promenade concerts. I heard the first on the radio on Sunday and found it very disappointing. The lack of rhythmic fibre in the accompaniment to Beethoven's Fifth Piano Concerto was so debilitating that it was difficult to see how any progress could be made against it by the soloist, Philippe Blanchot. His clear-headed playing presupposed a quite different kind of performance.

Nor did the main work of the evening, Shostakovich's Tenth Symphony, carry any more. Semyon Bychkov, the orchestra's Music Director, kept the symphony from drifting into self-indulgent slow speeds, but the playing was still sluggish. There was no comparison with the

thrilling performance by Jansons and the Philharmonia earlier in the year.

Assuming the possibility of a poor relay, I heard Monday's Prom in the hall. The sound could be thick and ungainly, a legacy perhaps of its time under Daniel Barenboim. The strings hang a heavy, solid mass across the orchestral spread through which other instruments, save for the braying horns, find it difficult to penetrate. They play with *Dark* in the middle and violas to the right, the same arrangement as the Czech Philharmonic used in Edinburgh last week, though to the opposite effect: the Czechs made everything crystal clear, while the Parisians leave us hearing less than usual.

These problems notwithstanding, Bychkov seems to get his orchestra to play with virtuosity. Kodaly's *Dances of Galand* opened the second concert with racing speeds to get the adrenalin going. His performance of Strauss's *Also sprach Zarathustra* later in the evening was less

showy than expected, but again the music sounded unpleasantly congested. The Royal Albert Hall has had some of its acoustic flying saucers removed this year and there is a longer echo to deal with; but no other orchestra has suffered from it as badly as this. The Orchestre de Paris's ensemble is simply not sharp enough.

The item of value in this second evening was the Second Symphony of Dutilleul, written in 1958. The music, even at its derivative, is always lively with interest. It is a pity that the French gift for conjuring exotic sounds from an orchestra and this work is full of allure, even when the composer seems intent on telling us how much he loves *The Rite of Spring*. Bychkov and his players gave it a convincing symphonic thrust, though not the pointillist precision of colours that it demands. That would seem to be outside the orchestra's powers in its present state.

Richard Fairman

Sun Ra and the Omniverse Ultra 21st Century Arkestra

RONNIE SCOTT'S

Somehow Ronnie has managed to squeeze Sun Ra and his eleven piece Arkestra into his Frith Street club for the week-much to the bewilderment of passing trade. Bringing much the same line-up as was heard in the last week, with the addition of a mighty African drum, 77-year-old Ra himself appeared terribly frail on Monday night. He had to be helped into place by two bearers and fixed, deadpan at the keyboards in his twinkling gold Lurex robes.

The Arkestra's space cadets, dressed as astral peepers, had moved into position earlier and set up an enormous running of percussion and trumpet fanfare which, with the arrival of their master, slid into a severely wonky Ra anthem, "Love In Outer Space." "A celestial refrain," as the lyric goes, was sung

smilingly and endearingly without time by June Tyson alongside a swaying line of dancers. The heartwarming big band singalong has been played innumerable times by the Arkestra and still it is delivered with the fervour and genuine electricity of a cult meeting.

The component parts of the Arkestra's music are more or less straightforward, comprising overtones from Ellington big band sounds through Monk-style bebop to freedom. The difference is, he is an original. He has pioneered the use of synths in jazz and he can stir all this music together, with much percussion, in one glorious Technicolor set.

This night Ra stuck with his own chantable material, "Sunset on the Nile," for

example, with searing solos passed down from trumpets to sax to flute. He entered the free zone with some rip roaring improvisation from altoist Marshall Allen and, at last, the charming tenor of John Gilmore, an Arkestra acolyte for 40 years. After an attacking trombone solo from Tyrone Hill and Tyson's smoking violin, the entire ensemble, Ra aside, went walkabout between the tables, their energy uncontainable.

Sun Ra, silent throughout and even more solemn than usual behind his sunglasses, watched the while on keyboards, eventually reining in the itinerants with his melancholic theme, "Space Is The Place." It is a pleasant place.

Garry Booth

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM

Musicaltheater 20.00 Hartmut Steichen conducts Richard Jones' *Breuer Festival* production of Tchaikovsky's *Mazeppa*, with Sergey Lefterkus in the title role and Lyubov Shorina as Maria. Further performances on Sep 7, 10, 18, 19, 22, 25, 28 and Oct 1 (€255/€55/credit card bookings 9211-2111).

BERLIN

Staatstheater unter den Linden 19.00 John Cranko's ballet *The Taming of the Shrew*, repeated tomorrow (€10/€15/€20/€25/€30/€35/€40/€45/€50/€55/€60/€65/€70/€75/€80/€85/€90/€95/€100/€105/€110/€115/€120/€125/€130/€135/€140/€145/€150/€155/€160/€165/€170/€175/€180/€185/€190/€195/€200/€205/€210/€215/€220/€225/€230/€235/€240/€245/€250/€255/€260/€265/€270/€275/€280/€285/€290/€295/€300/€305/€310/€315/€320/€325/€330/€335/€340/€345/€350/€355/€360/€365/€370/€375/€380/€385/€390/€395/€400/€405/€410/€415/€420/€425/€430/€435/€440/€445/€450/€455/€460/€465/€470/€475/€480/€485/€490/€495/€500/€505/€510/€515/€520/€525/€530/€535/€540/€545/€550/€555/€560/€565/€570/€575/€580/€585/€590/€595/€600/€605/€610/€615/€620/€625/€630/€635/€640/€645/€650/€655/€660/€665/€670/€675/€680/€685/€690/€695/€700/€705/€710/€715/€720/€725/€730/€735/€740/€745/€750/€755/€760/€765/€770/€775/€780/€785/€790/€795/€800/€805/€810/€815/€820/€825/€830/€835/€840/€845/€850/€855/€860/€865/€870/€875/€880/€885/€890/€895/€900/€905/€910/€915/€920/€925/€930/€935/€940/€945/€950/€955/€960/€965/€970/€975/€980/€985/€990/€995/€1000/€1005/€1010/€1015/€1020/€1025/€1030/€1035/€1040/€1045/€1050/€1055/€1060/€1065/€1070/€1075/€1080/€1085/€1090/€1095/€1100/€1105/€1110/€1115/€1120/€1125/€1130/€1135/€1140/€1145/€1150/€1155/€1160/€1165/€1170/€1175/€1180/€1185/€1190/€1195/€1200/€1205/€1210/€1215/€1220/€1225/€1230/€1235/€1240/€1245/€1250/€1255/€1260/€1265/€1270/€1275/€1280/€1285/€1290/€1295/€1300/€1305/€1310/€1315/€1320/€1325/€1330/€1335/€1340/€1345/€1350/€1355/€1360/€1365/€1370/€1375/€1380/€1385/€1390/€1395/€1400/€1405/€1410/€1415/€1420/€1425/€1430/€1435/€1440/€1445/€1450/€1455/€1460/€1465/€1470/€1475/€1480/€1485/€1490/€1495/€1500/€1505/€1510/€1515/€1520/€1525/€1530/€1535/€1540/€1545/€1550/€1555/€1560/€1565/€1570/€1575/€1580/€1585/€1590/€1595/€1600/€1605/€1610/€1615/€1620/€1625/€1630/€1635/€1640/€1645/€1650/€1655/€1660/€1665/€1670/€1675/€1680/€1685/€1690/€1695/€1700/€1705/€1710/€1715/€1720/€1725/€1730/€1735/€1740/€1745/€1750/€1755/€1760/€1765/€1770/€1775/€1780/€1785/€1790/€1795/€1800/€1805/€1810/€1815/€1820/€1825/€1830/€1835/€1840/€1845/€1850/€1855/€1860/€1865/€1870/€1875/€1880/€1885/€1890/€1895/€1900/€1905/€1910/€1915/€1920/€1925/€1930/€1935/€1940/€1945/€1950/€1955/€1960/€1965/€1970/€1975/€1980/€1985/€1990/€1995/€2000/€2005/€2010/€2015/€2020/€2025/€2030/€2035/€2040/€2045/€2050/€2055/€2060/€2065/€2070/€2075/€2080/€2085/€2090/€2095/€2100/€2105/€2110/€2115/€2120/€2125/€2130/€2135/€2140/€2145/€2150/€2155/€2160/€2165/€2170/€2175/€2180/€2185/€2190/€2195/€2200/€2205/€2210/€2215/€2220/€2225/€2230/€2235/€2240/€2245/€2250/€2255/€2260/€2265/€2270/€2275/€2280/€2285/€2290/€2295/€2300/€2305/€2310/€2315/€2320/€2325/€2330/€2335/€2340/€2345/€2350/€2355/€2360/€2365/€2370/€2375/€2380/€2385/€2390/€2395/€2400/€2405/€2410/€2415/€2420/€2425/€2430/€2435/€2440/€2445/€2450/€2455/€2460/€2465/€2470/€2475/€2480/€2485/€2490/€2495/€2500/€2505/€2510/€2515/€2520/€2525/€2530/€2535/€2540/€2545/€2550/€2555/€2560/€2565/€2570/€2575/€2580/€2585/€2590/€2595/€2600/€2605/€2610/€2615/€2620/€2625/€2630/€2635/€2640/€2645/€2650/€2655/€2660/€2665/€2670/€2675/€2680/€2685/€2690/€2695/€2700/€2705/€2710/€2715/€2720/€2725/€2730/€2735/€2740/€2745/€2750/€2755/€2760/€2765/€2770/€2775/€2780/€2785/€2790/€2795/€2800/€2805/€2810/€2815/€2820/€2825/€2830/€2835/€2840/€2845/€2850/€2855/€2860/€2865/€2870/€2875/€2880/€2885/€2890/€2895/€2900/€2905/€2910/€2915/€2920/€2925/€2930/€2935/€2940/€2945/€2950/€2955/€2960/€2965/€2970/€2975/€2980/€2985/€2990/€2995/€3000/€3005/€3010/€3015/€3020/€3025/€3030/€3035/€3040/€3045/€3050/€3055/€3060/€3065/€3070/€3075/€3080/€3085/€3090/€3095/€3100/€3105/€3110/€3115/€3120/€3125/€3130/€3135/€3140/€3145/€3150/€3155/€3160/€3165/€3170/€3175/€3180/€3185/€3190/€3195/€3200/€3205/€3210/€3215/€3220/€3225/€3230/€3235/€3240/€3245/€3250/€3255/€3260/€3265/€3270/€3275/€3280/€3285/€3290/€3295/€3300/€3305/€3310/€3315/€3320/€3325/€3330/€3335/€3340/€3345/€3350/€3355/€3360/€3365/€3370/€3375/€3380/€3385/€3390/€3395/€3400/€3405/€3410/€3415/€3420/€3425/€3430/€3435/€3440/€3445/€3450/€3455/€3460/€3465/€3470/€3475/€3480/€3485/€3490/€3495/€3500/€3505/€3510/€3515/€3520/€3525/€3530/€3535/€3540/€3545/€3550/€3555/€3560/€3565/€3570/€3575/€3580/€3585/€3590/€3595/€3600/€3605/€3610/€3615/€3620/€3625/€3630/€3635/€3640/€3645/€3650/€3655/€3660/€3665/€3670/€3675/€3680/€3685/€3690/€3695/€3700/€3705/€3710/€3715/€3720/€3725/€3730/€3735/€3740/€3745/€3750/€3755/€3760/€3765/€3770/€3775/€3780/€3785/€3790/€3795/€3800/€3805/€3810/€3815/€3820/€3825/€3830/€3835/€3840/€3845/€3850/€3855/€3860/€3865/€3870/€3875/€3880/€3885/€3890/€3895/€3900/€3905/€3910/€3915/€3920/€3925/€3930/€3935/€3940/€3945/€3950/€3955/€3960/€3965/€3970/€3975/€3980/€3985/€3990/€3995/€4000/€4005/€4010/€4015/€4020/€4025/€4030/€4035/€4040/€4045/€4050/€4055/€4060/€4065/€4070/€4075/€4080/€4085/€4090/€4095/€4100/€4105/€4110/€4115/€4120/€4125/€4130/€4135/€4140/€4145/€4150/€4155/€4160/€4165/€4170/€4175/€4180/€4185/€4190/€4195/€4200/€4205/€4210/€4215/€4220/€4225/€4230/€4235/€4240/€4245/€4250/€4255/€4260/€4265/€4270/€4275/€4280/€4285/€4290/€4295/€4300/€4305/€4310/€4315/€4320/€4325/€4330/€4335/€4340/€4345/€4350/€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FINANCIAL TIMES

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The only road for Poland

WHEN the Polish government bravely set about the radical path to reform in 1990, it was high on the list of the European Union. Mr Leszek Buszyński, the finance minister, and one of the chief architects of Poland's reforms, embarked on a project aimed at bringing down inflation, reducing the budget deficit and making the złoty a stable currency. His uncompromising stance earned praise from the international community. But as unemployment rose to 15 per cent, in the first five months of the year, the government was tested. This was a dramatic test. Mr Jan Krzysztof Bielecki, the prime minister, faced the electorate next month.

The recession cannot be attributed solely to Mr Bielecki, or his prime minister. The main problems have been the rigidities of the Polish economy and the slow pace of structural reform. That slow pace has been partly a result of the political constraints on the government. Last autumn's presidential campaign, which was won by Mr Lech Wałęsa, interrupted the reform process. Also, by agreement with the former regime, the government is saddled with a parliament not democratically elected and still dominated by communists. To its credit, the Sejm has worked at top speed to speed up the economic reforms consistent with European Community practice. But in failing to seize the opportunity last May for holding free parliamentary elections, the government was deprived of a mandate to consolidate its reforms. Pressure to reform policy in the run-up to the next election will be great.

Lax discipline

It is this lack of legitimacy which has slowed the pace of privatisation and structural reforms. Regulations concerning foreign investment have still to be settled. Discipline in the banking system is lax, as witnessed by one conspicuous case of lending to insolvent enterprises: are few, the quality of loan decisions to state enterprises is inadequate.

Pay-setting in the 1990s

TODAY'S TUC debate, on collective bargaining strategy for the 1990s, is sure to be much less light on what is a central challenge for UK industrial policy. The delegates will discuss a contradictory notion that suggests a co-ordinated pay bargaining, without specifying what this actually means or why it is important. The reason, of course, is that union behaviour is part of the problem.

It is, in fact, much more a diagnosis of a problem than a prescription. The age-old problem of excessive wage inflation persisted through the 1980s; greater decentralisation has not helped. In that decade, the annual rate of wage inflation in manufacturing remained above 5 per cent despite record unemployment.

Once unemployment started falling in 1986, and as skill shortages developed, unions pressed for higher wages while companies were happy to outbid their competitors. The result of the leap-frogging was a rise in wages and then price inflation. Companies raised their prices to protect profit margins, and UK unit cost growth outstripped European competition. The result is painfully familiar history.

Membership in the exchange rate mechanism only makes the case for this collective irrationality more immediate. With sterling fixed in the ERM, UK unit labour costs exceeded those of the competition without further reducing the competitiveness of the country's exports. UK wage settlements must therefore fall in line with the annual rate of inflation, and 5 per cent. After two quarters of resistance they have still not fallen far enough.

Affordable settlements

The challenge will be to keep the recovery from becoming a recovery without requiring unemployment to remain acceptably high. The solution must be to inject some degree of co-ordination into the bargaining process so that companies and unions are constrained to reach wage settlements that the economy can afford.

In short, it means wage restraint, however hard the

These hangovers from the old centralised system are delaying sustained economic recovery. The external climate has also been unkind. The continuing reluctance by the EC to lift trade barriers, particularly for agricultural products and textiles has hindered the export drive. Despite some success, Poland will end this year with a trade deficit of over \$1bn. Furthermore, the switch to the dollar clearing system between Europe and the Soviet Union led to a sharp fall in exports and profits for Polish enterprises. Taken together, these factors explain why the budget deficit has risen from 0.3 per cent of GDP to 1.5 per cent of GDP over the past eight months.

Unpopular decisions

The prime minister is in a bind. On the one hand, he wants to maintain the financial institutions that he will persevere with the reforms. This will mean making unpopular decisions about reducing the deficit before the elections. On the other, Sejm deputies who have been elected in public expenditure. This deadlock has prompted Mr Bielecki to seek constitutional amendments enabling the executive to bypass parliament. If accepted, this proposal would set a precedent in which accountability would be in the hands of a democratically-elected parliament. Mr Wałęsa and his prime minister are taking these steps because they fear that an electoral law based on proportional representation will lead to a proliferation of parties and hence to political instability. The need to strengthen the executive is as much a response to the lack of dealing with an unruly parliament, as to the need to reform the economy. Poland does need a strong executive to deal with the problems it faces, but it also needs a strong parliament. A balance will have to be struck. But, for the government must not panic. Mr Bielecki's government must persevere with a radical financial policy, since this remains the only viable path towards a successful and sustainable Polish economy.

When President François Mitterrand mismanaged his initial television interview, he came in for fierce criticism from all sides. After he appeared in acquiescence in the coup by referring immediately after it to "the new Soviet leaders", some critics implied that advancing age (he is 74) had impaired his touch at a critical moment; others went for a more insinuating line - that his legendary judgement in foreign policy was profoundly out of step with the rapidly changing world.

Given the unpredictable change of change on the international scene, it might seem reasonable for critics to overlook a temporary error of judgment. What is the Mitterrand episode an interesting illustration of, like a tropical storm, it has continued to roll round and round the French political firmament, rumbling ominously and casting an ever darker shadow.

Part of the explanation, of course, is seasonal. When the Soviet putsch story broke, France was on a holiday and it was only now that the heavy hitters in politics and the media were returning to the world of work. Moreover, the seaside conferences of the main political parties, which peaked early this week, have been providing a platform for pumping up the controversy. But it is beginning to look as if the Mitterrand episode may have been more than an episode. In the Soviet Union, the overthrow of the old coup has been the greater threat. Anyone could have predicted this, but the impact on French politics, may also be more far-reaching. If the tropical storm is still rumbling around the French political firmament, it is because the tropical storm is still rumbling around the French political firmament.

At no other time, the most penetrating analysis of the situation has come from Mr Serge July, the brilliant editor of the newspaper Liberation. The deep problem, he suggests, is not that President Mitterrand is old or enfeebled, but that his natural rhythm of political action is out of kilter with the pace of events.

merely did he soar to new (if temporary) heights of public popularity. He reduced virtually all his political opponents to loyal acquiescence. They are now taking their revenge, by attacking him in the inner sanctum of his foreign policy. And they are also drawing a sweeping conclusion from the aftermath of the Soviet Union: Socialism, they smile, is dead. From such people such a conclusion is obviously wishful thinking. But there is little

From phones to banking

Lord Young seems at his best with a few balls in the air. The sweeping takeover of Cable and Wireless's top management, only days after announcement of his cleaning role at Salomon, is par for the course. If you want action, Young's your man, and it would not have been a complete surprise if he, rather than Lord Carrington, had popped up as the EC governments' Yugoslav peace broker.

The most interesting point in the reshuffle is the apparent promotion of Peter van Cuylenburg - PVC is the name of the international candidate for Cable's old job - but the posting of the former Cable's financial high-tech man behind a new Midland success: is this a move to phone banking service.

The High Street banks are rightly worried that their real competition in future is going to come from telecom giants like BT and AT&T. Giving 42-year-old Harris the job of running Mercury is bound to fuel old worries. While Mercury has numerous other challenges ahead, its parent's massive capitalisation of £5.4bn is a threat that is Midland.

It has the capital and the technology in the hands of the man who has all that's needed is Lord Young to press the button. The stock market is getting excited about the possibilities, and surely it can't be just a coincidence that on the day Lord Young became BT's new managing director, the stock market was at a peak.

Market forces

Those in a hurry to visit the Soviet Union while it's still there will have to pay rather a lot for the privilege. Fees for a swiftly issued visa, available within 24 hours, have recently risen from £20 to £20. Observer thought at first that

Ian Davidson asks if Mitterrand can recover his political poise

Marathon man falters



presidential election of 1988, that since 1989 and the fall of the Berlin Wall, the world has moved on fast for him. Throughout the last two years, he has been put on a display of serenity; but he has repeatedly revealed that he really wanted to slow down the kaleidoscope of change, whether it was the unification of Germany or the role of Yeltsin and the Russian republic.

This underlying pattern was obscured earlier this year, when President Mitterrand was able to give a virtuoso performance of his slow strategy during the long and arduous build-up to the Gulf war. Not

that the upheavals in the Soviet Union and Eastern Europe are creating large additional complications for President Mitterrand's strategies at home and in Europe.

At home, President Mitterrand has long pursued a policy of a *fait accompli* union of the left, in which the reduced Communist party could be relied on to support the Socialists in parliament. Mr Michel Rocard, the former prime minister, tried to build ad hoc coalitions in the centre, but his replacement Mrs Edith Cresson looked like an attempt to breathe new life into the old alliance.

And yet this old alliance was

OBSERVER

it may just be the EC embassy passing on rampant domestic inflation, but to be running at between 100 and 150 per cent, that is no future as a parliamentary prop; Mr Mitterrand had no intention of gratifying it in policy terms, and there is little evidence that a leftward swing would be an election-winning recipe. These weaknesses can only be magnified by the collapse of the Communist party in the Soviet Union.

Mr Mitterrand may be a life-long anti-Communist, but in

Chopper

Flamboyant Descentries must be one of the most talked about men in Paris. Unkind rumour says the 50-year-old chairman of CMB Packaging, formed from the merger two years ago of France's Carnaud and Britain's Marples Packaging in Britain, is about to be moved to CMB in England.

Even so, bankers close to the group believe his departure is likely when CMB's board meets on Wednesday night to give a poor set of first half results.

The merged group's British executives were apparently miffed by the brusque Gallic style of Descentries, an alumnus of the Polytechnique, training ground for generations of French élite, which was followed by Harvard and McKinsey.

Critics maintain he chopped up the business into units small enough for him to dominate, then demotivated British managers - brought up to keep reporting to a minimum - by making direct monthly profit comparisons. Descentries argued in a newspaper interview last year that he was just trying to create a "community of entrepreneurs." He is fond of Nestlé chairman Helmut Maucher's dictum: "Look into their eyes, not into their files."

Betting on Descentries' replacement is centred on two runners. One is Ernest-Antoine Seillière, the Angliophile for



diplomat who heads CGIP, the French investment group which holds 25.5 per cent of CMB. The other is young Didier Oury, former industrial adviser to President Mitterrand and in charge of strategy for CMB since July.

The temptation is to conclude that all this bodes ill for other attempts to get French and British managers to work together. However, bankers in Paris believe this is more a case of a clash of management approaches than national cultures.

Triple trouble

John Darby, chairman of train manufacturers BREL, is yet another successful accountant (he was chairman of Arthur Young for more than a decade) whose move into commerce has not been an unqualified success. The three main companies of which he is chairman all seem to have been having more than their fair share of problems.

The shares of Ultramar, where his salary has attracted

has no electoral interest in the disappearance of the French Communist party; for in the last analysis, a reduced Communist party in France was hope for nothing except an alliance with the Socialists. His instinctive preference would be a slower pace of change, but that option seems to be evaporating.

In Europe, President Mitterrand's strategy for securing far-reaching new treaties on political and economic union that could become a pretext by the dislocation of the existing order in Europe. In logic, the disintegration of the Soviet Union should be the case for a new united Community, but in the short term it could become a pretext for opponents of the Community model who would use the example of the breaking up of the world empire as an argument against the Community.

But it is because that President Mitterrand's dilemma is most acute. Since the spring, it has been increasingly probable that the Socialists would be comprehensively defeated in the general elections in opinion polls in May suggested that the traditional parties would win a sweeping majority of votes, having to depend on the extreme right-wing National Front.

If the appointment in the end of the summer of Mrs Cresson was intended to reverse the trend, it has failed badly; almost immediately, her standing in the polls plunged steeply, and she has taken President Mitterrand down in her wake.

Speculation now suggests that President Mitterrand might dump Mrs Cresson, and call on Mr Jacques Delors, president of the European Commission, to replace her. Even if Mr Delors failed to win the elections, he would have made a dignified re-entry to French politics and would be poised to pursue Socialist policies in the presidential election of 1995.

Such a strategem would have a double logic. First, Mr Delors is largely untainted by the bitter political battles inside the Socialist party, and might be able to pose as a unifying compromise candidate. Second, a replacement of a unified candidate would have the implicit commendation for President Mitterrand of keeping out Mr Michel Rocard, who has long stalked the succession to Mr Mitterrand. The suggestion that Mr Rocard would be the strongest chance of winning the election, but his victory would be galling to Mr Mitterrand.

Only one word is now missing from these plans and strategies, and that is the word socialism. President Mitterrand evidently did not care for Mr Rocard's brand of socialism, which avoided any ideological dogmatism, and the Palace feels compelled to damp down the left-wing of Mr Cresson's utterances, which seem anachronistic in a world where the left is so unpopular.

Here is the rub. Sir Bryan Lilley's proposals need much more consideration. "It is a delicate balancing act to inject more competition while preserving a uniform national service. It can be done, but it will require a lot of work." He believes the Post Office must maintain its universal and affordable service within a competitive framework - by separating first and second class mail operations. The Post Office would retain its monopoly over the delivery of mail, but at a cost of less than 25p. This would be a standard public utility, but the changes would be better than current second class but not as good as first - and would make a profit on its own; at present, second class mail, costing 17p, is heavily subsidised by first class. A report by the consul-

Postman's plan

Roland Rudd talks to Sir Bryan Nicholson, Post Office chairman

It is not customary for the head of a nationalised monopoly to come forward with radical proposals for increasing competition in his industry. However, at first sight something like that seems to be the intention of Sir Bryan Nicholson, the Post Office chairman.

Plans to erode the Post Office's monopoly on delivering all letters costing less than 10p by allowing private companies to compete, Sir Bryan says he embraces the idea of competition, and is putting forward his own ideas for change.

In one sense he has no choice but to embrace his role as shareholder's aims. But Sir Bryan has reasons of his own for advocating more competition: he wants the Post Office to be freed from the shackles currently imposed on it by the government, so as to be better able to take on the private courier companies that are keen to enter the UK mail delivery business. And - whatever the government intends - he wants to do it on his own terms with minimal official regulation.

"The [letters] monopoly was always a bit of an albatross," he says. "The government's proposals take us off the back of having to stay where we are. It is difficult to change our service within a monopoly framework in a much longer time within an open market."

This is not Sir Bryan's first attempt at getting the government to make changes to the Post Office's service. Earlier in the year Mr Lilley rejected his proposal for a so-called premium delivery service, guaranteeing an early morning delivery, which would have cost about 35p a letter. Mr Lilley's delivery would have been staggered throughout the day. The government was not convinced that the implicit threat of a new delivery service would be politically acceptable while the Post Office retained its overall monopoly on mail services.

Mr Lilley now plans to reduce that monopoly to services costing less than 25p - just above what will soon be the price of a first class stamp - but also to regulate the industry more closely.

Here is the rub. Sir Bryan's proposals need much more consideration. "It is a delicate balancing act to inject more competition while preserving a uniform national service. It can be done, but it will require a lot of work." He believes the Post Office must maintain its universal and affordable service within a competitive framework - by separating first and second class mail operations. The Post Office would retain its monopoly over the delivery of mail, but at a cost of less than 25p. This would be a standard public utility, but the changes would be better than current second class but not as good as first - and would make a profit on its own; at present, second class mail, costing 17p, is heavily subsidised by first class. A report by the consul-



Sir Bryan's more competition than Ernst and Young, commissioned by the Post Office, showed that this separation was feasible. The Post Office would offer a premium service - a new first class service aimed at businesses - costing about 35p a letter and guaranteeing an early morning delivery. This is a variation on Sir Bryan's earlier, rejected proposal - but he thinks it would be a greater chance of acceptance now that the government has decided to erode the letters monopoly.

In addition, Sir Bryan is taking the opportunity to try to free himself from another government-imposed shackles: the requirement that the Post Office deliver letters twice a day. "I can imagine the scenario where the public would want a different pattern of service," he says. "That may mean that one delivery a day would be acceptable."

As with other nationalised or quasi-nationalised companies, however, the real dispute that lies ahead is over regulation. Sir Bryan wants the Post Office to be subject to less of it, not more as envisaged by Mr Lilley. The government would strengthen supervision of the industry through the appointment of a new body, Ofcom, similar to Ofel, the telecommunications regulator. This would advise on whether each step towards competition could be undertaken without compromising the Post Office's ability to deliver a universal service, which is likely to remain the government's main concern.

The government - and naturally enough Sir Bryan - are anxious that private operators, such as TNT, the Australian transport group, should not be allowed simply to pick off the most lucrative business routes, leaving the Post Office to handle loss-making provincial services. As he sees it, the regulator, preferably publicly accountable for its decisions rather than operating in secret as Ofel does - will play a crucial role here.

Mr Lilley received a monthly briefing from Sir Bryan as the corporation is adapting to the proposed changes, and they were published as part of the Citizen's Charter in July. Both men intend on change, but Sir Bryan is preparing for bargaining on how to implement it.

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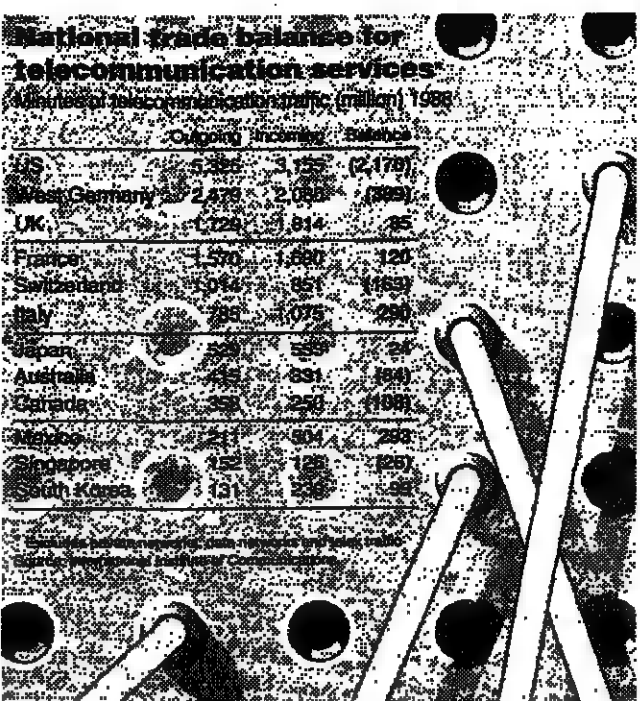
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Hugo Dixon on international reform of telecoms charges

Counting the cost of calls



which paid out \$3bn last year, is leading the charge. In Canada, France and the UK, which has a substantial deficit, have also been advocating changes.

Momentum for change has been boosted by the fact that the CCITT is no longer acting as a vacuum. The European Commission's competition authorities have launched an investigation into accounting rates and call charges, and the US Federal Communications Commission has threatened to cut accounting rates unilaterally in 1991 if they have not fallen far enough by then.

Meanwhile, there have been economic reports arguing that high call charges restrain world trade and could be harming the interests of the phone companies by curtailing the use of international telephones.

The argument at this week's meeting of CCITT Study Group 3 is likely to be less about whether accounting rates need to come down than about how to achieve this. There are four main proposals for reducing accounting rates:

- 1. Lower accounting rates should be negotiated but the system itself should not be changed. Mr Bernard Rouxville, a France Telecom executive who is also chairman of CCITT study group 3, says there is no need for radical change. "By 1993, all of the problems raised a few years ago will be solved. Accounting rates will be close to costs."
- 2. The move to lower accounting rates has certainly accelerated over the past year. US carriers, led by the largest - AT&T - have negotiated phased reductions in accounting rates of 60 per cent or more with the UK, Spain, the Netherlands and Hong Kong. European phone companies have also agreed to cut intra-European rates by about half.
- 3. But experts such as Mr Tom Luciano, who is responsible for accounting rate negotiations at AT&T, say that rates are still generally far above costs - while costs continue to fall.
- 4. The CCITT should set maximum levels for accounting rates. This would be a barrier to pay fall but it would also be an incentive to cut their prices.

The second way of providing that incentive would be for governments to allow competition in international telecommunications. Dismantling the industry's monopoly structure would allow the market to find a way to cut prices. But this would mean that the system, because phone companies would then be able to provide end-to-end services. Most governments, however, have yet to bite the bullet.

minute, rising to SDR 1.0 for calls of over 6,000 km. Comprehensive figures on accounting rates are not published except by the US but some are understood to be as high as SDR 5.0.

The proposal has been criticised by the UK on the grounds that price would be below the cost of service and that the rates suggested by Sweden are still above costs. Mr Bertil Thoren, director of corporate planning at Televerket, Sweden's telecommunications operator, freely admits this but argues that the figures proposed would still in many cases be below the cost of service.

CCITT recommendations should be changed to contain a clear statement that accounting rates should be based on costs, that the rates should be published and that phone companies should not discriminate between different countries.

The US, which is pushing this line, believes that, so long as accounting rates are kept secret, it is difficult to know whether they are based on costs or not. It is also difficult to determine whether a phone company is being unfairly treated. The US argues that publication would lead to downward pressure on rates, which a phone company would be able to argue that it cannot meet.

The system should be abolished. Although this is not in the agenda of the CCITT, this line is being pushed by the Organisation for Economic Co-operation and Development.

The idea is that the current rate system should be replaced with a new system of "termination fees". Every phone company would publish one as the price at which it would agree to terminate calls in their final destination. This fee would be the same no matter where the call came from and would be higher than the country's own expensive long-distance call.

If the CCITT moves to bring accounting rates down to costs, that will be only part of the story. Lower accounting rates would be a barrier to cutting the prices of long-distance calls. It would also be an incentive to cut their prices.

The second way of providing that incentive would be for governments to allow competition in international telecommunications. Dismantling the industry's monopoly structure would allow the market to find a way to cut prices. But this would mean that the system, because phone companies would then be able to provide end-to-end services. Most governments, however, have yet to bite the bullet.

Edward Mortimer

A fair deal for minorities

The peoples of both Yugoslavia and the Soviet Union face acute problems of self-determination. Minority rights are the key



FOREIGN AFFAIRS

The central question in the next phase of European history is whether the Soviet Union can avoid the fate of Yugoslavia.

The chances do not seem good. Practically all the ingredients of the Yugoslav tragedy are reproduced in the Soviet Union, only on a much larger scale and with even greater complexity. Both were federal states, both were loosely constructed, both held together by a single Communist party which held power in all the constituent republics. In both, the republics were identified with different "nationalities", but their territory was sponged only very roughly by the nationality. In both, the largest nationality (Russian and Serb respectively) was present in large numbers on the territory of one of the republics, and was dominant; yet its own members wanted to see themselves as the main victims. In both, there were lesser nationalities enjoying varying degrees of autonomy. In both, as communism broke down, the nationalist leaderships presented themselves in nationalist terms, but their actions in striving for the independence of their republics were aimed at nationalistic opposition to the central government.

Already several outlying areas of the Soviet Union - Nagorno-Karabakh, South Ossetia, the Fergana Valley - have become the scene of local and apparently permanent ethnic wars similar to those which have erupted in the last few months. But in none of these local conflicts has the Russian population been one of the main protagonists; and, perhaps for that reason, the Soviet central forces have not intervened in such a systematic and one-sided way as the Yugoslav army, which has been used against the Republic of Serbia as long as they still have the power of Great Britain behind them. The Greek Cypriots were no match for Turkey, and the Croats heavily outnumbered by the Serbs. Let us hope that the Ukrainians remain wise enough to avoid setting themselves on a similar collision course with the Russians. (The Kazakhs, who barely outnumber the Russians in their own republic but have a much

other than the Baltic which sought to leave the union. In the short term that piece of sabre-rattling seems to have paid off, since both the Ukraine and Kazakhstan - the two republics most vulnerable to Russian irredentism - after first protesting loudly, hastened to sign agreements with Russia maintaining economic and military co-operation. But the Russian has revised old fears of Russian hegemony in the other nationalities.

Distrust and resentment of Russia in the non-Russian republics is understandable. It seems to them that Russia is arbitrarily and unfairly using the Russian diaspora to limit their right of self-determination. Ukrainian nationalists had a similar resentment about the Irish Republic's pretension to defend the Catholic minority there. Yet there are limits to the right of self-determination, in practice if not in theory.

It is unwise for a majority to disregard a large minority, especially if it is supported by a powerful next-door state

theory, and the more important of them is that, although the right to normally be exercised by the majority of the people living in a given territory, it is very unwise and dangerous for the majority to disregard the views of a large minority, and especially so if that minority is supported by a neighbouring state. Let us hope that the Ukrainians remain wise enough to avoid setting themselves on a similar collision course with the Russians. (The Kazakhs, who barely outnumber the Russians in their own republic but have a much

higher birthrate, would be advised to hide their time.) Letters will now pour in from outraged Ukrainians and Ukrainian nationalists, not to mention Greek Cypriots. How can I say such cynical realpolitik is not the mark of the international community to these bullyboy tactics and uphold the inviolability of national frontiers? Should not Britain defend the right of the majority in Croatia, Ukraine and Cyprus, as it does in Northern Ireland?

Well, I am bound to say that Britain defaulted on its obligations to both communities in Cyprus - a special case - by treaty but only the international sovereignty of the island but also the constitutional order. (The Turks wanted the former as the pretext of countering British violations of the latter. Britain did not attempt to reverse either, but

eliminated by acts of genocide or mass expulsion. (Such acts disfigured European history in the past, but still have not arranged the people of Europe into ethnically homogeneous territorial blocs.) The aim of both national and international policy should be to make these minorities feel at home, so that their grievances do not serve as fuel for endless frontier conflicts.

How should this be done? The condition is that individual human rights should be guaranteed, especially the right to travel and communicate freely across frontiers. But in many cases this will not be sufficient, and some group rights will have to be recognised as well. Minorities will not feel at home if they do not have access to education and information in their own language, which means they must be guaranteed a fair share of the state resources devoted to schools, universities and television, with the right to decide for themselves how those resources are used.

Where a national minority is a local majority it is especially important that it should feel at home if it is not to be tempted by secession. That means that it must feel confident about its ability to remain a majority in its own area without having to change its state allegiance, something which can often only be assured by placing limits on individual freedom.

A good example can be found in the Åland Islands and Human Rights Law, a report issued by the London-based Minority Rights Group. The Åland Islands in Finland maintain their Swedish character through regulations on language, education, regional citizenship and the acquisition of property - even to the extent that the consent of the local commune is required for a child of Finnish-speaking parents to be educated in Finnish. Five years' unbroken residence is required before a newcomer can acquire land or vote in regional elections. These provisions have their origin in one of the first decisions of the League of Nations in 1921. The League awarded the islands to Finland, and the Åland Islands accepted this special status for their Swedish minority as the price of avoiding a destructive border dispute with Sweden.

Who is to say they were wrong?

LETTERS

Insurers must be allowed to use genetic testing

From Mr David Purchase.

Sir, I was interested in your report (August 30) from the British Association meeting on the use of genetic testing. Bob Williamson to be discriminated by life insurance companies based on the results of genetic testing. This is yet another example of the current trend to argue that, if no "link" is involved, then social pressures against discrimination outweigh normal scientifically-based judgments. Attitudes to HIV testing are, of course, the most topical and critical example.

The social pressures are real and understandable. However, if you ban discrimination by life insurance companies, how do you also control discrimination against them by those who do actually know that they are at higher risk? If the average sum insured is £250,000 but those at higher risk insure themselves for £250,000, the "community" - here the remaining policyholders - are paying not only for the higher risk but paying for it fivefold.

A limit on cover is not the answer, as those at greater risk could easily insure themselves with far more companies than the norm. Whenever there is a choice on the part of the individual seeking cover, insurers must remain free to exercise their own judgments. Professor Gordon Dunstan is surely right to say that, if society then wishes certain adverse consequences to be avoided, society itself should pay the bill.

David Purchase, deputy chief actuary, Sun Life Assurance, Bristol.

How to lose money quickly

From Mr J Cheatham.

Sir, Further to previous correspondence on Personal Equity Plans, some readers might be interested in the following conclusions, based on 15 years of bitter experience - the quickest way to lose money is through traded options, closely followed by warrants.

Unit trusts are a vast improvement. With these, money is lost very much more slowly.

Financial reports should primarily help companies, not the users of accounts

From Mr Michael J Page.

Sir, The Accounting Standards Board's proposed statement of the Objective of Financial Reporting has received little media attention, possibly because it echoes a similar statement by the International Accounting Standards Committee.

However, the board's adoption of the view that financial reporting exists to help users of accounts to make economic decisions neglects the primary role of accounting and is unlikely to help the board improve the reputation of financial reporting from its current low state.

The idea of user decision-making as a basis for setting standards was influential throughout the life of the old Accounting Standards Committee and failed to provide a guide for choosing between alternative accounting methods.

Instead, a reversion to the view that financial reports exist to enable firms to enter into transactions more cheaply and effectively, by making the firms and their directors accountable, would enable standard-setters to deal with many current practices which

The behaviour of banks can be a forecasting lodestar

From Mr Perry Aldred.

Sir, There is no need for "forecasters to fly blind" (Leader, August 31) if they can find a lodestar. Anthony Harris was on the line of one who would write "Avoiding the crunch questions about credit" in his column on April 1. He referred to the number of decisions in UK banks which were made on the basis of the advice they would receive on the career paths of the bankers involved rather than on commercial or financial considerations. The same is true in the US, where similar decisions made for reasons that create actual changes in the flow of funds within the US economy, and which tend to be misread.

What is to happen in the US after a year such as 1990 in that US banks will have spent the first quarter of 1991 identifying and reserving problem loans, and the second avoiding surprises and hoping for stability. Given the competition pressures the 12,000 US banks cause - where pausing for breath is not acceptable - the current quarter, the third, is seeing the start of new lending in the US as banks strive to create fresh loan books.

There is a similar process at work in the UK, but given the half-yearly reporting cycle and the common lending experience, starting at the end of January 1991, a UK bank will only be raising the alarm and making

loans, not in the third quarter but in the third half year: this will start in January 1992. The Yasuda Trust Europe Outlook predicted for this reason that there would be economic recovery in the US in the third quarter of 1991. Using the same logic, the Outlook forecasted UK recovery to come through at the beginning of 1992. There has been no reason to change these forecasts since the beginning of January this year.

When the various linkages which exist in place through the ownership of multinationals, through the whole-sale money market and the foreign markets, the US economy is much more dependent upon the US than is generally believed, with a lag here of six to nine months because of the more frequent reporting periods in the US. This is a view formed by observing the US economy emerge from successive recessions. It is also formed by making comparisons between the behaviour patterns of US managers and a number of years as they have reacted to the extraordinary pressures which quarterly reporting creates in an open society. In the US and the decisions taken in a more competitive banking market in the UK.

Perry Aldred, Economic adviser, Yasuda Trust Europe Ltd, Liverpool Street, London.

Christmas at convenience

From Mr John Gillard.

Sir, Mr Dowdell (August 31) wishes to fix Christmas Day "for the convenience of traders and commerce". Mr Scrooge had a similar view: "You'll want all day tomorrow, I suppose," said Scrooge. "If quite convenient, Sir."

"It's not convenient," said Scrooge.

John Gillard, 11 Buildings, Oxford.

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THE CHALLENGE OF THE NEW EUROPE

LONDON - 7 October, 1991

This one-day meeting, to be arranged by the Financial Times and the Council of Foreign Chambers of Commerce in the UK, offers an exceptional opportunity to gain insight into the thinking of leading industry figures from Europe, the US and Japan on the new Europe which is opening up. The new business opportunities and risks will be assessed, as well as the challenges for management as Europe undergoes further shifts in industry structure and patterns of competition.

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Volkswagen AG

Sir Allen Sheppard
Grand Metropolitan plc

M. Francis Lorentz
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Mr Anders Scharp
Electrolux

Mr Koichiro Ejiri
Fuyo Co Ltd

Dr Belmiro de Azevedo
Sonae Investimentos, SGPS, SA

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London and Beijing make important commitments for 1997 transfer of Hong Kong Major attacks China's human rights record

By Philip Stephens, Political Editor, in Beijing

AN UNCOMPROMISING stance on China's human rights record by Mr John Major, the UK prime minister, yesterday was a new Sino-British commitment to ensure the transfer of sovereignty over Hong Kong in 1997.

During the 10-day day of his talks with Chinese leaders in Beijing, Mr Major told Li Peng, the Chinese premier, that Britain intended to maintain "unrelenting and unremitting" pressure to win the release of political prisoners.

Li responded with an equally firm defence of China's political and cultural system, saying that the most basic human right in a country of 1.1bn people was to have sufficient food.

He reminded his guest of Britain's inglorious human rights during its intervention in China's last century. Speaking in uncharacteristically sharp tones at a later conference, Mr Major said the world had forgotten the crushing of the Chinese pro-democracy movement in Tiananmen Square in June 1989.

"There is a real concern about human rights... I make the worldwide concern perfectly clear in my remarks today. They are free, frank and forthright exchanges," he said.

Referring to what he termed a series of "hard-phased and specific" criticisms covering religious repression in Tibet as well as political detentions, Mr Major said he had pres-



Facing the press: John Major with journalists in Beijing promises "unrelenting" pressure on human rights

ented Li with a list of individual cases. They included two members of the pro-democracy movement currently in hunger strike in jail, prisoners of conscience identified by Amnesty International, and two Hong Kong residents in detention in China.

"Our discussion today on human rights is not the end of the matter," he said. He promised to make a "personal interest" in future talks on the

issue between Mr Douglas Hurd, the foreign secretary, and Qian Qichen, his Chinese counterpart. Mr Major pointedly declined to make a reciprocal visit to the UK in return for Qian, however, will visit Mr Hurd in London next spring.

Despite the unexpectedly harsh tone of his human rights criticisms, Mr Major joined Li in promising greatly enhanced co-operation over Hong Kong

in the run-up to 1997. A joint declaration released after the formal signature of the memorandum of understanding covering the construction of a new international airport in Hong Kong, the world's largest, and other outstanding issues had been settled.

Mr Major said the airport agreement would be signed and preserved stability and prosperity in Hong Kong, but he

was equally upbeat about Li's agreement yesterday on the transfer of a new court of appeal in Hong Kong. The new court, with judges appointed by an independent commission, was established by Mr Major as an important safeguard of judicial independence in the colony after its transfer to China.

Deal for co-operation, Page 4
Pacific deal, Page 19

EC races to find Yugoslav peace

The ceasefire must be consolidated quickly, writes David Gardner

THE European Community surprised itself yesterday by the speed at which it consolidated Monday's cautious agreement on a peace process in Yugoslavia.

When a reluctant Mr Slobodan Milosevic, the Serbian president, agreed to a ceasefire and mediation accord in Belgrade on Monday morning, it became imperative to maintain a momentum which would persuade the warring sides to stop fighting.

Mr Milosevic had refused to sign an earlier verbal peace proposal on August 4, which bought him the month he needed to prepare the withdrawal of Croats he wants to join to a Croatian state.

The issue of Croatia's withdrawal was prominently featured Saturday when the EC launched its first exercise in international mediation at the Peace Palace in The Hague. The community's intervention is hoped to be soon enough to avert any irrevocable breakdown in the fragile ceasefire.

The current Dutch presidency of the EC has scheduled the peace conference for September 16. Ministers from Germany, France and Italy will also move forward a week to next Monday.

But then, as the Twelve foreign ministers realised why they were accelerating, the ceasefire was set even earlier, on Saturday.

"The problem is we now are not in a momentum," a senior Dutch official said. The

preconditions for the conference going ahead are:

- a ceasefire in Croatia, to be monitored by 200 EC monitors who start arriving today;
- disengagement beyond combat range of the contending parties, including the withdrawal of the Croatian National Guard, the return to barracks of the Serb-dominated Yugoslav federal army and dis-

arming with weapons. Nobody can guarantee that all one might want to be achieved at the conference. "But equally," he added, "you can't have a conference if full-scale fighting is going on. You have to judge where the balance is. More fighting in Yugoslavia is not the sole responsibility. If the balance is judged to be

Lord Carrington, who has been chosen as co-ordinator of the Yugoslav peace conference, was Britain's Foreign Secretary from 1979-83, when he resigned over the Argentine invasion of the Falkland Islands.

Respected for his handling of negotiations which led to Zimbabwe's independence in 1980, Lord Carrington's career in British politics included several other ministerial posts.

He went on to become an eminently successful Secretary-General of Nato from 1984-88. Since then he has been chairman of Christie's International plc, the art auction house.

against a conference going ahead, then Germany warned yesterday it would recognise Croatian independence. A spokesman for Mr Hans-Dietrich Genscher said that the German foreign minister had a delegation of Croats yesterday "if it is possible to bring about a conference, we

will go forward to recognise Croatia."

This stance diverges from the agreed position of the Twelve, and underlines the risk of the peace process breaking up as the sides in the mediators as well as the Yugoslavs. Assuming the conference does go ahead, it will be chaired by Lord Carrington, the former British foreign secretary, on behalf of the EC. A separate five-strong arbitration board will be attached to the conference.

The EC has named three eminent constitutional lawyers - Mr Robert Badinter of France, Mr Aldo Corasaniti from Italy and Mr Roman Herzog of Germany - to the board; the Yugoslav parties are to name two other members.

EC foreign ministers, the Yugoslav presidency, the government and presidents of all six republics will launch the conference on Saturday. It will then divide into working groups, with the most sensitive issues put in to binding arbitration. The delineation of frontiers, for example, is expected to be one of the most difficult issues to settle, in what looks set to be a long haul.

The hope is that the arbitration can be some extent "apolitical" before feeding back into the conference. But, as Mr Hans van den Broek, the Dutch foreign minister, explained yesterday, "accepting this procedure means accepting the outcome."

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Slap in the face, Page 19

Spanish to make lots of lolly in Leningrad

By Peter Bruce in Madrid

AS A CATALAN, Mr Enrique Bernat will appreciate the ceremony planned this Friday at the Leningrad First Confectionery Enterprise factory in Russia's second city.

Mr Bernat, owner of Chupa-Chups, the world's largest producer of lollipops, believes the demand could be a billion lollipops a year.

Production of Spanish lollipops represents the first joint venture since the failed coup in Moscow last month.

Unfortunately for Russians with a sweet tooth, the cautious Spaniards have decided to start them off on Chupa-Chups' lollipop.

The sticks and the cellophane wrapping - designed by Salvador Dalí - have been supplied initially from Spain, and Mr Miguel Otero, Chupa-Chups' international division director, says he expects to find local suppliers soon.

He says the one machine now installed in Leningrad will initially produce 100m lollipops a year. A new factory should be on stream in a year, raising production to 500m lollipops a year.

The Spanish operation will cost Chupa-Chups a total of \$10m, but no market has been how much in charge. The 1.4 rouble price barely covers production costs.

If that proves too much, the market stands little chance of being tempted by the company's melodypops - a range of lollipops said to be able to play Tchaikovsky's 1812 Overture on a hard-liner, the Internationale.

Union plans

Continued from Page 1

Disagreement over reform emerged a press conference by four members of the National Management of the Economy, Mr Ivan Silayev, the Russian prime minister, who heads the new committee, proposed an economic community stretching from central Europe to the far East. It could include Bulgaria, Poland and Czechoslovakia.

This came in, however, for sharp criticism from Mr Grigory Yavlinsky, the radical economist and another of the committee's members.

The cracks at Taylor Woodrow

There are two possible explanations for yesterday's slump in Taylor Woodrow. One is to assume that the plight of other UK construction firms must be even worse than previously thought. The other is in question whether the slump still merits its tag as one of the blue chip investments.

It is not that the 33 per cent slump in pre-tax profits was badly out of line with market expectations. The real worry is the size and nature of the first half provisions and the fact that these were only offset by capital gains from a major south-coast property disposal. The latter, a problem, is in fact, not enough known, though yesterday's hit to the firm provided at the end of last year. Nor does a write down of the Mary Adams housing development - perhaps of the order of £7m-£8m - come completely out of the blue. Probably the most alarming of the three troublespots is the US contracting side where another £8m is thought to have been provided for in the first six months.

The difficulty for the shares, which slipped on a prospective multiple of more than 15 last night's closing price of 213p, is not just the prospect of further provisions in the second half - development properties and land in the US and Spain being possible write down candidates. Without much in the way of UK housebuilding, the shares can hardly look attractive to those still punting on early economic recovery. Viewed as a property play they are trading at a premium to net asset value. And, while the company's financial strength is the envy of Costain and Wimpey, it will be needed to pay two years of uncovered dividends.

Bowater

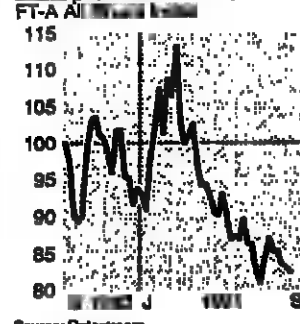
Given the dire state of the paper and packaging sector, Bowater's interim figures are commendable. If the 10 per cent increase in pre-tax profits is not quite what it appears, net interest income is swollen by £1.5m as a result of diversification as well as on the new American plant and amortisation of the group pension surplus.

Nonetheless, Bowater has managed to contain the fall in its operating margins to just one percentage point in the face of sharply contracting volumes. Its new Australian plant has added to capacity just as its being reduced by a main competitor, Kimberley-Clarke.

FT-SE Index: 10,000 (-10.8)

Taylor Woodrow

Share price relative to the FT-SE All Share Index



Source: Databank

Overall, the company is well-placed to exploit recovery when it comes. The uncertainty is how soon it will be. Bowater itself is not particularly sanguine, particularly as it sees very little sign of the normal pre-Christmas pick-up in orders. With the shares on a prospective multiple of around 15, the stock market appears to be finally honouring the new management's achievements. But it may also be prematurely discounting recovery in Bowater's main markets.

Water companies

Just when you thought it was safe to go back into the water shares, the market is showing a remarkable persistence, raising his earlier stance on diversification as well as reminding the companies that their price formula can be subject to uncheduled review.

By previous standards, though, yesterday's intervention was gentle. The companies can afford to be a little relaxed. They know that the FTSE is likely to stick to its price line that the investment needs of the industry must be viewed in a medium-term framework. Assuming he is not provoked, he is simply looking for a few voluntary gestures on pricing like those made last year by Yorkshire and Southern.

It all suggests that the companies are reaching an accommodation of sorts with the regulatory regime. So long as they respond positively to Ofwat's needings they face a gradual attrition of their operating freedoms rather than a rude ducking. It is tempting to damn the instability created by such regular interventions on the grounds that it damages the market's ability to price

water shares. While there has undoubtedly been a long-term "Byatt effect", there is no really conclusive evidence in the short-term that the share market's ability to shrug off yesterday's news suggests the market is driven rather than by the fluctuating attractions of other cyclical stocks than by specific regulatory moments.

Sedgwick

The market is likely to be more interested in what David Rowland has to say about Lloyd's of London than it was in yesterday's rather flat interim profits from the company he chairs. Following market noises last month from Willis Corroon, though, at least a consistent picture of the UK insurance broking sector has emerged. The main features are determined cost-cutting (with Sedgwick perhaps having the edge), a continuation of dull premium prospects in the US and severe reinsurance capacity shrinkage in the UK. The extent to which Sedgwick's oil and gas business can be placed in one of several uncertainties for the second half.

Comparisons with Willis are inescapable. The latter's US links look the more promising in the long term. Sedgwick seems better placed in Europe in the short term. Prospective multiples of around 20 suggest that investors are expecting a great deal from both.

Interest rates

It is hard to believe that just three months ago the UK government seemed caught in a vicious circle of interest rates. With economic pessimism undermining its standing in the polls, it was constrained from delivering rate cuts required to secure a recovery. Now, thanks partly to Mr John Major's sudden prominence on the world stage, the outlook is a little brighter. The polls have moved in the government's favour and sterling is firm.

Whether or not the authorities decide to rush in, there is probably room for only a couple of half point cuts between now and the end of the year. Political prudence might suggest conserving the first till closer to the party conference in early October, when the large fall expected in the headline rate of inflation for August. By contrast, moving now would open up the possibility of a second cut before a September shock.

Emu entry proposals

Continued from Page 1

enter stage three unless, for two years, it had demonstrated

• "A high degree of price stability, which is apparent from a level of inflation that is those achieved by the member with the best performance in terms of price stability."

• "A sustainable government financial position, which is apparent from having achieved budget deficits that are not excessive."

• "The normal (narrow) fluctuation margins" of the exchange rate mechanism "without devaluing against any other member currency."

• "Durability of convergence, as reflected in a close approximation of comparable interest rates relative to those member states with the best performance in terms of price stability."

Japan may take action against compensated equity investors

By Our Tokyo and Foreign Staff

THE Japanese Ministry of Finance, which is preparing reforms in the wake of the recent spate of scandals, is considering taking measures against investors as well as companies for trading losses.

The proposal was announced yesterday by Mr Ryutaro Hashimoto, the finance minister, who intends to present a package of legislative changes to parliament. These will deal with compensation payments and with recently discovered wrongdoings, including links between companies and politicians.

Mr Hashimoto, apologising to a committee of the upper house for his supervision of the broking industry, spoke in terms which were last night interpreted in some quarters as suggesting that he was contem-

plating resigning. "I would do as much as I can so that in the future my job will never have to feel the way I do now," he said. However, he is thought likely to stay in his post until a new prime minister is elected this month.

The proposal to punish investors as well as companies for compensation payments is controversial. Some members of parliament argue it would increase the Finance Ministry's powers in non-financial areas when the ministry has been under attack for its handling of the scandals following lax supervision.

Other members of parliament are concerned that it would be used to punish companies since they may not be aware they are receiving compensation. Compensation payments are illegal only if they are cov-

ered by a prior guarantee. Securities companies have admitted paying compensation but insist that they have not broken any pledges.

The ministry, however, is investigating the possibility that compensation payments were covered by guarantees - it found that in 59 out of 101 cases payments were made to clients who had submitted no guarantee. The ministry suspects such payments may relate to a specific return.

The ministry is also probing claims that the securities companies, which have admitted making payments up to March 1990, have paid compensation after that date. Evidence of more recent payments would show that reports the stock-broking groups have filed in the ministry were incomplete. Slap in the face, Page 19

WORLDWIDE WEATHER

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INSIDE

Generali in deal with US insurance group

Continental Corporation, a US property-casualty insurance group, said yesterday it had reached an agreement in principle with Generali, the large but Italian insurer, on co-operation. Page 22

Taylor Woodrow takes provision

The share price of Taylor Woodrow, the UK property and construction group, fell 12p to 120p in London yesterday. It announced substantial provisions, Mr. Drew, chairman, said the results were "an eloquent reflection of the widespread effects of the recession". Page 26

Christiania Bank criticised

The Oslo Stock Exchange has strongly criticised the former management of Christiania Bank, Norway's largest bank, for failing to report accurately credit losses. Page 26

Maher signals price war

Pentos, Britain's second largest publisher, announced that pre-tax profits for the year ended March 1991 were £1.1m. It also revealed plans which could spark a price war in the book market. The publisher, which has many titles at minimum prices, "The Lord of the Rings" and "The Hobbit", has decided to leave the NBSA has changed things dramatically, Mr Terry Maher, publisher, said. Page 28

Taking stock in Brussels

The Brussels stock market is in a moment of crisis. The market has fallen sharply and many investors are taking stock. Page 42

Small coup in Siberia

What months of going to Siberia to sell its consultancy, Mr Maurice Cartwright, an English mining engineer, has become the first to go to a Soviet coal mine. The potential of the mine is considerable and it is estimated to make a \$22m (£13m) profit by 1995. It is set in perhaps the most coal mining basin in the world, known as the Kuznetsk Basin. The mine produces high-quality coking coal. Page 30

Bowater improves by 5%

The UK packaging, printing and engineering group, yesterday reported a 5% improvement in pre-tax profits. Mr David Lyon, chief executive, said "It's damn good to tell when the recession is going to end." Page 28

UK ministers told to sack Salomon

By Roland Rudd and Hugo Dixon in London

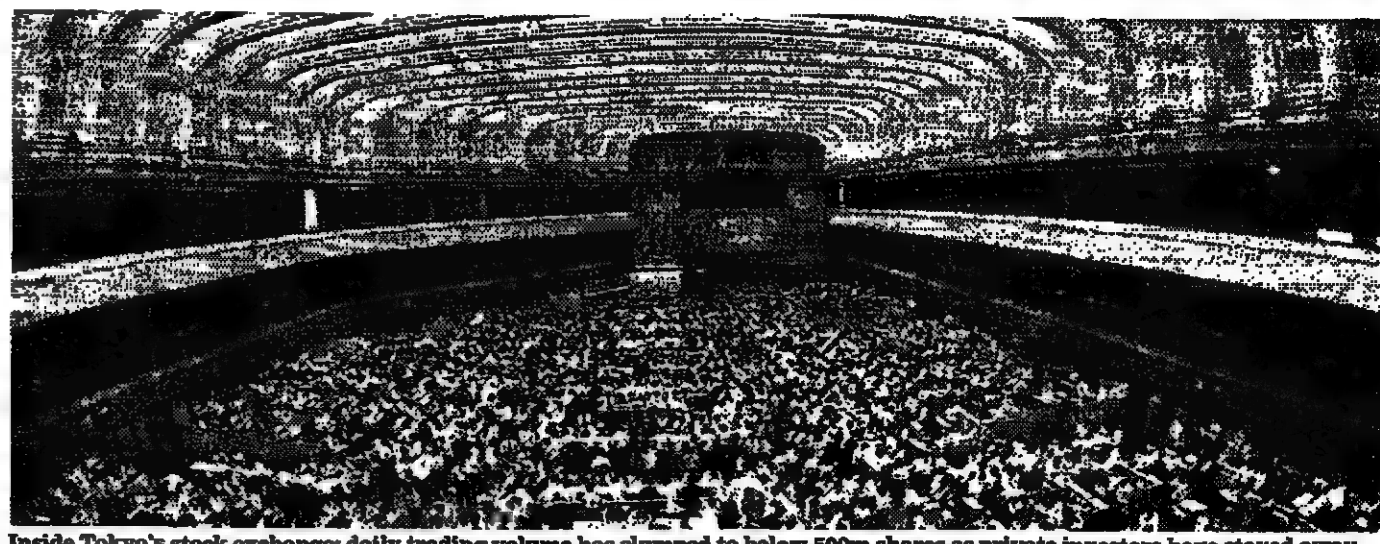
THE British government has been told by its advisers in the sale of part of its BT shareholding to sack Salomon Brothers as its lead US manager.

It seems inevitable that Salomon will be removed from its high profile role in the part sale of the UK telecommunications group when ministers meet this morning. Mr Norman Lamont, chancellor of the exchequer, and Mr Francis Maude, financial secretary, are expected to inform Lord Young, the former cabinet minister who is now a director of Salomon.

Unless he can provide what one adviser called a "wild card" explaining why Salomon has to be retained, the firm will be fired as US lead manager. Goldman Sachs, which was runner-up in the original selection, is expected to be appointed by the end of the week. The other finalists were Merrill Lynch and Morgan Stanley.

Ministers would like to make their decision known today before tomorrow's BT presentation to around 70 analysts. This is the final briefing before analysts' research papers are prepared. Later this month in advance of the BT sale in November. However, an announcement is not expected until later in the week.

The recommendation to sack Salomon is a blow to the firm as it tries to re-establish its reputation following the news that it rigged recent US Treasury bond



A slap in the broker's face

Japan's scandals alienated private investors, reports Michio Nakamoto

As a result of the Securities, Japan's big broker, gathered with managers' meeting to assess the harm done by recent securities scandals and consider strategies for the future, their thoughts will no doubt turn to one of the most damaging legacies of the recent events: the alienation of the individual investor.

Private investors are still fuming over revelations of unequal treatment by the country's leading brokers. Their anger has been fanned by rising suspicions that Nomura Securities had manipulated trading in a particular stock to benefit a gangster group.

Morale in the industry has hit rock bottom. Daily trading volume, which averaged 1.2 billion shares in the market's heyday, has slumped to well below 500m. Last month, volume slumped to below 200m shares for nine trading days in a row.

The brokers admit that the alienation of the private investor has necessitated a reassessment of their future strategy. "It is impossible for the firm being even to try to recover the trust of private investors while the public is gripped by the mood of securities company bashing," says one Nomura official.

"But private investors are a very important source of business for us. Once things have quietened down we will have to work seriously to regain their confidence."

The Tokyo market has long benefited from private investors to an extent that London nor New York could claim. Private investors have also been a lucrative source of income for the securities companies, which still enjoy fixed commissions.

At the large Japanese brokers, retail business has accounted for between 30 per cent and 40 per cent of overall business while at medium-sized firms the figure rises to 50 per cent or more.

"It is not surprising that UK brokers who rely on institutional investors are not as profitable as

The growing influence of arbitrage trading had already shaken the private investor. Then last year the sharp falls in the Nikkei index, which averaged 40 per cent in the Nikkei average, further alienated individuals.

"The feeling of despair among individual investors is very strong," says one private investor. "The market has what the brokers tell us is no more."

The private investor situation is perhaps part of an inevitable trend towards greater institutionalisation of the Tokyo market.

At the beginning of the 1980s individual investors comprised nearly 60 per cent of transactions in the Tokyo market. By the end of the decade, however, Japan's integrated securities companies had taken over the market, with individuals accounting for 30 per cent of transactions.

The big four will continue to need substantial retail business to maintain their branch networks. Yet their strategy of mass marketing has helped propel them to their present international status, has any part in their future strategy.

The alienation of mass marketing is wanting also as a result of changing attitudes among the younger Japanese. The peer pressure that drove sales in anything short of robbery to mass marketing is now less in the new generation, says one broker.

The surge of individual activity fuelled by the mass-marketing tactics of the leading brokers, was an important factor behind the rapid rise of the Tokyo market. That rise, in turn, helped finance the expansion of Japanese corporations.

In trying to bring the market up to the regulatory standards of the west, the authorities are walking a tightrope between the need to regain respectability and the risk that drastic action could undermine the market's role as a source of funds for Japanese firms.

The confidence in the market, only the last time to individual confidence in the market.

Pentland may increase shareholding in Adidas

By Christopher Parkes in Berlin

PENTLAND GROUP, the British sports shoe group, may increase its shareholding in Germany's Adidas sportswear concern beyond its current 25.05 per cent. Mr René Jäger, Adidas chief executive, hinted in Munich yesterday.

He also forecast a 50 per cent increase in Adidas's operating profits this year - to around DM60m (\$44m) from DM40m (\$30m) - with further progress in 1992.

Mr Jäger claimed that Pentland had exercised the option to buy a further 5 per cent of Adidas which it took out last month when it paid 248m (\$77m) for its initial 20.05 per cent stake in the company. He thought

Citic consortium in HK\$7bn agreed bid for Hang Chong

By Angus Fraser in Hong Kong

A CONSORTIUM led by Citic Pacific, the Hong Kong listed arm of Peking's China and International Trust and Investment Corporation (Citic), is set to win control of Hang Chong Investment, a trading and agency group which is one of Hong Kong's largest unlisted companies.

The consortium, which also includes some of Hong Kong's leading businessmen, yesterday announced a HK\$6.94bn (\$880m) cash offer for Hang Chong.

Hang Chong's board is recommending the offer and 44.3 per cent of shareholders have already accepted. The bid needs 50 per cent approval to become unconditional.

The deal will transform Citic Pacific into a major concern in Hong Kong and the company is now likely to apply to become a constituent of the Hang Seng index.

According to analysts, Citic Pacific will be Hong Kong's first mainland Chinese "hong", or trading conglomerate, as it approaches and well-established companies like Jardine Matheson.

The Citic group is known as an aggressive capitalist of China's state-owned corporations. It owned Hong Kong in the 1980s and last year took over a shell company which has been expanded to become the publicly listed Citic Pacific.

The listed arm was a subsidiary of Citic Pacific Airways, an investment holding with an 8 per cent share in the consortium and links to all the other parties, said:

"We see a tremendous future for Hang Chong, especially with Citic's backing, and for its agencies moving into China."

Citic Pacific also announced yesterday its 1990 profits since a restructuring in June which saw the company's name changed from Tyfoll. The company announced net profits rose 34.5 per cent to HK\$4.8m and is paying an interim dividend of 1.7 cents a share.

Rhône-Poulenc falls 54% in first half

By William Dawkins in Paris

RHÔNE-POULENC, France's largest chemicals group, yesterday reported a 54 per cent fall in first-half net profits to FF991m (\$166.2m) after lower sales. In the second quarter, by contrast, the state-controlled company's trading performance slipped only slightly, with a 1.5 per cent decline in operating profits to FF1.3bn over the same period. Rhône-Poulenc is aiming for substantial growth in operating income for the year. Operating income rose sharply in the second quarter, by 15.4 per cent from FF1.6bn in the first half of last year, to FF1.8bn.

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A fall in interest rates in London; a run on the dollar in New York; a crash in Tokyo. Whatever happens, whenever it happens, wherever it happens we'll be there to tell you what it means for your business.

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INTERNATIONAL COMPANIES AND FINANCE

Dresdner Bank, BNP in share plan

By Andrew Fisher in Frankfurt and William Dawkins in Paris

DRESDNER BANK, Germany's second largest bank, and Banque Nationale de Paris, France's largest state-owned bank, are on the verge of completing a wide-ranging collaboration agreement which will involve cross-shareholdings of around 10 per cent.

The two banks will shortly present their proposals to the European Commission in Brussels - possibly in a few weeks - and to their shareholders.

BNP said earlier this year that they hoped soon to have mutual shareholdings.

But Commerzbank has given up the idea of negotiating cross-holdings with Crédit Lyonnais after differences on future expansion policy and in management and banking styles.

In April, Commerzbank said it was in a "preliminary stage". Since then, it has been in association with Crédit Lyonnais, which recently opened a German branch in Baden-Baden. Talks have now ended.

The links between Dresdner and BNP were recently extended with the two banks deciding to open a joint venture bank in Prague, possibly with a local Czechoslovakian partner. They already have

combined operations in Hungary, Turkey and Switzerland, and plan to start up shortly in Poland.

The possibility of closer links between German and French banks was given a new impetus in April, when the French government announced that private concerns could take minority stakes in state-owned groups. The Paris authorities have plans to

partial privatisations further improved the political climate for such moves.

Analysts said the reason that the Dresdner/BNP deal was now going ahead, while the Commerzbank/BNP deal was not, reflected differences in style between the French banks. Commerzbank was uneasy about the aggressive plans of

BNP, while Dresdner was obviously more restrained. Moreover, Dresdner and BNP have had members on each other's boards since 1988. Both are expected to agree to refrain from expanding in each other's markets.

There would also be joint acquisitions in other markets, and, possibly later, some form of amalgamation of the two banks' foreign operations.

The conclusion of the BNP deal will lead to further shareholding to Dresdner's owners, following the news in July that Allianz, the leading German insurance group, had

acquired a 25 per cent stake in Dresdner. Allianz is expected to increase its stake to 33 per cent. Dresdner's capitalisation is DM13.5bn (£5.5bn).

Mr Gary Allen, BNP's chief executive, said there were no signs of an upturn in orders within the UK, which accounts for about 40 per cent of the group's sales.

Mr Allen said he did not expect renewed growth in the UK to help the company's results until the first three months of next year.

However, there were signs that the upturn was gathering pace in the US, where DMT's fluid-power division, which supplies a wide range of manufacturing industries, has recorded four successive months of improved orders.

Mr Allen said renewed growth in the US, which accounts for 30 per cent of DMT's turnover, should offset slower growth in Germany, which is starting to reduce orders from German engineering industry.

DMT's pre-tax profit for the six months to June 30 was £46.1m, down from £51.5m in the same period last year, but on a 93 per cent drop in turnover from £247m to £24.9m.

The building products division managed to restrain its fall in trading profits to 19 per cent, down to £9m from £11.1m, mainly by supplying the booming German market. Trading profits at drinks dispenser manufacturing fell 6 per cent, while fluid power engineering, which supplies machinery makers, recorded a 25 per cent drop.

Capital investment was kept to £20m in the first half, the same amount as last year and 1,200 redundancies were declared during the period.

IMI suffers 32% fall in profits at half-time

By Charles Leadbeater, Industrial Editor, in London

IMI, the UK metals and engineering group, yesterday reported a 32 per cent drop in pre-tax profits for the first half of 1991, partly as a result of

price cuts imposed by Rolls-Royce, the group's main customer, which is one of IMI's most important customers.

The price cuts on contracts for Rolls-Royce, sharply lower orders and higher copper prices combined to drive IMI's largest division, refined and wrought metals, to an 88 per cent fall in trading profits of £1.5m (£2.52m).

Mr Gary Allen, IMI's chief executive, said there were no signs of an upturn in orders within the UK, which accounts for about 40 per cent of the group's sales.

Mr Allen said he did not expect renewed growth in the UK to help the company's results until the first three months of next year.

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Midland Bank to merge corporate operations

By Robert Hession in London

MIDLAND BANK, the UK banking group, is merging all corporate operations in the first half of a thorough reorganisation initiative in March when Brian Pearse was appointed chief executive and Sir John Walker replaced Sir Nicholas as chairman.

Midland Bank is loans to big corporate companies through Midland Montagu Corporate Banking, which is part of its Midland Montagu Group banking division.

This business, however, will be incorporated into its main UK banking operations, under Sir John Lockhart, who currently has responsibility for lending to small and medium companies.

The merger has not yet been announced and is likely to take place in the next three months, Sir John said.

Duplicated overheads should be eliminated. Separate legal, administrative and processing departments will be merged. About 200 jobs may be lost.

Midland Montagu will acquire greater freedom to market its range of specialised investment banking services. It will continue to market its products in Midland Montagu's own name.

Midland Montagu was established in 1987. Under Mr George London, its chief executive, it will continue to have responsibility for business development, a capital markets business and treasury functions. It also owns Samuel Montagu, the merchant bank, which provides advice and complex loan

deals to companies. The record of clearing banks as owners of merchant banks has been dismal. Their culture tends to be at odds with the need to foster individualism within a merchant bank. Samuel Montagu, however, has been given more freedom than other clearing banks and its record has been good.

The intention of the corporate lending merger, however, is to establish a clearer identity for Samuel Montagu and Midland Montagu.

Mr Pearse is thought to want to retain the investment banking business. Sales of other subsidiaries are inevitable as attempts are made to prevent recurrence of its poor record and create a group structure which will give it a long-term future as an independent bank.

Delhaize rises 19% on back of US success

By Andrew Hill in Brussels

PROFITS at Groupe Delhaize "Le Lion", the Belgian retailer, rose by more than 19 per cent in the first half, on the back of another strong performance from the group's dominant US operations.

The group made BF2.1bn (£240m) in the first half, an increase in net profits from BF1.8bn (£210m) in the first half of 1990. The group's US operations, which account for 50 per cent of sales, made BF1.5bn (£175m) in the first half, up from BF1.2bn (£140m) in the first half of 1990.

Delhaize said that, in the first 32 weeks of 1991, the sales increase at Food Lion had slowed slightly to 15.9 per cent because fewer new stores were opened in the first half of the year. During the last 30 weeks of the fiscal year the company intends to add up to 75 stores to the 809 already operating.

In the first half, Food Lion sales accounted for more than two-thirds of the group's total consolidated sales of BF2.1bn. Domestic supermarket operations did not improve gross operating profit because Belgian wage costs increased. Sales rose 6.5 per cent in the first half, excluding VAT.

French and German aerospace groups propose missile accord

By William Dawkins

THE FRENCH and German aerospace industries are on the point of announcing a co-operation accord in the production of a new generation of short-range missile.

Thomson CSF, the French defence electronics group, Aerospatiale and MBB, the German aerospace group, plan to announce details of the agreement tomorrow, according to officials of the French companies.

The agreement comes six months after Thomson

plans to pool its missile-making business with Aerospatiale, a move which the French company attributed to the need to change requirements of the defence market in the aftermath of the Gulf war.

Speculation has been growing over a possible European missile co-operation in recent days, since the decision by Aerospatiale, MBB and Matra, the French missile maker, to seek new partners in missile development at a time when Thomson was also reassessing its plans.

The existing generation of missiles produced jointly by Aerospatiale and MBB.

The decision to delay the modernisation of the Roland missile was left to Aerospatiale and MBB seeking new partners in missile development at a time when Thomson was also reassessing its plans.

Overall, the demand for new loans in France and abroad fell by 9 per cent in the first half.

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Overall, the demand for new loans in France and abroad fell by 9 per cent in the first half.

Compagnie Bancaire declines 28%

By William Dawkins

COMPAGNIE Bancaire, the French financial services group, yesterday reported a 28 per cent decline in group profits to FF767m (£113.4m).

Compagnie Bancaire, the largest subsidiary of Paribas, the banking group, investment bank, saw a 31 per cent decline in operating income to FF767m.

The bank, which specialises in leasing, consumer credit, mortgages and direct mail insurance, attributed the earnings decline to a fall in profits from its British activities and from its property lending and investment division. There was a 10 per cent decline in profits from lending to individuals and from life insurance and savings.

Overall, the demand for new loans in France and abroad fell by 9 per cent in the first half.

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FLETCHER CHALLENGE

Benefiting From Diversity

OPERATING PROFITS BY CORE BUSINESS ACTIVITIES

Activity	1990 (NZ\$ Million)	1991 (NZ\$ Million)
Pulp & Paper	195	77
Building Industry	211	118
Primary	161	97
Energy	157	368

"The \$555 million earnings reported for the 1991 year are below desired levels, but in line with expectations in the difficult conditions that applied during the year. The result bears out the Group's strategy of focused diversity - building a portfolio of selected businesses to provide cash flow and earnings through economic cycles."

Hugh Fletcher, Chief Executive Officer.

HIGHLIGHTS

- The Group strengthened its balance sheet and reduced its debt to total capitalisation ratio from 55.6% to 52.5%, which is ahead of target for the year. It is intended to improve this ratio still further in the current year.
- Record earnings from Energy cushioned the declines from other operating sectors.
- Continued investment in Energy and Forestry increased the Group's long term involvement in resource based industries.

To receive a copy of the annual report, or for further information, contact G.A. Whitcher, c/o Georgeson International, Bell Court House, 11 Blomfield Street, London EC2M 7TAY. Telephone (071) 588-6050. Facsimile (071) 588-6051.

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FAIRHAVEN INTERNATIONAL LIMITED
(Incorporated in Bermuda under the Companies (Incorporation) Act 1977 with Registered No. 120577)

Introduction to the Official List

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SHARE CAPITAL

Authorised	Number	U.S.\$	Issued and fully paid	Number	U.S.\$
	301,741,600	15,087,080		242,752,800	12,137,640

Listing particulars relating to Fairhaven International Limited are available from The Companies Information Fiches Service maintained by the London Stock Exchange. Copies of the listing particulars may be obtained during normal business hours up to and including 11 September 1991 from the Company Announcements Office, the London Stock Exchange, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 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995, 996, 997, 998, 999, 1000.

LEGAL NOTICES

NOTICE OF A MEETING OF CREDITORS

U.S.\$900,000,000 Floating Rate Subordinated Loan Participation Certificates due 2000

issued by Salomon Brothers AG for the purpose of funding and maintaining a subordinated loan to The Mitsubishi Bank, Limited (a company incorporated in Japan)

For the purpose of the Loan Agreement (the "Loan Agreement") dated 21st September, 1990 between The Mitsubishi Bank, Limited (the "Borrower") and Salomon Brothers AG (the "Bank") recording the terms of the ten year subordinated loan of U.S.\$900,000,000 made by the Bank to the Borrower and funded by the Certificates, the Borrower has been acting through its London Branch at 6 Broadgate, London EC2M 25X (the "London Branch"). By a First Supplemental Loan Agreement and Trust Deed dated 19th August, 1991 (the "Supplemental Loan Agreement"), the Bank, the Borrower and The Law Debenture Trust Corporation p.l.c. (the "Trustee") agreed that, subject to satisfaction of certain conditions, the Borrower would act through its Hong Kong Branch presently situated at Tower 1, Admiralty Centre, 14th Floor, 18 Harcourt Road, Central, Hong Kong instead of its London Branch for all purposes under the Loan Agreement and all references to the Loan Agreement in the Trust Deed dated 28th September, 1990 between the Bank and the Trustee constituting the Certificates will be references to the Loan Agreement as amended by the Supplemental Loan Agreement. All the aforesaid conditions having been satisfied, the substitution took effect on 21st August, 1991.

This Notice is given pursuant to Condition 14 of the Certificates.

Salomon Brothers AG
Wiesenstrasse 10
D-6000 Frankfurt am Main 1
Federal Republic of Germany

4th September, 1991

CREDIT LOCAL DE FRANCE - CAEL S.A.
U.S.\$2,000,000,000 Euro-Medium Term
SERIES NO. 12
FF725,000,000 Inverse floating 1996
FRANCHE NO. 1

Notice is hereby given that for the interest period 2 September, 1991 to 2 December, 1991 the interest rate will be 11/4% per annum.

payable on 11/4% per annum.

Agent: Morgan Guaranty Trust Company

JPMorgan

INTERNATIONAL COMPANIES AND FINANCE

Restructuring begins at Daiichi property group

By Robert Thomson in Tokyo

FIVE senior officials from Mitsui Trust and Banking have begun restructuring the financially-troubled Daiichi Corporation, the core company of Japan's Daiichi Real Estate group, which has been hit by a downturn in property prices, higher interest rates and a weak stock market.

The five, including a director of the Mitsui Trust board, are expected to recommend sales of the company's property and securities holdings in an attempt to reduce group debts reckoned by Daiichi to total about ¥1,200bn (\$8.6bn).

The appointment of Mitsui Trust staff follows the collapse last week of Maruko, a property company which filed for court protection with outstanding debts of ¥277.7bn after a

sharp downturn in the market for one-room apartments, a popular speculative investment during the late 1980s.

While Maruko's bankers rejected a restructuring plan proposed by the company, Mitsui Trust said the bank had decided to back Daiichi Corporation because of the collapse of the company could be disastrous for the real estate sector. The transfer of staff from a main bank indicates to other lenders that a troubled company will not be allowed to fail, though Japanese banks have been forced to become more selective about the companies they support.

Mitsui Trust said the size of a company, the integrity of its management and the potential impact on the financial system

are assessed before a decision is made on a restructuring. Daiichi said the company had asked for direct involvement by the bank because of the "worsening conditions in the property market".

Daiichi Real Estate has been hit by the problems in the apartment market and by the general sluggishness of the Japanese property market. New apartment construction in July fell to its lowest level in almost two years, and apartment prices have fallen sharply in some areas.

The continuing weakness in the market will make difficult the sale of property holdings, which include Japanese office, apartment and retail premises, as well as two buildings in New York.

Fuji Photo launches digital still camera

By Steven Butler in Tokyo

FUJI Photo Film, the Japanese photography company, yesterday launched a digital electronic still camera. It is the first of its kind to be marketed in Japan.

The camera includes a built-in image compressing integrated circuit in commercial use. It is capable of storing up to 21 digital images to be stored on an eight-megabit memory card, the size of a business card, which is inserted into the camera.

The card can be used to transfer images to a personal computer workstation, for display on television screens, for print-out, or transmission through high-quality ISDN (integrated system digital network) telephone lines.

The camera's image compression technology represents an important advance because of the difficulty of processing the huge amount of data required to store a high-quality visual image. The camera records 400,000 pixels per image, which is up to a third higher than previous still devices. The digital still images do not deteriorate as analogue images do when transferred to computers for processing.

Although the resolution cannot compare with traditional photography, it is of sufficiently high quality for many commercial applications, and is attractive because the image processing is much more flexible. Fuji says the device is suitable for desk-top publishing, design production, image processing simulation, and analysis in laboratories.

The camera costs ¥680,000 (\$4,974). Five to 10 years of further development is expected before the price will challenge the mainstream consumer photography market.

Gearing up to face a downturn

Emiko Terazono on problems in the Japanese machine tools industry

AFTER three years of strong growth, Japanese machine tool-makers are finally facing a slowdown. With machine tool orders down for the seventh month in succession, companies are bracing themselves for lower sales and smaller profits.

Most machine tool companies are projecting a downturn in earnings for the current year. In March 1992, Yamazaki Mazak, the largest Japanese machine tool-maker, expects a decline in orders is expected to depress earnings by 10 to 15 per cent compared with last year.

Amada, a leading metal-working machine-maker, says it will probably have to cut down its forecasts of a 10 per cent fall in pre-tax profits of ¥38.7bn (\$285m) to a 10 per cent decline in earnings of ¥18.2bn for the current year.

For the past three years, the industry has seen orders soar by double-digit figures. Last year, helped by strong demand from the auto and aerospace industries and a boom in capital expenditure, machine tool orders rose 11 per cent to a record ¥1,410bn.

According to the Japan Machine Tool Builders' Association, machine tool orders started to decline in October last year. In June, the seventh consecutive month of decline,

orders fell 19 per cent. Analysts at Salomon Brothers revised down their machine tools estimate for the 1991 calendar year from ¥1,320bn to ¥1,300bn. Amada says that, while capital spending plans are being implemented, the company had started to cut down on travel and advertising.

The machine tool industry has shown a pattern of cycles; the previous troughs have been in 1982, after the second oil shock, and in 1985 when the Japanese economy was affected by the appreciation of the yen. Given that, the current downturn does not come as a surprise. The question is, whether the trough will be longer than those of the previous cycles.

Higher interest rates have curbed companies' appetite for capital investment, and consumer demand for products such as cars has declined sharply.

Registrations fell 0.3 per cent year-on-year in June, from double-digit increases last year, and VTR shipments fell 1.1 per cent, the fourth consecutive decline. Nissan Motor, for example, has recently announced plans to reduce plant and equipment investment for a while.

Meanwhile, the fall in the stock market has made

fund-raising difficult as equity financing, which allowed companies to finance at low cost, has become expensive. Banks, having to clear capital ratios, are cutting lending growth.

Mr Michael Remington, analyst at brokers SG Warburg, says the industry has become more bearish as the expected recovery of the stock market has not materialised.

Mr Ken Kaname, managing director at Yamazaki Mazak, says the sluggish industry reflects slower economic growth. While higher capital costs had yet to affect demand, "it will definitely be a problem".

Mitsubishi Machine, which specialises in machining centres and electrodischargers — electronic cutting devices — is put on a back foot. The company has projected an 8 per cent fall in pre-tax profits to ¥1.8bn on a 1.8 per cent decline in sales to ¥61bn.

Makino says that the labour shortage is one boon for demand as the lack of plant workers is forcing manufacturers to look for labour-saving factory automation.

The employment statistics show that there are 40 per cent more job vacancies than applicants, and this shortage,

while on a gradual ease, is expected to continue for some time.

The trend of young Japanese avoiding the "three K" jobs — jobs that are *kitanai* (dirty), *kitsui* (difficult), and *kiken* (dangerous) — is also adding to shortages at plants.

Machine tool companies are looking at automated systems machines that can run for long hours without supervision. Yamazaki says that, once demand picks up, orders will be able to be filled on flexible manufacturing systems, or an automated line of computerised numerical controlled machine tools.

Companies which rely on exports, such as Mori Seiki, with 90 per cent of its sales abroad, are expecting economic recovery in the US and Europe to help business.

But the majority of machine tool-makers depend heavily on domestic sales as exports declined to 10 per cent of total sales, down from 41 per cent five years ago.

Machine tools are seen as a leading indicator, usually running ahead six months of an economic downturn but tending to lag behind the recovery by half a year or an upturn. It may be some time before companies see a recovery in business.

CRA blames soft prices for fall

By Mark Westfield in Sydney

AUSTRALIAN mining group CRA has blamed soft aluminium, lead and zinc prices and production problems at its coal mines for a 49 per cent drop in net profit for the half-year to June 30.

Earnings after tax for the six months fell to A\$27.6m (US\$107.8m) from A\$259.5m, but the 1990 first-half figure was inflated by a A\$60.8m abnormal contribution from the sale of part of the group's holding of convertible notes in Germany's Klockner-Werke steel group.

CRA has joined a string of Australian groups hurt by the

recession to cut its dividend, this case to 10 cents, fully franked, compared with 24 cents for the 1990 first half.

The group chief executive, Mr John Ralph, said CRA expected "marginally higher" earnings for the second half because of continuing strong results from its iron ore division and improvements in the coal operations.

CRA's sales for the first half of A\$2.26bn were 4 per cent higher than the corresponding period last year, due mainly to improved volumes and prices from its Hamersley iron ore mine in western Australia.

The group shipped a record 23m tonnes of iron ore from Hamersley, which earned the group A\$189m, compared with A\$139m in the first half last year. CRA had retained production problems at two of its NSW coal mines and would expect a boost from the first shipment of coal from its 50 per cent-owned coal project, Kalbar Prima Coal, in Indonesia.

CRA booked losses from its 60 per cent-owned smelting group Pasminco, and a 64 per cent fall to A\$20.4m in contribution from its 67 per cent subsidiary Comalco.

AFP Group rejects fresh offer for stake in ACM

By Mark Westfield

THE MONACO-based AFP Group has rejected an increased offer of 23 per cent for shares in its 30 per cent stake in Australian Consolidated Minerals, from joint bidders Western Mining Corporation and the Normandy Poydon Group.

AFP, whose acceptance is crucial to the success of the takeover offer, said the revised bid from 99 to 100 per cent of A\$1.11 still undervalued ACM. The target company's shares have been valued by independent advisers at between A\$1.36 and A\$1.66 a share. The increased offer values ACM at A\$960m (US\$600m).

WMC and Normandy Poydon yesterday accepted an earlier 90 per cent acceptance condition, but kept the offer conditional upon ACM continuing to own the Mt Keith nickel deposit which WMC wants to develop if its bid succeeds.

ACM shareholders are due to meet on September 18 to approve a proposed joint venture with AFP and the French Outokumpu Metals and Resources group to develop Mt Keith. If the joint venture is approved by shareholders, WMC has threatened to pull out of the takeover. ACM shares closed 10 cents higher yesterday at A\$1.06 in response to the increased bid.

Dao Heng Bank surges 54%

DAO HENG BANK yesterday announced that profit after tax and reserves to inner reserves surged 54 per cent in the year ended June 30, to HK\$11.1m (US\$1.4m) from HK\$1.1m a year earlier. AP-DJ reports from Hong Kong.

The medium Hong Kong bank, one of several local institutions affected by depositor mini-run after the government's decision in early July to place Bank of Credit & Commerce Hong Kong into temporary liquidation, attributed the performance in a 31 per cent growth in deposits and a 31 per cent rise in lending.

Dao Heng said it has been hurt in its current financial year by the mini-run and by temporary uncertainties in the local banking.

It expressed confidence, however, in its long-term prospects.

Philippines to assume PAL debt

THE Philippine government will assume the foreign debt stock of Philippine Airlines (PAL), amounting to US\$519m. The move paves the way for the flag-carrier's privatisation. AP-DJ reports from Manila.

PAL, the 14-nation credit union, has around 500m and 100m commercial lenders another \$118m, in addition to the Philippine central bank and the national government.

The Philippine government will assume the total stock of PAL at the end of the year.

Mistral International Limited U.S.\$1,100,000,000 Variable rate due 2005

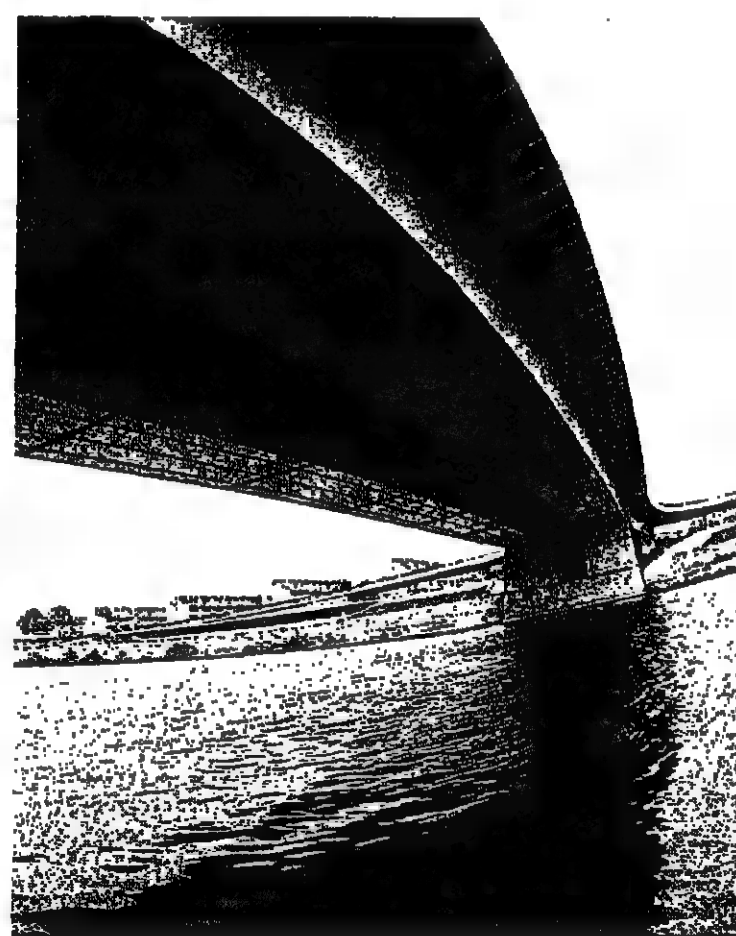
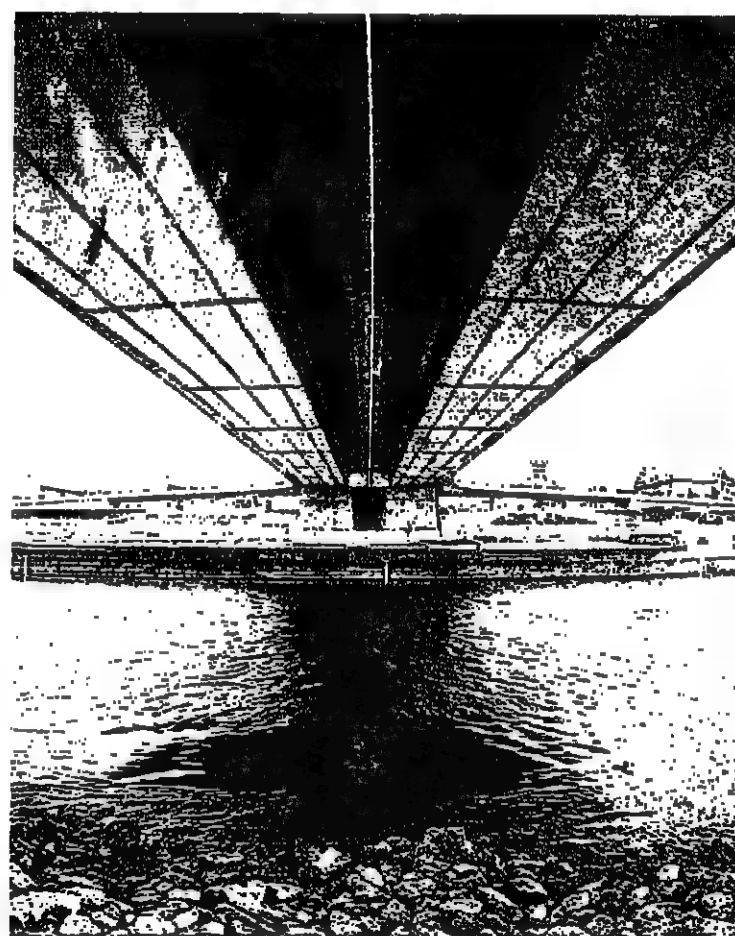
For the interest period 1 September 1991 to 31 December 1991, the loan will bear an interest rate of 6.325% per annum. Interest payable on 4 December, 1991 will be US\$15,988.19 per US\$1,000,000.

Agent: Morgan Guaranty Trust Company JPMorgan

Mortgage Funding Corporation 2 Plc \$115,000,000 Class B-1 \$11,000,000 Class B-2 Mortgage backed floating rate August 2005

For the interest period 30 August 1991 to 31 December 1991, the loan will bear an interest rate of 11.2% per annum. Interest payable on 29 November, 1991 will amount to £2,792.31 per £100,000. The loan will be repaid at 117.5% per annum. Interest payable on 29 November, 1991 will amount to £2,835.15 per £100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan



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NOTICE

Nippon Sheet Glass Company, Limited
(the "Company")

Bearer Warrants to subscribe for shares of Common Stock of the Company issued with U.S.\$100,000,000 5 per cent Bonds due 1993 and U.S.\$250,000,000 4 per cent Bonds due 1993

"Adjustment of Subscription Prices"

Notice is hereby given that as a result of the issuance of U.S.\$220,000,000 4 1/2 per cent Bonds due 1995 with the Company on 22nd August, 1991, the initial subscription price per share of Yen 589 determined on 2nd August, 1991 being less than the current market price of Yen 669.1 per share for the captioned two Warrants as at that date, the Company adjusted the subscription prices of the captioned two Warrants as follows:

1. Warrants issued with 5 per cent Bonds due 1993
(i) Subscription price before adjustment: Yen 717.5 per share
(ii) Subscription price after adjustment: Yen 709.1 per share
(iii) Effective date of the adjustment: 23rd August, 1991 (Japan Time)

2. Warrants issued with 4 per cent Bonds due 1993
(i) Subscription price before adjustment: Yen 1,097.0 per share
(ii) Subscription price after adjustment: Yen 1,083.2 per share
(iii) Effective date of the adjustment: 23rd August, 1991 (Japan Time)

Nippon Sheet Glass Company, Limited
5-11, Doshomachi 3-chome,
Chuo-ku, Osaka, Japan.

Dated: 4th September, 1991.

C&G
Cheltenham & Gloucester Building Society

£125,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 29th November, 1991 has been fixed at 10.9375% per annum. The interest accruing for such three month period will be £272.69 per £10,000 Bearer Note, and £2,726.88 per £100,000 Note, on 29th November, 1991 against presentation of Coupon No. 11.

Union Bank of Switzerland

London Branch
Agent Bank

29th August, 1991

GT CHILE GROWTH FUND LIMITED

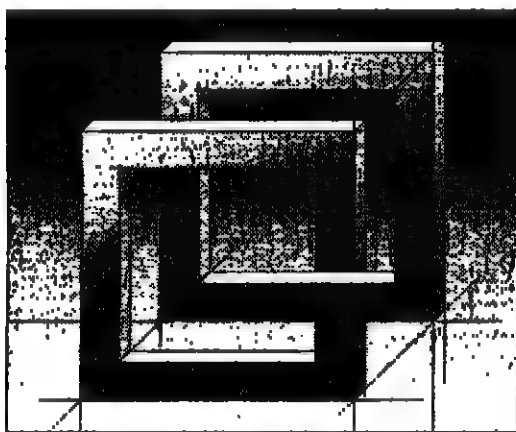
SUBSCRIPTION RIGHTS

- On 1st November 1991, Warrants become exercisable and subscribe for the Ordinary Shares of the Company.
- The subscription price is US\$10.00 per Share. At September 1991 the middle market price, according to the Stock Exchange Daily Official List, is US\$15.50.
- Warrant holders must inform the Custodians of their Warrant Certificates to their intentions and instruct them to send the completed certificates to the Registrar of the Company at the address below by 1st October 1991 at the latest.
- Subscription monies are due on application and shall be paid as follows:
Bank of Bermuda (New York) Limited,
350 Park Avenue, New York, New York 10022, USA,
via CHIPS UID 005584 or FEDWIRE ABA 0260099 46
I/O The Bank of Bermuda Limited,
Hamilton, HMU1, Bermuda A/c No. 800008
for further credit to GT Chile Growth Fund
Account No. 100213504
Alan Bernado
- In the event of the loss of a Warrant, written application should be made as soon as possible to the Registrar of the Company for a letter of indemnity for completion and return by the Registrar.
- Ordinary Shares issued on the exercise of subscription rights will be allotted not later than 15th November 1991, unless from the Registrar's Office. Warrants for any balance of subscription rights will be despatched by 29th November 1991.
- The Company will apply to The Council of the Stock Exchange for new shares to be admitted to the Stock Exchange Daily Official List not later than 15th November 1991.
- New shares will rank pari passu with existing shares in all respects after 1st November 1991.
- Similar subscription rights will arise normally on the first business days in May 1992 and October 1992.
- The exercise of warrants will constitute an acquisition of securities for the purposes of capital gains tax. Shareholders who are in doubt as to their taxation position should consult their stockbroker, solicitor, accountant or other professional authorised pursuant to the Financial Services Act 1986.

4th September 1991

David T. Smith, Secretary, The Bank of Bermuda Limited,
Bank of Bermuda Building, 8 Front Street, Hamilton, HMU1, Bermuda.

Interim Report as of June 30, 1991



The full Interim Report on the development of our bank's business from January 1 to June 30, 1991 is available.

If you wish to receive this report, please contact us (Frankfurter Hypothekbank AG, Postfach 10 08 48, D-8000 Frankfurt a. M. 1), stating the number of copies required.

Frankfurt am Main, August 1991
The Managing Directors

**Frankfurter
Hypothekbank**

NOTICE OF EARLY REDEMPTION

HALIFAX BUILDING SOCIETY

**£150,000,000
Floating Rate Loan Notes 1992**

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(b) of the £150,000,000 Floating Rate Loan Notes (the "Notes"), Halifax Building Society will redeem all of the Notes at their principal amount on October 10, 1991.

The Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company 60 Victoria Embankment London EC4Y 3DF	Morgan Guaranty Trust Company Avenue des Arts 35 B-1040 Brussels
Kreditbank S.A. Luxembourg 43 Boulevard Royal L-2955 Luxembourg	Swiss Bank Corporation Aeschenvorstadt 1 CH-4001 Basel

Payment in respect of the Notes will be made against presentation and surrender, on or after October 10, 1991, of Notes together with all unexpired Coupons appertaining thereto. Such payment will be made in sterling at the specified office of the Paying Agent in London or, at the option of the holder, at any specified office of any Paying Agent by a sterling cheque drawn on, or by transfer to a sterling account maintained by the payee with, a bank in London.

Interest shall accrue on the Notes from October 10, 1991 and unexpired Coupons relating to the Notes shall become void on such date.

By: Morgan Guaranty Trust Company
OF NEW YORK, as Principal Paying Agent

Dated: September 4, 1991

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Generali and US insurer agree to co-operate

By Nikki Tait in New York
and Haig Simonian in Milan

CONTINENTAL Corporation, a US property-casualty insurer, said yesterday it had reached an agreement in principle with Generali, the large but secretive Italian insurer, for future co-operation between the two companies.

Generali will underwrite all North American business acquired by Continental. The two companies will also "provide mutual access to their worldwide facilities in support of multi-national activities" and "pursue joint marketing and production of multi-national risks".

Continental said that the companies would "continue to explore other areas of mutual interest throughout the world."

There has been much speculation that Generali, based in Trieste, might be lurching up its acquisitions, possibly in the US where it has only modest representation, unlike many of its European competitors. The speculation intensified following the announcement of a record \$1.750bn (£1.2bn) rights issue in May.

Mr. Marchesani, president of Continental International, stressed the deal represented a "straightforward commercial insurance opportunity", with no other "financial consequences".

He said that Continental stood to gain credibility through the link-up, and would benefit from Generali's access in Latin America and Europe.

In 1990, Continental's premiums totalled \$4.59bn, while after-tax profits slipped to \$141.1m, against \$163.1m the previous year.

Generali had been wary of giving any details about the funds from its rights issue, due to be launched on the Milan bourse shortly, will be \$1.75bn.

Mr. Engenio Coppola di Canzano, Generali's chairman, said the funds would be used for expansion, particularly in the insurance. However, the company has also hinted at acquisitions.

Continental Airlines and Perot in talks

By Nikki Tait

CONTINENTAL Airlines, the US carrier which has operated under bankruptcy court protection since last December, yesterday confirmed it had "very preliminary" talks with an investor group headed by Mr. H. Ross Perot.

Mr. Perot runs the privately-owned Perot Group, which developed the Alliance Airport, a cargo and industrial facility in Texas.

Continental sought to downplay the significance of the talks, describing them as no more than "fire-kicking". He also suggested that talks with potential buyers or investors were not been confined to the Perot group, and that "various discussions" were continuing.

Much speculation has surrounded the future of Continental, formerly run by Mr. Frank Lorenzo. The carrier, the fifth largest in the US, is heavily indebted - as with nearly all airlines - made large operating losses last year as the Gulf conflict unfolded.

In 1990, it lost a \$2.5bn (£1.9bn) and, while a large part of this sum reflected write-offs related to its carrier, Eastern Airlines, the bottom-line figure did contain a \$1.1bn operating deficit.

Aside from the Perot initiative, there has been talk in the past that airlines carriers, such as Northwest Airlines and USAir, might be interested in a takeover.

Christiania criticised over reporting of credit losses

By Karen Fossli in Oslo

THE OSLO Stock Exchange has strongly criticised the former management of Christiania Bank, Norway's second biggest bank, for failing to accurately report credit losses.

The bank's investigation started about three weeks after the bank's net loss of Nkr1,637bn (US\$270m) and the resignation of Mr. Sverre Walter Rostoft, the bank's former president.

Mr. Kjell Froensdal, a former official who led the probe, said the former management of the bank had ignored advice from internal auditors and reporting of credit losses.

Mr. Froensdal said the bank's credit losses may not have

been reported at the appropriate time; this would have given an inaccurate picture of its financial position in the 18 months to June 1991.

"While the bank's previous leaders ignored advice... this was a demonstration of bad judgment, but not of a deliberate intention to mislead," Mr. Froensdal said.

Mr. Froensdal said the policy prejudiced the bank's position.

Mr. Borger Lenth, Christiania's new president, said he agreed with the bank's findings, but said that it was the bank's new board chairman

who earlier suggested possible financial reporting irregularities.

"The earlier management was not realistic in its estimation of losses and this was despite the warnings and advice of those in charge of accounts," Mr. Lenth said.

The bank said that Christiania's accounts reporting would be monitored, but dismissed further investigations into possible violation by the bank of reporting of stock sensitive information, which may have led to insider trading.

"The case is now closed... and the bank can get on with its task of securing the right footsteps toward the future," Mr. Lenth said.

Norway to review proposed merger of food companies

A MERGER between Nora Industrier and Orkla Borgegaard, two Norwegian food and drinks companies, is to be delayed by three weeks until the government has completed an anti-monopoly investigation, writes Karen Fossli.

The merger, which was announced in mid-June, would create Norway's third biggest company with an annual turnover of Nkr15.5bn (US\$2.7bn).

The investigation will be undertaken by the government's Price Directorate, which advises the Price Council. The council can block mergers that it deems would hinder competition.

However, it is widely expected that the Price Directorate will allow the merger to go forward, with the condition that the two companies reorganise

separate aspects of their business.

The new company is to concentrate on processed goods, with the main emphasis on food and drinks. It will also have activities in chemicals and services.

The merger has wide political backing mainly because of the fact that foreign companies might acquire control of the food of the two individual companies since 1989, when a free trade agreement was implemented between EFTA and the European Community. Norway is a member of EFTA.

The merger has recently been overshadowed by an investigation by the Oslo Stock Exchange into alleged insider trading by state-owned board executives ahead of the formal merger announcement.

America West hearing delayed

A bankruptcy court yesterday delayed until today a hearing on a proposed \$155m financing package for America West, the ailing Phoenix-based airline, writes Nikki Tait.

The package includes a debtor-in-possession financing - interim loans provided to companies in bankruptcy, with the lender ranking at the front of the creditors' queue - from Britain's GEC Group and another \$50m from Northwest Airlines.

West Corp, the US unit of Germany's Lufthansa, said its parent company had sold its stake in Advanced Micro Devices for about \$100m, or \$12.25 a share, Reuters reports.

The group said last week it had sold its 14 per cent stake through Goldman Sachs, but it did not give a price.

Statoil agrees to acquire 35% stake in Mabanaft

STATOIL, the Norwegian oil company, said that it had signed a letter of intent to acquire a 35 per cent stake in Mabanaft, a subsidiary of Germany's Marquard & Wainwright.

Writes Karen Fossli, Mabanaft has annual sales of 250,000 tonnes of crude oil products, mostly gasoline and gas oil, and in 1990 achieved a turnover of \$100m.

The deal is expected to be finalised in October. Statoil did not reveal the purchase price.

Statoil, the world's largest net exporter of light crude oil, is evaluating other possible acquisitions and co-operative deals to strengthen its foothold in the

British oil products market.

Statoil said the acquisition had grown out of previous co-operation between the two companies. In the past couple of years, Statoil has supplied Mabanaft with 100,000 tonnes of gasoline and gas oil.

Statoil Shipping, a listed company with interests in shipping and oil drilling rigs, has given Statoil a 50 per cent stake in a US-based drilling rig owner, an option to buy the 42.6 per cent stake in Arctic Drilling for Nkr555.9m (US\$95m).

Last month, Arctic Shipping rejected a bid by Reading & Bates to acquire Arctic Drilling.

THE GREECE FUND LIMITED		
International Depository Receipts		
issued by		
Morgan Guaranty Trust Company of New York		
Preliminary Results		
At a meeting of the board held on 29 August 1991, the Directors of the Greece Fund Limited decided not to recommend the payment of a dividend for the year ended 30 June 1991 on the shares of the Company.		
The preliminary results are as follows:		
	1991	1990
Income from listed investments:		
Dividends	881	881
Interest	21	21
	2,074	904
Deposits Interest	492	112
Total Revenue	1,478	1,014
Administrative expenses	1,485	1,163
Interest payable	-	227
	1,485	1,390
Revenue/(Deficit) before taxation	893	(376)
Taxation	(327)	(370)
Revenue/(Deficit) after taxation	124	(746)
Earnings/(Deficit) per share	\$1.18 cents	(\$7.16) cents
Dividend for the year per share	NIL	NIL
Net Asset Value per \$0.01 share	\$21.62	\$46.22
During its third financial year, the Net Asset Value of the Greece Fund has declined by 47.1% in US\$ terms. This compares with a fall in the Athens Stock Exchange Index of 49.6% in US\$ terms and 38.2% in Greek Drachmas terms. Over the period, the Greek Drachma lost some 22% of its value against the US\$ and some 10% against the ECU.		
Annual Meeting: to be determined.		
The Annual Report and Accounts will be sent by mail to holders of registered shares at their registered addresses. Copies of the Annual Report will be made available to holders of depository receipts and to the public at the Company's place of business in England: 33 Gutter Lane, London, EC2V 6AS.		
Depository: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, 1040 Brussels.		
J.P. Morgan		

NOTICE TO THE HOLDERS OF WARRANTS IN SHIMADZU CORPORATION
Issued in conjunction with U.S. \$100,000,000 2% per cent. Guaranteed Floating Rate Notes due 1991 ("Warrants 1991")
U.S. \$120,000,000 4% per cent. Guaranteed Floating Rate Notes due 1993 ("Warrants 1993")
Classes 3 and 4 of the Instruments dated 29 September 1990, and 29 February 1992, respectively, concerning the above issues, are hereby given as follows:
Corporation has issued to the U.S. \$150,000,000 4% per cent. Notes in 1995 with maturity on 29th August 1991 (London time) at the initial subscription price of Yen 943 per share in Japan (Yen 1,075.30 and the Subscription Price of Yen 1,075.30) as provided in the Instruments.
As a result of such issue and pursuant to Clause 5 of the respective Instruments, the Subscription Price of the Warrants 1991 has been adjusted from Yen 1,075.30 to Yen 1,075.30 and the Subscription Price of the Warrants 1993 has been adjusted from Yen 1,118 to Yen 1,118.11, effective as of 30th August 1991 (Japan time).
SHIMADZU CORPORATION
By: The Shimadzu Corporation Limited
London Branch,
as the Principal Paying Agent
4th September, 1991

ASHKELON MUNICIPALITY
THE ASHKELON DEVELOPMENT COMPANY LTD.
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FOR ASHKELON MARINA CONSTRUCTION ISRAEL
The Ashkelon Municipality and the Ashkelon Development Company Ltd. announce the receiving of offers for construction of a Marina at Ashkelon beach.
The entrepreneur will construct the Ashkelon Marina, which is designated for 800 vessels, according to updated plans, and in return will receive land adjacent to and in vicinity of the Marina, designated for the construction of recreation apartments, commerce and hotelkeeping.
Plans, details, and tender documents may be received at the Ashkelon Development Company Ltd., 38 Herzl St., Ashkelon 78001, Tel. 051-750091, 051-750093 from 2.00 p.m. to 4.00 p.m. 5,800 L.S. (including V.A.T.), which will be returned.
The last date for tender offers is 17.10.91 at 5.00 p.m. Meeting and discussion with procurers of the tender documents, will be on the 11.09.91 at 11.00 in the company's premises.
BENNY VAKNIN
Mayor

Notice to the Holders of Warrants to subscribe for shares of common stock of FURUKAWA CO., LTD. (the "Company")
Issued in conjunction with an issue by the Company of U.S. \$100,000,000 5% per cent. Guaranteed Notes 1992 with Warrants (the "1992 Warrants") and U.S. \$250,000,000 4 1/4 per cent. Guaranteed Bonds 1993 with Warrants (the "1993 Warrants")
NOTICE IS HEREBY GIVEN THAT the Board of Directors of the Company passed resolutions on 15th August, 1991 that the Company shall issue on 15th August, 1991 U.S. \$100,000,000 4 1/4 per cent. Guaranteed Bonds 1990 with Warrants (the "1990 Warrants") for the consideration less than the current market price per share of common stock of the Company.
As a result of such new issuance of the Bonds with Warrants, the subscription price at which shares are issuable upon exercise of the 1992 Warrants and the 1993 Warrants will be adjusted as follows:
A) the subscription price of the 1992 Warrants will be adjusted from Yen 6,425.00 to Yen 6,423.20.
B) the subscription price of the 1993 Warrants will be adjusted from Yen 1,056.00 to Yen 1,051.50.
Such adjustment of the subscription prices will become effective on 15th August, 1991 (Japan Time).
FURUKAWA CO., LTD.
Dated: 4th September, 1991

Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

**U.S. \$240,000,000
Perpetual Capital Floating Rate Notes**

In accordance with the terms and conditions of the Notes, notice is hereby given that for the period from 4th September, 1991 to 31st March, 1992 the Notes will carry an Annual Rate of 6.425 per cent. per annum. The Interest Amount payable on the Notes will be 4th March, 1992 is U.S. \$32,481.94 for each U.S. \$1,000,000.

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UK COMPANY NEWS

Taylor Woodrow falls to £25.3m

By Andrew Taylor, Construction Correspondent

THE SHARE price of Taylor Woodrow fell 12p to 313p yesterday after the property and construction group announced substantial provisions in its interim financial statements and a London property development.

The provisions, thought to total more than £20m, were announced as Taylor Woodrow revealed that pre-tax profits had tumbled by a third to £11.6m during the first six months of this year.

Mr Peter Drew, chairman, said the results were "an eloquent reflection of the wide-spread effects of the current economic recession".

The company said that the provisions, which had been unexpected by analysts, had been offset by a large increase in the sale of Churchill Square, a development in Brighton, and by a 50 per cent reduction in the cost of £12.9m to £6.5m.

The decline in the share price was brought about by a change in the sale of property disposals during the first half, according to Taylor Woodrow.

Individual provisions, which thought to have been several

million pounds, had been made against:

- St Mary Abbots, a town house and luxury flat development in Kensington;
- substantial US construction contracts which were being considered;
- building the western bridge for the Eastham project which will connect the island of Zeeland to the Jutland peninsula in Denmark. The contract has been awarded to a consortium in which Taylor Woodrow has a 21 per cent stake.

This is the second half of provisions to be announced by Taylor Woodrow on the Storebaelt project. The company intends to submit claims to the Danish government caused by design changes.

It had also imposed strict controls over taking further construction work in the US to prevent further losses and provisions.

Mr Drew said: "We are enduring the worst conditions for over half a century and, despite all attempts to insulate the company from a major cyclical downturn, the impact of sustained high interest rates



Peter Drew: we are enduring the worst conditions for over half a century which has affected all sectors

and a widespread lack of confidence have affected all sectors of the company's business adversely."

Earnings per share, after adjusting for the rights issue, slipped from 6.9p to 4.9p.

The interim dividend is maintained at 1.86p.

About half of the rights issue cash had been committed for investment including the £41m

purchase of a freehold industrial property portfolio from Slough Estates. The group had also acquired a modest office development in Berlin jointly with Norwint Union.

As the end of June the debt had been reduced to 9 per cent of shareholders' funds. Mr Drew said this reflected a healthy operating cash flow and a strong balance sheet.

Mr Drew said the company was "enduring the worst conditions for over half a century which has affected all sectors of the company's business adversely."

First Direct chief to take over at Mercury

By Hugo Dixon

MR MICHAEL HARRIS, chief executive of First Direct, the telephone banking company owned by Midland Bank, has been brought in as the new chief executive of Mercury Communications in the latest phase of a management reorganisation at its parent Cable and Wireless, the UK-based international telecommunications group.

As part of the reorganisation, Lord Young, executive chairman, has also promoted Mr Peter van Cuylenburg, Mercury's previous chief executive, to group director with responsibility for businesses in OECD countries. Mr Brian Pemberton, currently managing director of C and W world-wide services, becomes managing director of non-OECD countries.

The reorganisation follows the departure last month of Mr Gordon Owen, the group's managing director. It involves the creation of a new executive chairman's committee consisting of Lord Young, Mr van Cuylenburg, Mr Pemberton and Mr Neil Olsen, group director for finance and business planning.

C and W argued that Mr Harris, 43, had the right combination of marketing skills and background in technology to make a success of Mercury. He is credited with making First Direct a force to be reckoned with in competition with the big four clearing banks - a task Lord Young compared to Mercury competing against British Telecom.

Lord Young made clear that yesterday's reshuffle was not the end of management changes. He reaffirmed his intention to appoint a new group managing director within a year saying that the reshuffle of the executive chairman's committee would report in his new executive.

Mr van Cuylenburg pointed out that the roles of those in the committee rather than the individuals would be the new managing director. This was apparently revealed that Mr van Cuylenburg considered himself a "candidate" for the job.

Bowater advances 5% to £51m but foresees further job cuts

By John Thornhill

BOWATER, the packaging, printing and engineering group, yesterday reported a 5 per cent improvement in pre-tax profits but said it still saw no improvement in the tough trading conditions and might have to shed more jobs.

The company supplies a wide range of products to many industries in the UK, US and Australia, and is highly sensitive to shifts in demand.

Mr David Lyon, chief executive, said there had been no improvement in the order books. "It's damn difficult to tell when the recession is going to end," he said.

In the first half, Bowater shed 200 employees and warned of a further 200 in 300 job losses could follow unless there was a pick-up in demand.

In the six months to June, pre-tax profits advanced from £10.5m to £11m, although this improvement was entirely due to a reversal in the company's interest position.

Operating profits from continuing businesses slumped from £11.5m to £4.5m. But the company received interest income of £11.5m - including a credit from the sale of its pension fund surplus and capitalised interest - compared with payments of £11.5m in the comparable period.

Gearing rose to 38 per cent during the half but this largely reflected the rise in the value of the dollar rather than an outflow of cash.

At the end of the period Bowater had £250m of cash in London but had £15m and Australian dollar-denominated bor-

rowings of £35m (revised to \$405m following the 16 per cent fall in exchange rates during the half year).

From continuing businesses, operating profits slipped from £38.8m to £31.8m, although these were adversely affected by the division's operations in Brazil.

The coated industrial films division recorded static profits of £5.5m, engineering activities yielded a much-reduced £2.3m and tissue and timber operations contributed £11.1m. But building materials saw a strong recovery against the market trend to £3.7m (£3.3m).

Fully diluted earnings fell to 21.2p (23p). The interim dividend is held at 9.5p.

See Lex

UK activities help Intrum Justitia surge to £4.6m

By Richard Lapper

INTRUM JUSTITIA, the debt collection agency which listed on a London stock market listing last year, yesterday reported a 53 per cent increase in pre-tax profits to £4.6m for the half year to end-June.

Following strong expansion, especially in the UK, turnover from the income rose to £20.9m (£20.9m).

Expenses climbed to £17.5m (£17.5m) and net financial income and expenses amounted to £3.4m (£3.4m).

Earnings per share advanced to 3.7p (2.9p) and the interim dividend is increased from 0.8p to 1.1p.

The group's commercial debt businesses generated about 80 per cent of turnover, and over a third of revenues came from the UK, where buoyant demand from banks, building societies, retail companies, mail order companies and utilities fuelled growth in the commercial debt division.

Mr Gert van Laar, European managing director, said Intrum had a share of 10 per cent of the market for consumer debt collection. UK revenues amounted to £18m.

Elsewhere, Intrum remained strong in Sweden, where the company was founded in the 1920s, with turnover of £10.5m; Finland put in £2.5m, Germany £1.7m, Norway £3.3m, Switzerland £3.3m and the Netherlands £1m.

Although the company only has 5 per cent of the UK market for commercial debt collection, Mr van Laar believed there was potential for expansion in this area - especially in the area of cross-border debt collection.

Intrum already works with NCM, the Dutch credit insurer, in a joint venture to combine credit insurance and debt collection services to small and medium-sized businesses.

Lower interest charges push Scholl to £11.6m

By Michio Nakamoto

A SHARP drop in interest charges helped Scholl, the supplier of foot and personal healthcare products, lift interim pre-tax profits despite a decline in turnover.

Group profit improved from £11.5m to £11.6m largely as a result of a fall in interest costs to £2.07m (£2.07m). Borrowings were eliminated with the net proceeds of the rights issue from the rights issue in May.

Turnover fell to £82.9m (£87.3m) in the half of adverse exchange rates and a widespread downturn in consumer demand.

The effect of a 1 per cent weakening in exchange rates was particularly pronounced as a large proportion of Scholl's business was based outside the UK. In the first half 75 per cent of turnover was derived from non-UK markets.

Bad weather across Europe affected the footwear products business in which the months between April and June were

crucial, said Mr Neil Franchino, chief executive.

Meanwhile, severe stockpiling programmes adopted by both organised and independent traders in the UK and Europe affected business. It was to the point where chemists didn't care whether the shoes they had to go to the store to buy what they wanted, Mr Franchino said.

Turnover rose in the rest of the world, however, he said. Market share has been increased or maintained in all of its worldwide markets and a cost cutting programme had enabled operating margins to be broadly maintained.

Scholl is looking to increase its presence in the market for over-the-counter health care products.

With the help of a reduced tax rate earnings per share increased 12 per cent to 11.3p (10.1p). The interim dividend is maintained at 2.5p on the higher capital.

TAYLOR WOODROW plc

1991 INTERIM RESULTS



- Results reflect the widespread effects of the current economic recession
- Following successful rights issue, industrial property portfolio acquired and numerous other proposals under active but cautious scrutiny
- Overheads reduced, modestly geared with substantial bank facilities, healthy operating cash flow and a strong balance sheet

Extracts from the Statement by Peter Drew OBE, Chairman

INTERIM RESULTS

(unaudited)

	months ended 30 June 1991	6 months ended 30 June 1990
Turnover	£759.3m	£673.7m
Profit before tax	£25.3m	£38.0m
Earnings per share	4.9p	6.9p*
Dividend per share	1.86p	1.86p

*after adjustment for the rights issue in 1991

TAYLOR WOODROW

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For a copy of our interim report please telephone Trevor Jones, Taylor Woodrow Group Corporate Communications on 011-471 4711

This announcement appears as a matter of record only.

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£19,000,000

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to refinance existing borrowings
(Interest protection provided by the Agent)

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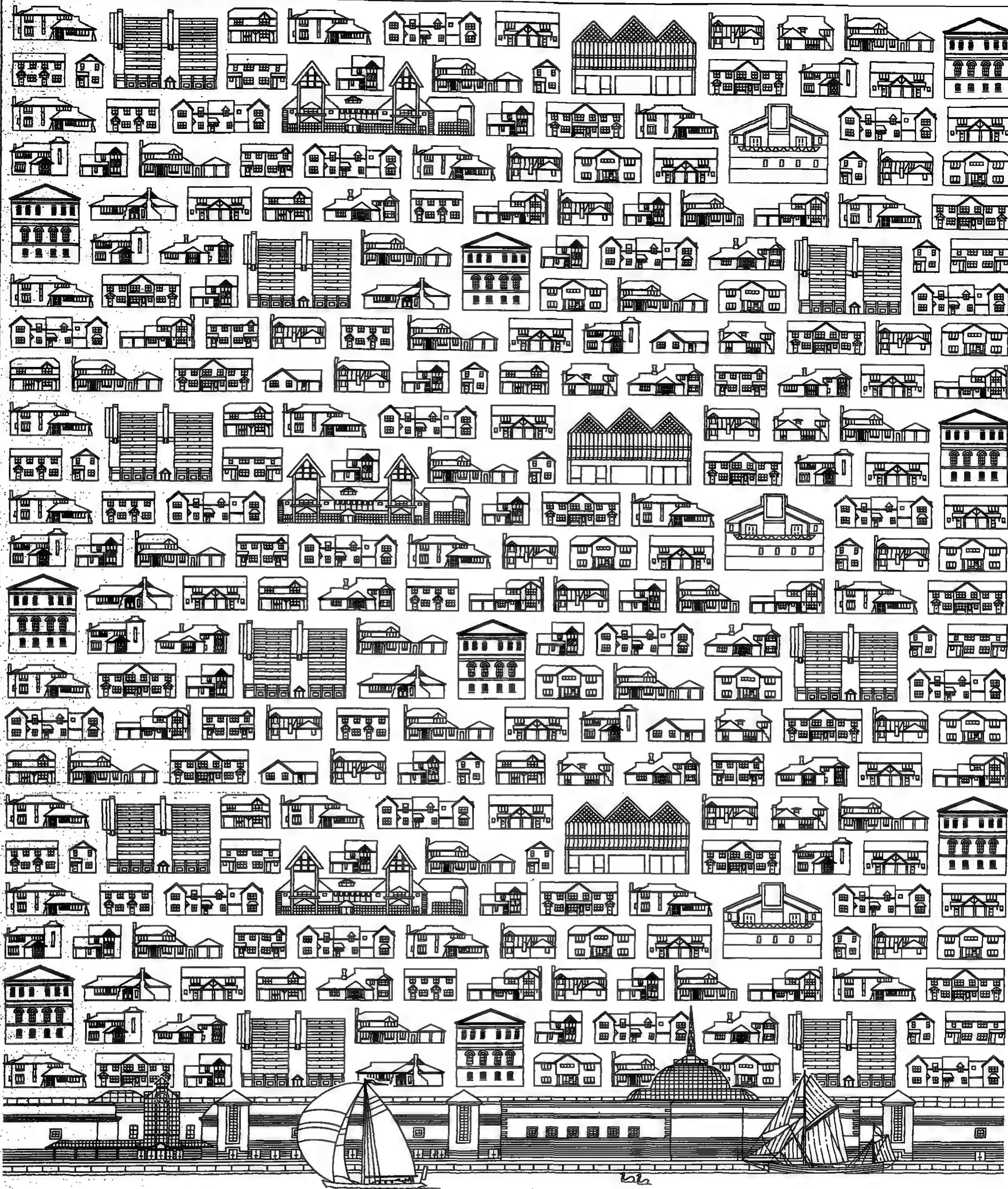
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August 1991



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CONSTRUCTION & HOUSE BUILDING

UK COMPANY NEWS

A missed window of opportunity

Alan Cane takes a look at the falling fortunes of Psion

HARD HIT by a combination of the recession and the loss of its product introductions, Psion, the London-based electronics company which is the UK's standard in hand-held computers, barely turned a profit in the first half of 1991.

Its sales fell 10 per cent before tax, substantially below last year's figures, while fresh investment in new products for small, medium-sized European companies in today's fast moving, cash-hungry, electronics marketplace.

Pre-tax profits at Psion - known for its Organiser electronic filing system - have now fallen for three consecutive half years. Mr David Potter, chairman and chief executive, warned that although he believed the second half of 1991 would be better than the first, he did not anticipate a dramatic improvement. Psion shares fell 2p to 40p on the news to equal their level at this time last year.

For the six months to June 30 the company had turnover of £11.53m, some 25 per cent lower than in the first half of the previous year.

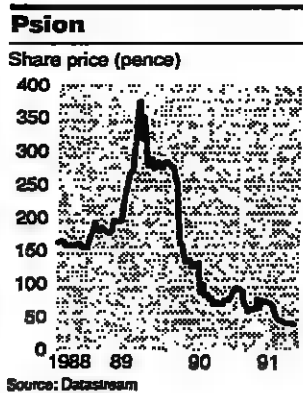
Profit before tax of only £27,000 compared with £314,000 a year earlier and with £1.63m for the first half of 1990. For 1990 as a whole, sales totalled £31.4m.

First half earnings per share fell from 0.87p to 0.12p but the interim dividend is maintained at 1p on the grounds that gearing remains low and that the company's financial position is sound.

Mr Potter identified two reasons for Psion's disappointing performance.

First, the failure of the MC range of laptop computers which should by now have taken over from the Organiser family as the main source of revenue. "A key in the Organiser's products was how Mr Potter euphemistically described its failure of the range yesterday.

The MC machines, in fact, contributed only £1.25m



to revenues in the first half of the year and there is no indication that the range is set for a sales revival. Mr Potter says the range will continue to be supported and developed, however, including the introduction of this year of high quality word processing software.

The MC machines were well received when first introduced, but sales were hampered initially by a shortage of peripheral equipment and business users from which they have never recovered.

The company clearly under-estimated the scale of resistance to its introduction and support such an innovative new product family. By the time peripherals and software had been developed and brought to market, the trend to Japanese "notebook" computers had already started and Psion had lost a window of opportunity. "We were unlucky in our timing", Mr Potter says.

Second, the recession brought an unprecedented decline in capital spending which has damaged Psion's key corporate markets. The group's early success was based on the flexibility of the Organiser hand-held machines. Designed primarily for retail sales as an electronic diary and filing system, the Organiser quickly established itself as a corporate tool finding applica-



David Potter: Two reasons for the poor results

tions in department stores, public utilities, banks and telecommunications companies.

Retail sales of the Organiser have been in decline for two years as a result of competition from Japanese manufacturers offering more up-to-date technology, but also in corporate markets continue to provide the greater part of Psion's revenue.

Mr Potter believes the Organiser has another three or four years of life, but sales have inevitably been depressed during the recession.

What hopes are there for recovery? The company has already cut business costs by 28 per cent and reduced stocks to a "modest" level. It is now looking to the breadth of its product line and the potential of new hand-held products to generate renewed profitability.

Mr Potter believes there will be explosive growth in hand-held devices when business recovers, based on the power that can be built into a hand-held unit these days and the potential for linking hand-held computers over radio networks.

He argues that the Organiser at the company's troubled Dacom data communications subsidiary, which depressed profits in earlier years, is now under control and the unit is contributing slightly to profits. The company's new range

of HC hand-held computers was launched in April and has been well received; the range will make a contribution to profits in the second half of the year.

The company will launch a new pocket-sized computer next year which should attack a market that Japanese manufacturers and US specialists in hand-held machines, like Hewlett-Packard, are trying to make their own. Mr Potter says the new Psion computer will leap-frog Japanese products in terms of power and functionality.

Will the cost of supporting the new pocket computer prove as burdensome as supporting the MC range?

Mr Potter says that the company is ready to reap the benefit of its investment in technology for portable computers. All Psion's ranges use the same design principles, the same software and the same communications systems. "Like a motor manufacturer, we can put different engines into the same chassis".

But while it profited greatly from being first to market with the Organiser type of product, there is already a number of pocket computers on offer.

The window of opportunity again been lost? Mr Potter says the capabilities of the new device outstrip anything seen so far in pocket computers and at a significantly lower price.

He believes it will set the standard rather than follow it.

The fact is that virtually all computer companies have been hit hard by the recession but Psion remains unsatisfactorily vulnerable both to fluctuations in the business cycle and to fashion. The MC range did not sell well because fashion in portable computing had, to some extent, passed it by.

Analysts are assessing pre-tax profits of £200,000 for the full year as against approximately £35m.

If there is to be a jam at Psion, it will not sweeten Mr Potter's life before late 1992.

Former IBA chief takes chair at Transworld

By Ian Hamilton Fazey, Northern Correspondent

MR JOHN WHITNEY, former director-general of the Independent Broadcasting Authority, has been appointed chairman of Transworld Communications, the USM-quoted local radio operator which yesterday announced interim losses of £1.08m, against £1.17m, a turnover down from £3.2m to £2.2m.

He replaced Mr Owen Oyston, the Lancashire entrepreneur, who last month resigned as chairman after principal shareholders refused to back a much-needed rights issue to quit.

Details of a 5-for-2 rights issue were announced yesterday. Nearly 28m new shares will be issued at 45p each, payable in full on acceptance.

The shares fell 15p to 88p yesterday.

The issue, which is expected to raise some £12m, will eliminate borrowings arising from the takeover of Manchester's Piccadilly Radio in 1988.

The Greater Manchester Evening News group, which owns 20 per cent of Transworld, confirmed that it would take up its rights.

Ramp, the newspaper, magazine and local radio operator, which has 17.5 per cent, indicated that it would do so when forcing Mr Oyston's resignation.

Mr Oyston, who holds 22 per cent, told the annual meeting that he would also take up his rights.

Transworld's hopes of averting its debt crisis were dashed by recession and the slump in advertising during and after the Gulf war.

Shareholders lost confidence in Mr Oyston, whom Mr Harry Roche, chairman of the Guardian-MEN, accused of running the company like a private business.

Sedgwick affected by low US rates and exchange movements

By Richard Lapper

AN UNEXPECTED fall in insurance rates in the US and the impact of exchange movements depressed Sedgwick Group, the UK's leading insurance broker, leaving it with interim pre-tax profits of £55.3m.

Earnings per share fell to 10p (10.4p) but the interim dividend was maintained at 4p.

At constant exchange rates revenues for the six months to June fell only 1 per cent, but declined 10 per cent in sterling terms to £377.5m.

Operating income from brokerage commission and loss - fell by 5 per cent to £342.5m.

Lower UK and US interest rates were responsible for a 15 per cent fall in investment income to £34.7m.

The impact was offset by a reduction in reinsurance to £285.6m (£303.6m), although the

fall was marginal in constant exchange rate terms.

Mr David Rowland, chairman, said that the decline in rates over the second quarter in the US - which generates a third of operating income - had been surprising in view of the already depressed state of the market.

"We hadn't expected that the US market would weaken again. It was still going down, as the year has worn on it has become clear that people are writing business for market share," said Mr Rowland.

Commercial insurance rates were also soft in the UK and Europe.

Rates for marine and aviation insurance in the London market have risen, but the impact of increasing rates in the catastrophe reinsurance

market in London had been set by a marked shrinkage in capacity with a number of reinsurers - Lloyd's syndicates and companies alike - quitting the market.

Mr Payne, the reinsurance subsidiary which generated about 18 per cent of Sedgwick's operating income, experienced an 11 per cent reduction in income to £47.9m.

The unevenness in rating trends meant this was "a very difficult market to do business in," said Mr Rowland. Despite the recent strength of the dollar, on average Sedgwick was able through hedging to obtain a more favourable exchange rate in the first six months of 1990.

Sedgwick claims continuing success in its efforts to reduce expenses, especially in North America.

See Lex

NEWS DIGEST

Slimmer Ropner falls to £2.3m

ROPNER, the Darlington-based engineering, shipping and property group, saw pre-tax profits fall from £1.1m to £0.7m in the first half of 1991.

However, trading activities showed higher profits at £1.4m, against £1.12m. In the second half of the previous year the group's products and services were broken down as follows:

Pre-tax figure was £1.1m (£1.1m) but these were offset by exceptional losses of £273,000 and a swing from interest payable of £25,000 to interest of £22,000.

Turnover of continuing activities totalled £720,000 (£1.19m). Earnings per share emerged at 0.2p (0.13p) and a same-gain nominal interim dividend of 0.1p is proposed.

turnover facility in Toronto.

Turnover for this manufacturer of hand tool power tools, fell from £11.2m to £13.4m. Activities were broken down as follows for half of the home and abroad:

Operating profit improved from 11 per cent to 12 per cent.

Earnings per share were 3.42p (4.85p) and the interim dividend is again 1.15p.

OEM

Taxable profits of OEM and its subsidiaries fell from £10,000 to £14,000 for the half year to June 30.

At the operating level the company incurred losses of £341,000 (profits £35,000) but these were offset by exceptional profits of £273,000 and a swing from interest payable of £25,000 to interest of £22,000.

Turnover of continuing activities totalled £720,000 (£1.19m). Earnings per share emerged at 0.2p (0.13p) and a same-gain nominal interim dividend of 0.1p is proposed.

For the six months to June 30 turnover of this maker of software products rose 10 per cent to £1.71m (£1.55m). Earnings per share were 1.25p (1.38p).

Isotron

Isotron, the irradiation service group, announced a 5 per cent fall in pre-tax profits for the year to June 30.

Turnover rose 15 per cent to £6.44m, but trading profit declined slightly to £2.55m (£2.59m); with interest receivable down to £256,000 (£263,000) the pre-tax balance fell to £2.29m (£2.58m).

Mr Colin Clive, chairman, said the group's market was suffering from the recession and some parts of the business were being lost to the EU reforms.

The structure processing business had been fully integrated and had a successful year.

Earnings per share were 15.1p (15.5p). The final dividend is a proposed 3.5p for a total of 3.5p (3.5p).

Thomas Jourdan

Thomas Jourdan, the consumer products group, tumbled from pre-tax profits of £1.1m to losses of £1.1m for the half year to June 30.

Turnover fell 16 per cent to £11.3m (£13.3m). Losses per share worked through at 2.21p (1.92p) earnings and the interim dividend is cut by 1p to 0.6p.

WSP

WSP Holdings, a consulting engineering group, reported a marginal fall in pre-tax profits from £636,000 to £513,000 in the six months to end-June.

The result was struck on turnover slightly reduced to £2.97m (£3.31m) and after interest payable of £127,400 (£140,000). The interim dividend is unchanged at 1.1p, payable from earnings per share of 4p (4.9p).

Stonehill

Stonehill Holdings, a wholesaler of household goods and hardware, reduced its losses from £2.2m to £1.1m pre-tax for the year to March 31.

Turnover totalled £1.6m (£2.78m), generating operating profits of £577,000 (losses £720,000). Interest accounted for £1.7m (£1.43m).

Losses per share worked through at 6.34p (£1.1m). After taking account of extraordinary profits of £155,000 (debts £11,100) and preference dividend the retained loss amounted to £533,000 (£2.73m).

Record

In a "reasonably satisfactory" half year Record Holdings achieved pre-tax profits of £1.7m, compared with £2.1m, after allowing £223,000 for the establishment of a new district.

Peek

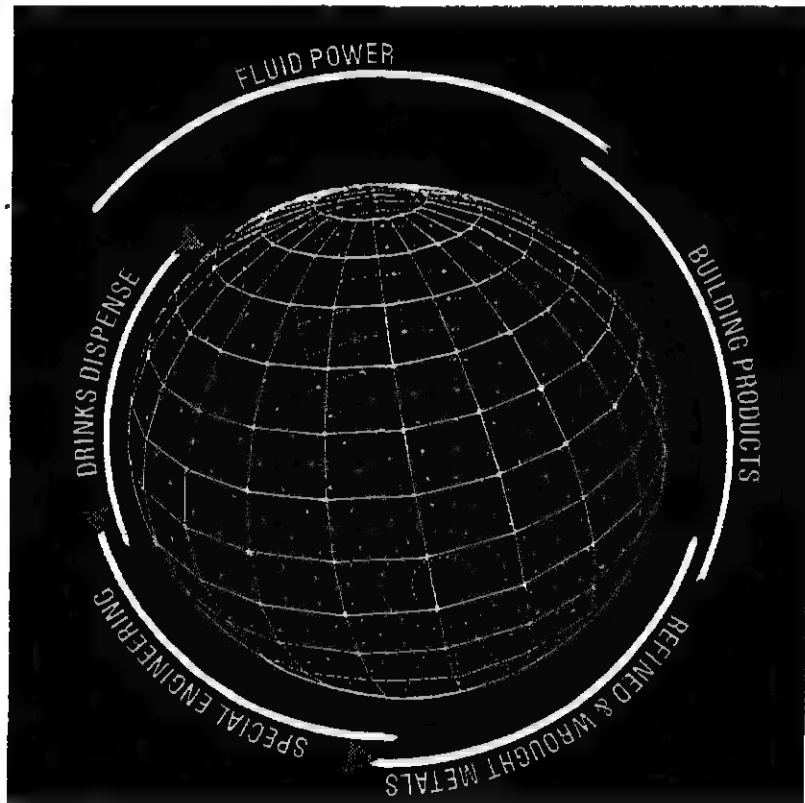
In the first half of 1991, Peek, the international traffic and field data systems group, saw pre-tax profit halve from £8.03m to £3.02m, in line with expectations in a generally weaker market, explained Mr Ken Maud, chairman.

Traffic operations continued to advance in Europe and the US. The integration of the traffic systems business of Philips, acquired in April, was progressing well and significant new contracts had been gained.

Turnover rose to £38.1m (£35m). Earnings per share were 2.01p (£1.84p) and the interim dividend is again 1.05p.

Arthur Wood

A 4 per cent increase in interim pre-tax profits, from £20.8m to £21.0m, was achieved by Arthur Wood & Son (Longport).



INTERIM RESULTS 1991

	1991	1990
Sales	£496m	£547m
Profit before tax	£40.1m	£63.5m
Earnings per share	8.1p	12.8p
Dividend per share	4.2p	4.2p

"Compared with a record first half year in 1990, our results for the six months ended 30 June 1991 show how severe the effects of recession have been.

The actions which we have taken and are continuing to take are designed to improve our market share and widen operating margins even in the difficult trading climate being experienced. They will also ensure that we resume our previous growth pattern as quickly as possible."

Sir Eric Pountain, Chairman

GUERNSEY GAS LIGHT COMPANY LIMITED
UNAUDITED INTERIM RESULTS 1991
HIGHLIGHTS

- Consolidated group turnover at record half-year level
- Consolidated group pretax profit at record half-year level
- Interim dividend maintained at 0.90p per share

	Six Months ended June 30 1991	Six Months ended June 30 1990	Year ended December 31 1990
Turnover	62,186	53,302	98,921
Operating Profit	2,486	2,788	3,530
Share of Profits of Associated Companies	123	102	123
Investment Income	7	8	8
Interest	(134)	(328)	(576)
Profit on Ordinary Activities	2,482	2,570	3,085
Taxation	(574)	(427)	(809)
Profit after Taxation	1,908	2,143	2,276
Extraordinary Items	-	6	76
Dividend Net as proposed	(398)	(398)	(893)
Profit Retained	1,510	1,745	1,459
Earnings per Share	3.45p	2.77p	4.27p
Dividend per Share	0.90p	0.90p	0.90p

(1990 Figures adjusted to 10p shares)

Copies of 1991 annual report/audited accounts and 1991 interim results from: Brian Graham, Company Secretary, Guernsey Gas Light Company Limited, Sydney House, Rue de Commerce, St Peter Port. Telephone: 0481 211111. Fax: 0481 211111.

Jackie

LONDON STOCK EXCHANGE

Profits taken as shares turn cautious

By Terry Byland, UK Stock Market Editor

HINTS OF an impending rights issue restrained the London stock market yesterday and with Wall Street taking a slow return from the Labor Day holiday, UK stocks gave up about one third of the gains achieved in the previous session.

Many of the stocks tipped as bid favourites on Monday slipped back yesterday and the market looked cautious ahead of the heavy list of corporate profits news due over the next fortnight. Increased Sea turnover of 432.3m shares, against 388m on Monday, indicated some profit-taking by investors, although traders said that intra-market business was also brisk.

The FT-SE 100 closed 10.6 off at 2,698.0, having touched 2,671.1 at 10.15. In early trading, the market

Account Opening Dates		
First Opening	Aug 12	Aug 13
Second Opening	Aug 19	Aug 20
Third Opening	Aug 26	Aug 27
Fourth Opening	Aug 30	Aug 31
Account Day	Aug 22	Aug 23

to corporate profits announcements. They pointed out that fund-raisers are now likely to be driven by opportunistic motives linked to the present strength of equities and by doubts over whether these levels will be held in the short term.

The underlying tone of the equity market remained one of optimism on the domestic front, but balanced by some caution on the international side. A sluggish performance by other European markets emphasised London's inclination to hold back ahead of publication on Friday of the latest employment data from across the Atlantic, which will give further evidence of economic trends in the US.

Some UK analysts, notably economics team at Smith

New Court, suggested that domestic base rates might be cut by another half point following the August Retail Price Index figures, due next week on August 13. The Smith New Court team also predicted that the headline rate on domestic inflation could drop to 2.5 per cent by October this year, underpinning market sentiment and further bolstering the Conservative government's standing in the public opinion polls.

Other equity strategists remained optimistic on prospects for the London stock market. Kleinwort Benson Securities maintained that the Footsie is "on target" to reach the 3,000 level, encouraged by falling inflation, further base rate cuts, increasing signs of economic recovery, an

approaching upturn in earnings, reduced fears of higher German interest rates and Wall Street's strength.

However, the UK merchant bank also admits that the economic recovery may disappoint and that forthcoming rights issues and the political outlook could cloud the outlook for equities. Overhanging other factors is the over-valuation of a UK general election, although few strategists now expect an election this year.

At Hoare Govett, Mr Richard Lake believes that 75 per cent of the Footsie stocks are now in bullish territory and that the Footsie is set for 2,750 over the short-term. Yamaichi International (Europe) believes that expectations of a Footsie at 2,500 in twelve months time "are not overly ambitious."

Selling bout hits Wellcome

THIS commencement yesterday of a series of presentations to analysts by Wellcome, the pharmaceutical group, prompted a sharp fall in the share price after the company voiced concern over the performance of its AIDS drug Retrovir. The shares fell 21 during early trading but recovered to close at 2.76p, after a turnover of 1.3m, very heavy for the stock.

The company told pharmaceutical specialists that the drug was being used by AIDS sufferers but not being taken up by people who were merely HIV positive. As a result, Lehman Brothers cut back its forecast for Wellcome's 1992 profits by 20% to £240m and its 1993 estimates by £20m to £270m.

Lehman, which had been one of the most bullish of analysts, was the first securities house to be asked by the company. The drop drew attention away from a slight upgrade in forecasts by Robert Fleming.

Mr Francis Gregory of Fleming said: "We already had a conservative estimate on Retrovir and we are slightly more positive on the prospects for the company's anti-herpes drug Zovirax."

systems could be coming to an end. The shares rose 11 to 908p, the first time they have been above 800p since Reuters announced in August last year that it was having trouble with the system. Dealing 2000-3 and Globex.

Mr Brian Newman of Henderson Crosthwaite said: "There is speculation in the trade that the two systems should become revenue producers in the first quarter of next year. Also, a number of US houses have turned buyers in the past week." He added that the rise was further helped by breaking through of what several analysts consider a significant chart barrier.

Glaxo slipped back 15 to 1358p after a recent strong performance. The company was informed yesterday that the holding of Glaxo shares in the US had been boosted by 14m to 330m over the past two months. Morgan Stanley cut its forecast for Glaxo's 1992 profits by 10% to £240m and its 1993 estimates by £20m to £270m.

Taylor Woodrow fell 12 to 213p on 3.2m as the market gave the thumbs down to interim figures showing profits down from £28m to £25.2m and an unchanged dividend.

Analyst began chopping full-year forecasts. Robert Fleming Securities lowered its 1991 estimates from £20m to £18m and next year's from £24m to £22m.

The broker said investors wanting exposure to the contracting sector should switch into Laidig, on 37 times earnings.

ings for this year and 34 times for next year, Taylor's shares are not the obvious UK housing recovery play, Fleming went on to say.

Guinness was the main feature among drink stocks on talk that the company would announce a share split with figures due later this month. The shares added 5 to 1033p, helped by a squeeze and a buy recommendation from Hoare Govett. Turnover reached 1.5m.

Bass followed the market lower, shedding 9 to 94p on 1.2m. BZW remained buyers of the stock, but while sticking to its profit forecast of £490m for the year to September 1991, it cut back 1992 expectations by £35m to £580m.

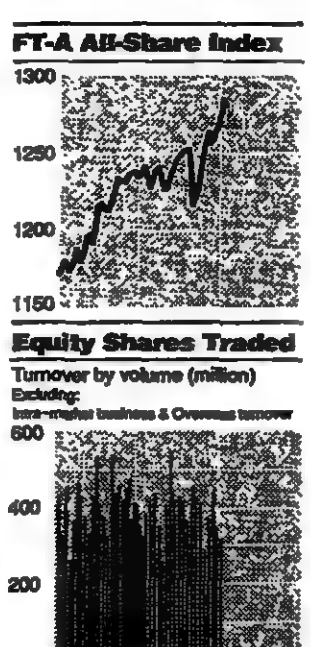
Profit-taking after Monday's run weakened Allied-Lyons. The shares eased 5 to 512p.

Dealers spoke of a determined seller of BP shares, which fell away to close a net 4% lower at 349p on above average turnover of 5.4m.

Shell, on the other hand, moved up 4 more to 537p on good turnover of 2.5m as a number of brokers took the view that the shares had been oversold. Switching out of BP and into Shell was also reported.

Stories of an imminent rights issue continued to take the shine off Bursmah-Castrol, leaving the stock a fraction easier on the day at 555p. Specialists refused to write off the chances of a cash call from the lubricants group and highlighted the company's 50 per cent profit.

Premier Consolidated put on



1% to 354p after being mended by Stratus Turnover, the broker highlighted the value of Premier's stake in the Wyth Farm and the potential of its forthcoming drilling programme in the Gulf of Thailand.

The food retailing sector was given a boost as Kleinwort Benson issued a circular which argued that the worries over a supermarket price war had been exaggerated. It advised investors to bring their holdings of food retailers back to the level of other sectors.

Whitbread's particular favourites were J. Sainsbury, up 2 at 367p, and Tesco, 4 firmer at 379p.

chairman's statement cast doubts on improvement in the second half. The shares slipped back to close 2 off at 68p.

Suggestions at an analysts' meeting of a possible return in the UK's UK markets in the first quarter of 1992 lifted the shares 7 to 255p in spite of news of interim profits down 37 per cent at £40.1m.

Bargain hunters at Smith New Court lifted British Aerospace out of the doldrums but sellers late in the session brought it back from the day's high to end a net 2 up at 549p.

Vickers were wanted and the shares firmed 8 to 214p. Dowry gave up 7 to 181p on a reported upgrading from Kleinwort Benson. A squeeze benefited Biff Group, 13 up at 373p. Westland continued to be cheered by the company's winning (together with IBM) of the order for 44 Merlin EH101 helicopters. The shares added 5 to 149p.

The announcement that Hicken International was preparing to sell its flooring subsidiary to footwear and fabric group Headlam for £10.5m pleased the market and Hicken was lifted 13 to 206p. Trading in Headlam was suspended at 65p at the company's request.

MARKET REPORTERS:
Paul John, Joel Kibaze, Alan McCullum, James Thompson.

Other market statistics, including the FT-Archives Share Indices and London Traded Options, Page 25.

FINANCIAL TIMES STOCK INDICES									
	1991	1990	1989	1988	1987	1986	1985	1984	1983
Government Bond	95.30	95.18	95.08	94.98	94.88	94.78	94.68	94.58	94.48
Fixed Interest	95.30	95.18	95.08	94.98	94.88	94.78	94.68	94.58	94.48
Ordinary Share	2088.4	2108.3	2079.3	2068.2	2053.9	2070.8	2108.3	2108.3	2108.3
Gold Mines	158.5	150.5	148.5	157.8	168.1	198.5	222.8	127.0	75.7
FT-SE 100 Share	2088.4	2108.3	2079.3	2068.2	2053.9	2070.8	2108.3	2108.3	2108.3
FT-SE 100 Index	1188.00	1187.28	1182.88	1188.78	1184.81	1188.00	1188.00	1188.00	1188.00
Ordinary Share Index	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25
FT-SE 100 Index	1188.00	1187.28	1182.88	1188.78	1184.81	1188.00	1188.00	1188.00	1188.00

TRADING VOLUME IN MAJOR STOCKS									
Stock	Volume	Value	Price	Change	Volume	Value	Price	Change	Volume
BP	1,200,000	£420,000	349p	+4p	1,200,000	£420,000	349p	+4p	1,200,000
Glaxo	1,500,000	£203,700	1358p	-15p	1,500,000	£203,700	1358p	-15p	1,500,000
Shell	2,500,000	£134,250	537p	+4p	2,500,000	£134,250	537p	+4p	2,500,000
British Aerospace	1,000,000	£54,900	549p	+2p	1,000,000	£54,900	549p	+2p	1,000,000
Vickers	800,000	£171,200	214p	+8p	800,000	£171,200	214p	+8p	800,000
Biff Group	1,300,000	£484,500	373p	+13p	1,300,000	£484,500	373p	+13p	1,300,000
Westland	1,100,000	£163,800	149p	+5p	1,100,000	£163,800	149p	+5p	1,100,000
Headlam	1,000,000	£54,900	549p	+2p	1,000,000	£54,900	549p	+2p	1,000,000
Whitbread	1,200,000	£420,000	349p	+4p	1,200,000	£420,000	349p	+4p	1,200,000
Lehman Brothers	1,000,000	£27,600	276p	-21p	1,000,000	£27,600	276p	-21p	1,000,000

EQUITY FUTURES AND OPTIONS TRADING

STOCK INDEX FUTURES

Continued to indicate a positive outlook for UK equities yesterday in spite of a modest setback in the share market on rising turnover in the London derivatives markets, writes Jim McCullum.

The September FT-SE 100 index contract spent much of the session trading at a premium of around 85 points to the spot index, compared with its value of approximately 8.

Such a high premium reflects the futures markets' belief that London shares can make further gains despite already having advanced to new highs following the collapse of the coup in the Soviet Union.

But part of the reason for the large premium is technical and is linked to large arbitrage positions built up in the September contract ahead of its expiry at the end of the month.

September FT-SE closed 14 lower at 2,698 with a closing premium of 21. Turnover was swelled by switching into the December contract.

In the options market, trading was boosted by a large trade in Sept, with a broken buying 1,000 December 80 and 100 puts and selling 5,000 December 90 puts. There was also a buyer of 5,000 October 2,800 calls.

Witers active

Water shares opened on a strong note, boosted by the late 1/2 of buying activity on Monday, but then ran back as the market reacted to news that Ofwat, the water industry regulator, had agreed licence changes with the English and Welsh water companies, ensuring that diversification does of harm existing customers.

A subsequent statement from Ofwat was regarded as more conciliatory and share prices stabilised to close with just some minor losses on the day. Also affecting trading in the waters was the impact of the exceptionally heavy dealing late on Monday.

Big deals, carried out then affected Anglian, which closed 5 higher yesterday at 359p. Severn Trent, 4 up at 359p, Thames, 3 firmer at 361p, and Yorkshire, 3 ahead at 400p.

Reuters optimism

Reuters was one of the big winners in the Footsie yesterday as the market picked up talk that problems over the company's two new dealing

NEW HIGHS AND LOWS FOR 1991

STOCK PRICES (200)
BHP 1040p 1035p 1030p 1025p 1020p 1015p 1010p 1005p 1000p 995p 990p 985p 980p 975p 970p 965p 960p 955p 950p 945p 940p 935p 930p 925p 920p 915p 910p 905p 900p 895p 890p 885p 880p 875p 870p 865p 860p 855p 850p 845p 840p 835p 830p 825p 820p 815p 810p 805p 800p 795p 790p 785p 780p 775p 770p 765p 760p 755p 750p 745p 740p 735p 730p 725p 720p 715p 710p 705p 700p 695p 690p 685p 680p 675p 670p 665p 660p 655p 650p 645p 640p 635p 630p 625p 620p 615p 610p 605p 600p 595p 590p 585p 580p 575p 570p 565p 560p 555p 550p 545p 540p 535p 530p 525p 520p 515p 510p 505p 500p 495p 490p 485p 480p 475p 470p 465p 460p 455p 450p 445p 440p 435p 430p 425p 420p 415p 410p 405p 400p 395p 390p 385p 380p 375p 370p 365p 360p 355p 350p 345p 340p 335p 330p 325p 320p 315p 310p 305p 300p 295p 290p 285p 280p 275p 270p 265p 260p 255p 250p 245p 240p 235p 230p 225p 220p 215p 210p 205p 200p 195p 190p 185p 180p 175p 170p 165p 160p 155p 150p 145p 140p 135p 130p 125p 120p 115p 110p 105p 100p 95p 90p 85p 80p 75p 70p 65p 60p 55p 50p 45p 40p 35p 30p 25p 20p 15p 10p 5p 0p

automotive division of Humber. He joined Humber in 1988. Mr Johnstone has been appointed projects director of Westinghouse Brake and Signal. He was engineering director of Hawker Siddeley Rail Projects.

Mr Stefan Lindholm (pictured) has been appointed regional director - Europe, Middle East and Africa for AT&T Easylink Services. He is responsible for further expansion and operations in these areas and is also the managing director for the UK.

Mr Lindholm has a strong international background in the IT industry at executive director level with Rank Xerox, Ericsson Information Systems and Nokia.

He has resided in London since 1987, when he became managing director of Ericsson - Nokia.

LONDON SHARE SERVICE									
BRITISH FUNDS					BRITISH FUNDS - Contd				
Fund	Price	Change	Fund	Price	Fund	Price	Change	Fund	Price
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p
British Fund	100p	+5p	British Fund	100p	British Fund	100p	+5p	British Fund	100p

Financial director for Bovis



Mr Rodney Beames (pictured) has been appointed to the new post of financial director for BOVIS CONSTRUCTION GROUP, a division of P&O.

Mr Beames joins Hawker Siddeley Group, where he was responsible for finance and business development in the aerospace division. Prior to that he worked for GKN in a number of senior posts, latterly as finance director of Charwell, a new venture between GKN, British Rail and various City institutions.

At COMMERCIAL UNION, Mr P. Foster, who has been serving as group financial

APPOINTMENTS

control, has assumed responsibility for all group financial affairs as general manager (finance), reporting to Mr A.B. Wyand, executive director.

From the same date Mr P.A. Found became group financial controller responsible for international finance.

DURLACHER WEST LTD, London stockbroker, has appointed Mr Michael Coleman, Mr Charles Kismet and Mr Richard Orme to provide a service in international mining shares. All were formerly with Kitch & Aitken.

BARCLAYS BANK named Mr John Chisney as international private banking director, with responsibility for operations, systems and telecommunications worldwide. He formerly worked for Merrill Lynch International Bank as systems manager/associate director in charge of banking and private client systems for Europe and Singapore.

Mr John Chisney has been appointed director and deputy head of international private banking. Previously he was director, Barclays Merchant Services, responsible for finance and operations.

At SAMAC GROUP, the stockholding and service centre company, Mr John Macdonald has been appointed as chief executive. He joins the group from Richardson Westgarth, where he was managing director from 1982

APPOINTMENTS



until November last year.

A new ultimate group holding company, Humber, has been formed, with Mr Kiffer Weissberg filling the post of chairman. He remains a non-executive director of SAMAC International.

Mr William Shaw has been named a director of Humber in addition to his role as chairman of SAMAC International.

Mr Alec M. Rankin will become a non-executive director of SEARS from November 1. He is group chairman of SCOTTISH & NEWCASTLE BREWERIES, where he has been employed for over 30 years.

His other non-executive directorships include the Bank of Scotland, British Linen Bank, Christian Salvesen, Securities Trust of Scotland and Scottish Financial Enterprise. He is also immediate past chairman of the Brewers' Society.

FABER PREST, the industrial services, shipping and transport group, appointed Mr Roger Feavlor as group chief executive following the departure of Mr I. Macdonald to pursue other interests.

Mr Feavlor joined Faber Prest in July last year as commercial director following extensive management experience with Norcross.

Within the HAWKER SIDDELEY Group, Mr Norman Finn has become director and general manager of the

SUFFOLK

The FT proposes to publish this survey on October 29 1991.

It will be of particular interest to the 54% of Chief Executives in European largest companies, who read the FT. If you want to reach this important audience, call Anthony Hayes 021 454 0922 or fax 021 455 0869. Or write to him at Financial Times, George House, George Road, Edgbaston, Birmingham, B15 1PG.

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BIRMINGHAM

The FT proposes to publish this survey on 18th October, 1991.

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MINES—Contd.

WATER	1991	Shut	Price	45	75	1991	Shut	Price	45	75	MINES—Contd.	1991	Shut	Price	45	75
176	23	London Lk.	176	17	17	17	17	17	17	17	194	23	London Lk.	194	17	17
177	24	Shore Survey Lk.	177	18	18	18	18	18	18	18	195	24	Shore Survey Lk.	195	18	18
178	25	Shore Survey Lk.	178	19	19	19	19	19	19	19	196	25	Shore Survey Lk.	196	19	19
179	26	Shore Survey Lk.	179	20	20	20	20	20	20	20	197	26	Shore Survey Lk.	197	20	20
180	27	Shore Survey Lk.	180	21	21	21	21	21	21	21	198	27	Shore Survey Lk.	198	21	21
181	28	Shore Survey Lk.	181	22	22	22	22	22	22	22	199	28	Shore Survey Lk.	199	22	22
182	29	Shore Survey Lk.	182	23	23	23	23	23	23	23	200	29	Shore Survey Lk.	200	23	23
183	30	Shore Survey Lk.	183	24	24	24	24	24	24	24	201	30	Shore Survey Lk.	201	24	24
184	31	Shore Survey Lk.	184	25	25	25	25	25	25	25	202	31	Shore Survey Lk.	202	25	25
185	32	Shore Survey Lk.	185	26	26	26	26	26	26	26	203	32	Shore Survey Lk.	203	26	26
186	33	Shore Survey Lk.	186	27	27	27	27	27	27	27	204	33	Shore Survey Lk.	204	27	27
187	34	Shore Survey Lk.	187	28	28	28	28	28	28	28	205	34	Shore Survey Lk.	205	28	28
188	35	Shore Survey Lk.	188	29	29	29	29	29	29	29	206	35	Shore Survey Lk.	206	29	29
189	36	Shore Survey Lk.	189	30	30	30	30	30	30	30	207	36	Shore Survey Lk.	207	30	30
190	37	Shore Survey Lk.	190	31	31	31	31	31	31	31	208	37	Shore Survey Lk.	208	31	31
191	38	Shore Survey Lk.	191	32	32	32	32	32	32	32	209	38	Shore Survey Lk.	209	32	32
192	39	Shore Survey Lk.	192	33	33	33	33	33	33	33	210	39	Shore Survey Lk.	210	33	33
193	40	Shore Survey Lk.	193	34	34	34	34	34	34	34	211	40	Shore Survey Lk.	211	34	34
194	41	Shore Survey Lk.	194	35	35	35	35	35	35	35	212	41	Shore Survey Lk.	212	35	35
195	42	Shore Survey Lk.	195	36	36	36	36	36	36	36	213	42	Shore Survey Lk.	213	36	36
196	43	Shore Survey Lk.	196	37	37	37	37	37	37	37	214	43	Shore Survey Lk.	214	37	37
197	44	Shore Survey Lk.	197	38	38	38	38	38	38	38	215	44	Shore Survey Lk.	215	38	38
198	45	Shore Survey Lk.	198	39	39	39	39	39	39	39	216	45	Shore Survey Lk.	216	39	39
199	46	Shore Survey Lk.	199	40	40	40	40	40	40	40	217	46	Shore Survey Lk.	217	40	40
200	47	Shore Survey Lk.	200	41	41	41	41	41	41	41	218	47	Shore Survey Lk.	218	41	41
201	48	Shore Survey Lk.	201	42	42	42	42	42	42	42	219	48	Shore Survey Lk.	219	42	42
202	49	Shore Survey Lk.	202	43	43	43	43	43	43	43	220	49	Shore Survey Lk.	220	43	43
203	50	Shore Survey Lk.	203	44	44	44	44	44	44	44	221	50	Shore Survey Lk.	221	44	44
204	51	Shore Survey Lk.	204	45	45	45	45	45	45	45	222	51	Shore Survey Lk.	222	45	45
205	52	Shore Survey Lk.	205	46	46	46	46	46	46	46	223	52	Shore Survey Lk.	223	46	46
206	53	Shore Survey Lk.	206	47	47	47	47	47	47	47	224	53	Shore Survey Lk.	224	47	47
207	54	Shore Survey Lk.	207	48	48	48	48	48	48	48	225	54	Shore Survey Lk.	225	48	48
208	55	Shore Survey Lk.	208	49	49	49	49	49	49	49	226	55	Shore Survey Lk.	226	49	49
209	56	Shore Survey Lk.	209	50	50	50	50	50	50	50	227	56	Shore Survey Lk.	227	50	50
210	57	Shore Survey Lk.	210	51	51	51	51	51	51	51	228	57	Shore Survey Lk.	228	51	51
211	58	Shore Survey Lk.	211	52	52	52	52	52	52	52	229	58	Shore Survey Lk.	229	52	52
212	59	Shore Survey Lk.	212	53	53	53	53	53	53	53	230	59	Shore Survey Lk.	230	53	53
213	60	Shore Survey Lk.	213	54	54	54	54	54	54	54	231	60	Shore Survey Lk.	231	54	54
214	61	Shore Survey Lk.	214	55	55	55	55	55	55	55	232	61	Shore Survey Lk.	232	55	55
215	62	Shore Survey Lk.	215	56	56	56	56	56	56	56	233	62	Shore Survey Lk.	233	56	56
216	63	Shore Survey Lk.	216	57	57	57	57	57	57	57	234	63	Shore Survey Lk.	234	57	57
217	64	Shore Survey Lk.	217	58	58	58	58	58	58	58	235	64	Shore Survey Lk.	235	58	58
218	65	Shore Survey Lk.	218	59	59	59	59	59	59	59	236	65	Shore Survey Lk.	236	59	59
219	66	Shore Survey Lk.	219	60	60	60	60	60	60	60	237	66	Shore Survey Lk.	237	60	60
220	67	Shore Survey Lk.	220	61	61	61	61	61	61	61	238	67	Shore Survey Lk.	238	61	61
221	68	Shore Survey Lk.	221	62	62	62	62	62	62	62	239	68	Shore Survey Lk.	239	62	62
222	69	Shore Survey Lk.	222	63	63	63	63	63	63	63	240	69	Shore Survey Lk.	240	63	63
223	70	Shore Survey Lk.	223	64	64	64	64	64	64	64	241	70	Shore Survey Lk.	241	64	64
224	71	Shore Survey Lk.	224	65	65	65	65	65	65	65	242	71	Shore Survey Lk.	242	65	65
225	72	Shore Survey Lk.	225	66	66	66	66	66	66	66	243	72	Shore Survey Lk.	243	66	66
226	73	Shore Survey Lk.	226	67	67	67	67	67	67	67	244	73	Shore Survey Lk.	244	67	67
227	74	Shore Survey Lk.	227	68	68	68	68	68	68	68	245	74	Shore Survey Lk.	245	68	68
228	75	Shore Survey Lk.	228	69	69	69	69	69	69	69	246	75	Shore Survey Lk.	246	69	69
229	76	Shore Survey Lk.	229	70	70	70	70	70	70	70	247	76	Shore Survey Lk.	247	70	70
230	77	Shore Survey Lk.	230	71	71	71	71	71	71	71	248	77	Shore Survey Lk.	248	71	71
231	78	Shore Survey Lk.	231	72	72	72	72	72	72	72	249	78	Shore Survey Lk.	249	72	72
232	79	Shore Survey Lk.	232	73	73	73	73	73	73	73	250	79	Shore Survey Lk.	250	73	73
233	80	Shore Survey Lk.	233	74	74	74	74	74	74	74	251	80	Shore Survey Lk.	251	74	74
234	81	Shore Survey Lk.	234	75	75	75	75	75	75	75	252	81	Shore Survey Lk.	252	75	75
235	82	Shore Survey Lk.	235	76	76	76	76	76	76	76	253	82	Shore Survey Lk.	253	76	76
236	83	Shore Survey Lk.	236	77	77	77	77	77	77	77	254	83	Shore Survey Lk.	254	77	77
237	84	Shore Survey Lk.	237	78	78	78	78	78	78	78	255	84	Shore Survey Lk.	255	78	78
238	85	Shore Survey Lk.	238	79	79	79	79	79	79	79	256	85	Shore Survey Lk.	256	79	79
239	86	Shore Survey Lk.	239	80	80	80	80	80	80	80	257	86	Shore Survey Lk.	257	80	80
240	87	Shore Survey Lk.	240	81	81	81	81	81	81	81	258	87	Shore Survey Lk.	258	81	81
241	88	Shore Survey Lk.	241	82	82	82	82	82	82	82	259	88	Shore Survey Lk.	259	82	82
242	89	Shore Survey Lk.	242	83	83	83	83	83	83	83	260	89	Shore Survey Lk.	260	83	83
243	90	Shore Survey Lk.	243	84	84	84	84	84	84	84	261	90	Shore Survey Lk.	261	84	84
244	91	Shore Survey Lk.	244	85	85	85	85	85	85	85	262	91	Shore Survey Lk.	262	85	85
245	92	Shore Survey Lk.	245	86	86	86	86	86	86	86	263	92	Shore Survey Lk.	263	86	86
246	93	Shore Survey Lk.	246	87	87	87	87	87	87	87	264	93	Shore Survey Lk.	264	87	87
247	94	Shore Survey Lk.	247	88	88	88	88	88	88	88	265	94	Shore Survey Lk.	265	88	88
248	95	Shore Survey Lk.	248	89	89	89	89	89	89	89	266	95	Shore Survey Lk.	266	89	89
249	96	Shore Survey Lk.	249	90	90	90	90	90	90	90	267	96	Shore Survey Lk.	267	90	90
250	97	Shore Survey Lk.	250	91	91	91	91	91	91	91	268	97	Shore Survey Lk.	268	91	91
251	98	Shore Survey Lk.	251	92	92	92	92	92	92	92	269	98	Shore Survey Lk.	269	92	92
252	99	Shore Survey Lk.	252	93	93	93	93	93	93	93	270	99	Shore Survey Lk.	270	93	93
253	100	Shore Survey Lk.	253	94	94	94	94	94	94	94	271	100	Shore Survey Lk.	271	94	94
254	101	Shore Survey Lk.	254	95	95	95	95	95	95	95	272	101	Shore Survey Lk.	272	95	95
255	102	Shore Survey Lk.	255	96	96	96	96	96	96	96	273	102	Shore Survey Lk.	273	96	96
256	103	Shore Survey Lk.	256	97	97	97	97	97	97	97	274	103	Shore Survey Lk.	274	97	97
257	104	Shore Survey Lk.	257	98	98	98	98	98	98	98	275	104	Shore Survey Lk.	275	98	98
258	105	Shore Survey Lk.	258	99	99	99	99	99	99	99	276	105	Shore Survey Lk.	276	99	99
259	106	Shore Survey Lk.	259	100	100	100	100	100	100	100	277	106	Shore Survey Lk.	277	100	100
260	107	Shore Survey Lk.	260	101	101	101	101	101	101	101	278	107	Shore Survey Lk.	278	101	101
261	108	Shore Survey Lk.	261	102	102	102	102	102	102	102	279	108	Shore Survey Lk.	279	102	102
262	109	Shore Survey Lk.	262	103	103	103	103	103	103	103	280	109	Shore Survey Lk.	280	103	103
263	110	Shore Survey Lk.	263	104	104	104										

100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
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Central Fund				L.P. Fund			
140 Eastern Exp. Co.	274	499		1	1	1	
141 East River Ry. Co.	274	499		1	1	1	
142 Eastern Ry. Co.	274	499		1	1	1	
143 Eastern Ry. Co.	274	499		1	1	1	
144 Eastern Ry. Co.	274	499		1	1	1	
145 Eastern Ry. Co.	274	499		1	1	1	
146 Eastern Ry. Co.	274	499		1	1	1	
147 Eastern Ry. Co.	274	499		1	1	1	
148 Eastern Ry. Co.	274	499		1	1	1	
149 Eastern Ry. Co.	274	499		1	1	1	
150 Eastern Ry. Co.	274	499		1	1	1	
151 Eastern Ry. Co.	274	499		1	1	1	
152 Eastern Ry. Co.	274	499		1	1	1	
153 Eastern Ry. Co.	274	499		1	1	1	
154 Eastern Ry. Co.	274	499		1	1	1	
155 Eastern Ry. Co.	274	499		1	1	1	
156 Eastern Ry. Co.	274	499		1	1	1	
157 Eastern Ry. Co.	274	499		1	1	1	
158 Eastern Ry. Co.	274	499		1	1	1	
159 Eastern Ry. Co.	274	499		1	1	1	
160 Eastern Ry. Co.	274	499		1	1	1	
161 Eastern Ry. Co.	274	499		1	1	1	
162 Eastern Ry. Co.	274	499		1	1	1	
163 Eastern Ry. Co.	274	499		1	1	1	
164 Eastern Ry. Co.	274	499		1	1	1	
165 Eastern Ry. Co.	274	499		1	1	1	
166 Eastern Ry. Co.	274	499		1	1	1	
167 Eastern Ry. Co.	274	499		1	1	1	
168 Eastern Ry. Co.	274	499		1	1	1	
169 Eastern Ry. Co.	274	499		1	1	1	
170 Eastern Ry. Co.	274	499		1	1	1	
171 Eastern Ry. Co.	274	499		1	1	1	
172 Eastern Ry. Co.	274	499		1	1	1	
173 Eastern Ry. Co.	274	499		1	1	1	
174 Eastern Ry. Co.	274	499		1	1	1	
175 Eastern Ry. Co.	274	499		1	1	1	
176 Eastern Ry. Co.	274	499		1	1	1	
177 Eastern Ry. Co.	274	499		1	1	1	
178 Eastern Ry. Co.	274	499		1	1	1	
179 Eastern Ry. Co.	274	499		1	1	1	
180 Eastern Ry. Co.	274	499		1	1	1	
181 Eastern Ry. Co.	274	499		1	1	1	
182 Eastern Ry. Co.	274	499		1	1	1	
183 Eastern Ry. Co.	274	499		1	1	1	
184 Eastern Ry. Co.	274	499		1	1	1	
185 Eastern Ry. Co.	274	499		1	1	1	
186 Eastern Ry. Co.	274	499		1	1	1	
187 Eastern Ry. Co.	274	499		1	1	1	
188 Eastern Ry. Co.	274	499		1	1	1	
189 Eastern Ry. Co.	274	499		1	1	1	
190 Eastern Ry. Co.	274	499		1	1	1	
191 Eastern Ry. Co.	274	499		1	1	1	
192 Eastern Ry. Co.	274	499		1	1	1	
193 Eastern Ry. Co.	274	499		1	1	1	
194 Eastern Ry. Co.	274	499		1	1	1	
195 Eastern Ry. Co.	274	499		1	1	1	
196 Eastern Ry. Co.	274	499		1	1	1	
197 Eastern Ry. Co.	274	499		1	1	1	
198 Eastern Ry. Co.	274	499		1	1	1	
199 Eastern Ry. Co.	274	499		1	1	1	
200 Eastern Ry. Co.	274	499		1	1	1	
201 Eastern Ry. Co.	274	499		1	1	1	
202 Eastern Ry. Co.	274	499		1	1	1	
203 Eastern Ry. Co.	274	499		1	1	1	
204 Eastern Ry. Co.	274	499		1	1	1	
205 Eastern Ry. Co.	274	499		1	1	1	
206 Eastern Ry. Co.	274	499		1	1	1	
207 Eastern Ry. Co.	274	499		1	1	1	
208 Eastern Ry. Co.	274	499		1	1	1	
209 Eastern Ry. Co.	274	499		1	1	1	
210 Eastern Ry. Co.	274	499		1	1	1	
211 Eastern Ry. Co.	274	499		1	1	1	
212 Eastern Ry. Co.	274	499		1	1	1	
213 Eastern Ry. Co.	274	499		1	1	1	
214 Eastern Ry. Co.	274	499		1	1	1	
215 Eastern Ry. Co.	274	499		1	1	1	
216 Eastern Ry. Co.	274	499		1	1	1	
217 Eastern Ry. Co.	274	499		1	1	1	
218 Eastern Ry. Co.	274	499		1	1	1	
219 Eastern Ry. Co.	274	499		1	1	1	
220 Eastern Ry. Co.	274	499		1	1	1	
221 Eastern Ry. Co.	274	499		1	1	1	
222 Eastern Ry. Co.	274	499		1	1	1	
223 Eastern Ry. Co.	274	499		1	1	1	
224 Eastern Ry. Co.	274	499		1	1	1	
225 Eastern Ry. Co.	274	499		1	1	1	
226 Eastern Ry. Co.	274	499		1	1	1	
227 Eastern Ry. Co.	274	499		1	1	1	
228 Eastern Ry. Co.	274	499		1	1	1	
229 Eastern Ry. Co.	274	499		1	1	1	
230 Eastern Ry. Co.	274	499		1	1	1	
231 Eastern Ry. Co.	274	499		1	1	1	
232 Eastern Ry. Co.	274	499		1	1	1	
233 Eastern Ry. Co.	274	499		1	1	1	
234 Eastern Ry. Co.	274	499		1	1	1	
235 Eastern Ry. Co.	274	499		1	1	1	
236 Eastern Ry. Co.	274	499		1	1	1	
237 Eastern Ry. Co.	274	499		1	1	1	
238 Eastern Ry. Co.	274	499		1	1	1	
239 Eastern Ry. Co.	274	499		1	1	1	
240 Eastern Ry. Co.	274	499		1	1	1	
241 Eastern Ry. Co.	274	499		1	1	1	
242 Eastern Ry. Co.	274	499		1	1	1	
243 Eastern Ry. Co.	274	499		1	1	1	
244 Eastern Ry. Co.	274	499		1	1	1	
245 Eastern Ry. Co.	274	499		1	1	1	
246 Eastern Ry. Co.	274	499		1	1	1	
247 Eastern Ry. Co.	274	499		1	1	1	
248 Eastern Ry. Co.	274	499		1	1	1	
249 Eastern Ry. Co.	274	499		1	1	1	
250 Eastern Ry. Co.	274	499		1	1	1	
251 Eastern Ry. Co.	274	499		1	1	1	
252 Eastern Ry. Co.	274	499		1	1	1	
253 Eastern Ry. Co.	274	499		1	1	1	
254 Eastern Ry. Co.	274	499		1	1	1	
255 Eastern Ry. Co.	274	499		1	1	1	
256 Eastern Ry. Co.	274	499		1	1	1	
257 Eastern Ry. Co.	274	499		1	1	1	
258 Eastern Ry. Co.	274	499		1	1	1	
259 Eastern Ry. Co.	274	499		1	1	1	
260 Eastern Ry. Co.	274	499		1	1	1	
261 Eastern Ry. Co.	274	499		1	1	1	
262 Eastern Ry. Co.	274	499		1	1	1	
263 Eastern Ry. Co.	274	499		1	1	1	
264 Eastern Ry. Co.	274	499		1	1	1	
265 Eastern Ry. Co.	274	499		1	1	1	
266 Eastern Ry. Co.	274	499		1	1	1	
267 Eastern Ry. Co.	274	499		1	1	1	
268 Eastern Ry. Co.	274	499		1	1	1	
269 Eastern Ry. Co.	274	499		1	1	1	
270 Eastern Ry. Co.	274	499		1	1	1	
271 Eastern Ry. Co.	274	499		1	1	1	
272 Eastern Ry. Co.	274	499		1	1	1	
273 Eastern Ry. Co.	274	499		1	1	1	
274 Eastern Ry. Co.	274	499		1	1	1	
275 Eastern Ry. Co.	274	499		1	1	1	
276 Eastern Ry. Co.	274	499		1	1	1	
277 Eastern Ry. Co.	274	499		1	1	1	
278 Eastern Ry. Co.	274	499		1	1	1	
279 Eastern Ry. Co.	274	499		1	1	1	
280 Eastern Ry. Co.	274	499		1	1	1	
281 Eastern Ry. Co.	274	499		1	1	1	
282 Eastern Ry. Co.	274	499		1	1	1	
283 Eastern Ry. Co.	274	499		1	1	1	
284 Eastern Ry. Co.	274	499		1	1	1	
285 Eastern Ry. Co.	274	499		1	1	1	
286 Eastern Ry. Co.	274	499		1	1	1	
287 Eastern Ry. Co.	274	499		1	1	1	
288 Eastern Ry. Co.	274	499		1	1	1	
289 Eastern Ry. Co.	274	499		1	1	1	
290 Eastern Ry. Co.	274	499		1	1	1	
291 Eastern Ry. Co.	274	499		1	1	1	
292 Eastern Ry. Co.	274	499		1	1	1	
293 Eastern Ry. Co.	274	499		1	1	1	
294 Eastern Ry. Co.	274	499		1	1	1	
295 Eastern Ry. Co.	274	499		1	1	1	
296 Eastern Ry. Co.	274	499		1	1	1	
297 Eastern Ry. Co.	274	499		1	1	1	
298 Eastern Ry. Co.	274	499		1	1	1	
299 Eastern Ry. Co.	274	499		1	1	1	
300 Eastern Ry. Co.	274	499		1	1	1	
301 Eastern Ry. Co.	274	499		1	1	1	
302 Eastern Ry. Co.	274	499		1	1	1	
303 Eastern Ry. Co.	274	499		1	1	1	
304 Eastern Ry. Co.	274	499		1	1	1	
305 Eastern Ry. Co.	274	499		1	1	1	
306 Eastern Ry. Co.	274	499		1	1	1	
307 Eastern Ry. Co.	274	499		1	1	1	
308 Eastern Ry. Co.	274	499		1	1	1	
309 Eastern Ry. Co.	274	499		1	1	1	
310 Eastern Ry. Co.	274	499		1	1	1	
311 Eastern Ry. Co.	274	499		1	1	1	
312 Eastern Ry. Co.	274	499		1	1	1	
313 Eastern Ry. Co.	274	499		1	1	1	
314 Eastern Ry. Co.	274	499		1	1	1	
315 Eastern Ry. Co.	274	499		1	1	1	
316 Eastern Ry. Co.	274	499		1	1	1	
317 Eastern Ry. Co.	274	499		1	1	1	
318 Eastern Ry. Co.	274	499		1	1	1	
319 Eastern Ry. Co.	274	499		1	1	1	
320 Eastern Ry. Co.	274	499		1	1	1	
321 Eastern Ry. Co.	274	499		1	1	1	
322 Eastern Ry. Co.	274	499		1	1	1	
323 Eastern Ry. Co.	274	499		1	1	1	
324 Eastern Ry. Co.	274	499		1	1	1	
325 Eastern Ry. Co.	274	499		1	1	1	
326 Eastern Ry. Co.	274	499		1	1	1	
327 Eastern Ry. Co.	274	499		1	1	1	
328 Eastern Ry. Co.	274	499		1	1	1	
329 Eastern Ry. Co.	274	499		1	1	1	
330 Eastern Ry. Co.	274	499		1	1	1	
331 Eastern Ry. Co.	274	499		1	1	1	
332 Eastern Ry. Co.	274	499		1	1	1	
333 Eastern Ry. Co.	274	499		1	1	1	
334 Eastern Ry. Co.	274	499		1	1	1	
335 Eastern Ry. Co.	274	499		1	1	1	
336 Eastern Ry. Co.	274	499		1	1	1	
337 Eastern Ry. Co.	274	499		1	1	1	
338 Eastern Ry. Co.	274	499		1	1	1	
339 Eastern Ry. Co.	274	499		1	1	1	
340 Eastern Ry. Co.	274	499		1	1	1	
341 Eastern Ry. Co.	274	499		1	1	1	
342 Eastern Ry. Co.	274	499		1	1	1	
343 Eastern Ry. Co.	274	499		1	1	1	
344 Eastern Ry. Co.	274						


620	254000	318	0700	4.9
621	254000	318	0700	4.9
622	254000	318	0700	4.9
623	254000	318	0700	4.9
624	254000	318	0700	4.9
625	254000	318	0700	4.9
626	254000	318	0700	4.9
627	254000	318	0700	4.9
628	254000	318	0700	4.9
629	254000	318	0700	4.9
630	254000	318	0700	4.9
631	254000	318	0700	4.9
632	254000	318	0700	4.9
633	254000	318	0700	4.9
634	254000	318	0700	4.9
635	254000	318	0700	4.9
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698	254000	318	0700	4.9
699	254000	318	0700	4.9
700	254000	318	0700	4.9

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U.S. Air F.	1%	23.5	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0	25.0
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Compiled with assistance of Lautro

HISTORICAL PHOTOS: The latter H division shot the emergency with a 100mm gun on the pier

OFFER PRICE: Also called *gross price*, the

NEW P-190-E: Also offers redemption price. The price is added with any sold back by investors.

that the managers deal at the price to be set by the market makers. Investors can be made to believe

are the most recent provided by the managers.

REPORTS: The most recent report and where available can be obtained free of charge from the

Other motivational rules are contained in

The symbols are as follows: (♥) - 0001 to 1100
 (♠) - 1001 to 1100 (♣) - 1001 to 1100

Costa Rica, 1973. Photo by Robert M. May.

100

141

Age Group	No (%)	Yes (%)	Don't know (%)	Refuse to answer (%)
18-24	85	10	3	2
25-34	10	85	3	2
35-44	15	75	5	5
45-54	20	65	10	5
55-64	25	55	15	5
65+	30	45	20	5

21 New Street, Bishopscote Lane EC2 4HR Tel: 01-475 7300

For Agency Life Unit, Use AGENCY Unit No.

[illegible]

Asset	Liability	Equity
Current Assets	Current Liabilities	Shareholders' Equity
Cash	Accounts Payable	Common Stock
Accounts Receivable	Notes Payable	Retained Earnings
Inventory	Long-Term Debt	
Prepaid Expenses		
Property, Plant, & Equipment		
Intangible Assets		
Total Assets	Total Liabilities	Total Equity

73 021 13.36
Bathchild Exd

[illegible][illegible]

RAM Personal Position
1100 Main St
St. Louis, MO 63103
314/436-1111

[illegible]

54	48.96	51.66	54.36	57.06	59.76	62.46	65.16	67.86	70.56	73.26	75.96	78.66	81.36	84.06	86.76	89.46	92.16	94.86	97.56	100.26
55	49.06	51.76	54.46	57.16	59.86	62.56	65.26	67.96	70.66	73.36	76.06	78.76	81.46	84.16	86.86	89.56	92.26	94.96	97.66	100.36

Managed	54	74.91	75.93	79.91	78.32
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1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

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N & P Life Assurance Ltd				National Mutual Life				National Provident Institution				New York Life Insurance Co				Prudential Assurance Co Ltd				Royal Life Assurance Co Ltd				Standard Life Assurance Co Ltd				Target Life Assurance Co Ltd				Eunice Assurance Group				Independent Financial Group PLC				Lion World Fund Income Fund							
Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes	Unit Price	Offer Price	% Yield	Notes				
100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5		100.00	100.00	4.5	

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

CANADA (SIB RECOGNISED)

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

IRELAND (SIB RECOGNISED)

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar down despite NAPM

THE DOLLAR fell in a quiet day, with the currency gaining some support from a larger than expected August NAPM index.

The market expected a figure of 52.7. It was the eighth consecutive month that the NAPM index increased and the third month in a row that it was above 50. A reading higher than the 50 level indicates that the manufacturing sector is expanding.

There were no other important news items with the market also showing a reaction to a rise of 1.6 per cent in July US construction spending, and speculation that the unemployment rate rose from 6.8 per cent in August to 7.0 per cent in September.

There was no movement in the dollar against the pound, which fell 0.1 per cent to \$1.6470 from \$1.6480. The dollar also fell against the yen, which rose 0.1 per cent to ¥163.10 from ¥163.00. The dollar fell 0.1 per cent against the Swiss franc, which rose 0.1 per cent to Sfr 1.5000 from Sfr 1.4990.

Sterling had a firm tone, reflecting a better political situation for the market after the

latest opinion poll showed the ruling UK Conservative ahead of the opposition Labour party.

A rise of 0.1 million in August underlying UK official reserves in line with expectations, and indicated that the Bank of England had intervened little if at all to support the pound last month.

The pound rose 0.1 points to £1.0250, also advanced to £1.0250 from £1.0240. The pound rose 0.1 points to £1.0250 from £1.0240.

Sterling remained the third weakest member of the ERM, with the exchange rate mechanism ahead of the Danish krone and the French franc.

The French currency was the second member of the ERM, with the D-Mark rising slightly to FF4.2000 from FF4.1500 in the Paris fixing.

There was no movement in the

Spanish peseta, which fell 0.1 per cent to Ptas 166.50 from Ptas 166.60. The peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60.

The Spanish peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60. The peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60.

The Spanish peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60. The peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60.

The Spanish peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60. The peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60.

The Spanish peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60. The peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60.

The Spanish peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60. The peseta fell 0.1 per cent to Ptas 166.50 from Ptas 166.60.

FINANCIAL FUTURES AND OPTIONS

LIFTS LONG 0.75 FUTURES OPTIONS

Strike	Call	Put	Settlement	Settlement
90	0.00	0.00	0.00	0.00
91	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00
97	0.00	0.00	0.00	0.00
98	0.00	0.00	0.00	0.00
99	0.00	0.00	0.00	0.00
100	0.00	0.00	0.00	0.00

Estimated volume total, Calls 4803 Puts 540
Previous day's open, Calls 4753 Puts 5107

LIFTS LONG 0.75 FUTURES OPTIONS

Strike	Call	Put	Settlement	Settlement
90	0.00	0.00	0.00	0.00
91	0.00	0.00	0.00	0.00
92	0.00	0.00	0.00	0.00
93	0.00	0.00	0.00	0.00
94	0.00	0.00	0.00	0.00
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94	0.00	0.00	0.00	0.00
95	0.00	0.00	0.00	0.00
96	0.00	0.00	0.00	0.00

سیدنا ابن ماجہ

CANADA

Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change	Index	Stock	High	Low	Close	Change	Index	Stock
TORONTO																			
3:00 pm prices September 3																			
Quotations in cents unless marked \$																			
2000	Adco	51 1/2	51 1/2	51 1/2	+ 1/2	2000	Adco	51 1/2	51 1/2	51 1/2	+ 1/2	2000	Adco	51 1/2	51 1/2	51 1/2	+ 1/2	2000	Adco
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan	48 1/2	48 1/2	48 1/2	+ 1/2	2000	Alcan
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FT SURVEYS

Price data supplied by Telekurs.

NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices. (a) unavailable. (b) Dealings suspended. (c) Ex dividend. (d) Ex scrip have. (e) Ex rights. (f) Ex all.

3:00 pm prices September 3

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NASDAQ NATIONAL MARKET

3:00 pm prices September 3

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3:00 pm prices September 3

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PERSONAL COMPUTERS & PC SOFTWARE

The FT proposes to publish this survey on **17 September 1991**. 64% of FT businessmen readers have decision making responsibility for computers. If you want to reach this important audience, call Andy Barrons on 071 873 3201 or fax 071 873 3062.

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FT SURVEYS

AMERICA

Dow fluctuates on further evidence of firm economy

Wall Street

SHARE PRICES fluctuated on either side of opening values yesterday morning as the market digested the implications of more good news about the economy, writes Patrick Harverston in New York.

By 1 pm the Dow Jones Industrial Average was up 1.35 at 3,044.95, while the more broadly based Standard & Poor's added 0.43 to 385.00. The Nasdaq composite index of over-the-counter stocks was down 2.97 at 522.71 by early afternoon, and NYSE turnover was a modest 92m shares.

The Dow gained almost 15 points in the first half hour of trading, after the National Association of Purchasing Managers reported that its index of manufacturing trends rose from 51.8 per cent in July to 54.8 per cent last month. It was the seventh consecutive monthly rise, and the third month in which the index has been over 50 per cent - an indication that the manufacturing economy is expanding, rather than contracting.

Investors were able to take a positive or a negative view of the data. On the plus side it showed that the US economy is pulling out of its recession, but on the minus side the strength in manufacturing could persuade the Federal Reserve that

interest rates do not need to be cut to stimulate economic activity.

The latter argument took hold later in the morning session, sending prices lower. However, there is still hope that, if this Friday's August employment report shows weak labour market conditions, the Fed will decide to ease monetary policy.

Among individual stocks, Astra slipped 3% to \$35.50 on forecasts that claims from Hurricane Bob, which hit the US eastern seaboard a fortnight ago, would reduce the insurance company's third-quarter profits by about \$27m, or 25 cents a share.

Koger Equity dropped 3% to \$5.40 after the trust was forced to cut its dividend from 22 1/2 cents a share to just 12 cents a share because of financial difficulties at Koger Properties.

Compaq Computer jumped 1 1/2% to \$36.40 on turnover of 300,000 shares after Mr. David Korus, an analyst at Kidder Peabody, raised his rating on the company from "underperform" to "buy", citing his approval of measures that Compaq had taken to improve its performance in the highly competitive personal computer market.

Browning-Ferris fell 3 1/2% to \$22 on volume of 1.5m shares as Wall Street analysts cut their earnings estimates following a profits warning from the company. It said that income from continuing operations for the fiscal fourth quarter ending this month would be about 15 per cent to 25 per cent lower than in the third quarter.

On the over-the-counter market, profit-taking dropped Intel 1 1/2% to \$48.50, Microsoft 2 1/2% to \$82.50, and Amgen 1 1/2% to \$158. Collagen shed 1 1/2% to \$19.40 on the news that the Food and Drug Administration is considering asking the company to change the labelling on some of its products.

Canada

TORONTO stock profits following the US economic figures, and the composite index fell 8.6 to 3,508.3. Declining issues led advances by 205 to 154 on volume of 8.2m shares valued at C\$99.9m.

Among active shares, Bank of Nova Scotia rose 1/2% to C\$19.40, Rogers Communications eased 3/4% to C\$10.00, and Toronto-Dominion slipped 3/4% to C\$18.

Laidlaw class B fell 3/4% to C\$12.40 after a Prudential Securities analyst said that he had cut his rating for a waste management competitor, Cawawa Group class A shares eased 1/4% to a 52-week low of C\$27 on last Friday's fall in second-quarter earnings.

Cobepa seeks a higher stock market profile

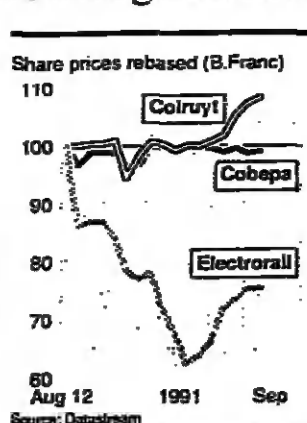
Lack of public knowledge has hampered the 'merchant investor', says Andrew Hill

THE BRUSSELS stock market is not the most comfortable place to be at the moment. But the locals still have confidence in the exchange, in spite of the much-publicised financial difficulties of its clients - the small stockbrokers - and of the bourse authorities themselves.

Cobepa, short for Compagnie Belge de Participations Paribas, is Belgium's largest holding company after the better-known Sociétés Générales de Belgique and Groupe Bruxelles Lambert. Within the last fortnight it has made public a desire to improve the liquidity of its shares on the Belgian market, 65.7 per cent of which are owned by Groupe Paribas, of France, with much of the balance held by cautious Belgian institutions.

This year, Cobepa shares have risen only 6 per cent, reaching BF4,960 yesterday, compared with a gain of 13 per cent in the local-currency FT-Actuaries Belgium Index.

In spite of being one of Belgium's largest quoted companies, with a market capitalisation of BF4.4bn (\$1.2bn), Cobepa is frustrated by the



Share prices rebased (BF Franc)

Source: Datastream

public lack of knowledge about the group. This is not a new problem. But the stickiness of Cobepa's shares has also highlighted the fact that they are trading at a widening discount to the group's net asset value.

Cobepa likes to describe itself as the 20th century equivalent of a 19th century merchant banker/investor, providing financial advice but also owning a wide portfolio of minority holdings in its own right. That partly explains why it is still comparatively face-

less. Unlike its larger counterparts, such as Société Générale, Cobepa does not take a strong operational hand in running the industrial strategy of groups in which it has a stake. And because it insists on a friendly relationship with its associate companies, it rarely makes the headlines.

Mr Christophe Evers, who is in charge of Cobepa's Treasury and market operations, says that improving the ability of investors to trade Cobepa stock would provide a service to existing shareholders, and encourage contacts with other international companies.

Mr Evers, who is responsible for the group's short-term share portfolio, stresses that Cobepa neither wants nor needs to raise new funds immediately. That reflects the company's attitude to its own investments on the Belgian exchange: "Basically we are cautious at the moment. We are investing, but not that enthusiastically about investing on a large scale and that is true of the trading portfolio and the longer term shareholdings."

Such caution is understandable given the present climate

of the Brussels exchange. When not bedeviled, Belgian company shares risk being rocked by squalls of short-term speculation. For example, Electrall, a small Belgian holding company, set the rumour mills spinning three weeks ago when it revealed that Tanton Tapis - "Uncle Carpet" - a Belgian chain of carpet retailers in which the holding company has a 40 per cent stake, was having severe financial difficulties with its French stores.

Released from temporary suspension by the bourse authorities, Electrall stock has become a prey for speculators. The shares slipped nearly 20 per cent in five days, and the company was forced to produce a statement pointing out that the problems at Tanton Tapis were the sole reason for the share suspension. Last week, the shares jumped 8.5 per cent, closing yesterday at BF284.

"It was a story of one-way sellers and no buyers," explains one analyst. "And then last week we saw some really speculative buyers."

Shares in Colruyt also attracted attention last week, rising more than 6 per cent

after institutions decided to sell some large stakes in the Belgian retail group, exciting buyers' interest. The shares have now increased by more than 40 per cent since the beginning of the year, standing yesterday at BF3,900, and some brokers still believe they are undervalued.

"People are investing for fundamental reasons: they are going to get good results from Colruyt. On top of that, there is always the speculative possibility that at some stage part of the family holding might be sold," says Mr Evers.

He retains his confidence in Brussels, in spite of its recent overall sluggishness. "It has a bit of catching up to do in relation to the other markets. It is still true that in ratio terms the Belgian market is cheaper than its neighbours." Yesterday the Bel20 index rose 7.89 to 1,139.85.

If Cobepa does eventually expand its shareholder base, it will at least give analysts something to talk about. As one Brussels broker puts it: "There is never really a story about Cobepa. It's been a little bit boring in recent years."

ASIA PACIFIC

Japan ends little changed as rate cut lifts Australia

Tokyo

SHARE PRICES moved in a narrow range yesterday, tracking movements in the futures markets. The Nikkei average finished almost unchanged, as foreign buying continued to absorb arbitrage-related selling, writes Emiko Terazono in Tokyo.

The Nikkei closed up 0.79 at 22,489.50 after a high for the day of 22,587.21 and a low of 22,419.00. Turnover again totalled 330m shares. Continued buying by foreign investors supported volume, but traders said domestic institutions were reluctant to commit funds before the September book closing.

Gains led losses by 443 to 352, with 240 issues unchanged. The Topix index of all first section stocks shed 5.55 to 1,744.15, but in London trading the ISE/Nikkei 50 index ended 4.03 firmer at 1,334.89.

Futures prices fell, led by a volatile bond market; the cash market was affected but found support from selective buying.

Sluggish earnings results for the half year to September from the bulk of companies are a growing concern in the market, so yesterday's trading focused on companies backed by good earnings forecasts. Osaka Gas, the most active issue of the day, strengthened Y18 to Y564. The company expects a 25 per cent year-on-year rise in pre-tax profits to March 1992.

Julio Paper climbed Y16 to Y616 on buying by foreigners, who were attracted by the company's stable business conditions and prospects of an early recovery in profits.

General Sekiyu, the oil refiner, moved ahead Y70 to a year's high of Y1,750, backed by expectations of an upward revision in earnings. Other oil issues were also strong, with Nippon Oil advancing Y34 to

Y1,010 and Showa Shell Sekiyu Y130 to Y2,050.

JVC, the audio maker, lost Y70 to Y1,390 on reports that the company's pre-tax profits are expected to fall 23 per cent for the year to March 1992.

The auto sector fell on the weak business outlook. Nissan Motor slipped Y5 to Y685 on the company's projected 45 per cent fall in pre-tax profits for the current business year. Toyota Motor declined Y40 to Y1,510.

Individual investors chased Meiji Seika, the confectioner. The issue rose Y8 to Y956 on continued popularity after the company's development of a new anti-cancer drug. The antibiotic will be presented to the cancer association next week.

In Osaka, the OSE average put on 27.22 to 24,432.18 on volume of 32.8m shares as individual investors hunted for bargains. Murata Mfg, the ceramic capacitor maker, appreciated Y30 to Y1,880 on forecasting a sharp rise in profits for the current year.

Roundup

AN INTEREST rate cut in Australia boosted the Antipodean markets, but political speculation held back Singapore and Hong Kong yesterday.

AUSTRALIA was lifted 1.9 per cent by news of a one-point cut to 8.5 per cent in the central bank's official interest rate. The All Ordinaries index gained 29.7 to 1,568.6. Turnover rose to A\$224m from A\$198m.

Among the day's winners, BHP moved up 25 cents to A\$13.85, News Corp 56 cents to A\$10.40 and Coles Myer 20 cents to A\$10.85. In the banking sector, NAB advanced 26 cents to A\$7.26, ANZ 18 cents to A\$3.94 and Westpac 15 cents to A\$4.76.

CRA, the mining group, rose to an early high of A\$13.80 but fell back to A\$13.60, up 10 cents, on news of a 49 per cent

fall in net interim profits.

NEW ZEALAND also rose in response to the Australian rate cut, with stocks listed in both countries leading gains. The NZSE-40 index climbed 19.36 or 1.4 per cent to 1,422.88 in moderate turnover of NZ\$16.6m, up from NZ\$9m.

Goodman Fielder Wattie, the Australia-based food company, improved 7 cents to NZ\$2.54 on volume of 800,000 shares.

SINGAPORE slipped on profit-taking and rumours that the prime minister could resign in the wake of last weekend's general elections. The Straits Times Industrial index lost early gains to close 3.98 down at 1,425.03. Volume grew to 60m shares from 25m.

HONG KONG market time as investors continued to compute the US prime minister's visit to China. The Hang Seng index edged up 1.53 to 4,025.07 as turnover eased from HK\$1.09bn to HK\$1.04bn.

Citic Pacific, formerly Tyfoll Company, was suspended at its own request at Monday's closing price of HK\$1.66.

MANILA gained ground on the previous day's news of the Philippines' debt restructuring deal with a group of leading bank creditors. The composite index added 6.73 to 1,022.00 as turnover picked up to 147m pesos from 95m.

TAIWAN retreated on profit-taking. The weighted index fell 48.09 to 4,635.59 in moderate turnover of NT\$38m (NT\$23m).

BOMBAY dropped 1.8 per cent on fears of higher than normal carry-forward charges at the end of the two-week account, which closes tomorrow. The BSE index lost 31.63 to 1,764.26.

JAKARTA moved below the 300 level on the market index, as a leading textile company's downward revision of its profits forecast continued to depress sentiment. The index receded 3.64 to 299.86 in volume of 6.7m shares.

EUROPE

Paris nears 1991 peak in moderate turnover

BOURSES REMAINED quiet yesterday, with marketmakers accounting for much of the trading volume, writes Our Market Staff.

PARIS closed near its 1991 high in moderate trading, but there was little excitement in the market. The CAC 40 index added 9.86 to 1,873.18, compared with a year's high of 1,874.81 set on June 11. Turnover grew to about FF1.95bn from FF1.15bn.

State-owned companies continued to attract interest, on hopes that the government would attach voting rights to investment certificates. One dealer said that the rally in the certificates was now probably over, adding that it was unlikely that the state would exert control of more than 25 per cent of a company.

Certificates in BNP, which is said to be on the point of taking a cross shareholding in Dresdner Bank of Germany, gained FF16, or 5.5 per cent, to FF307 with 161,225 exchanged. Pechiney also added FF16, or 5 per cent, to FF339 with 132,400 changing hands.

However, Rhône-Poulenc's certificates fell FF5.80 to FF411.20 after the chemical and drug company announced second-quarter results at the low end of expectations.

Elsewhere, Peugeot fell FF11 to FF623 on the news that its car sales had fallen 23.5 per cent in August from the same month last year.

Sanofi, the pharmaceuticals company, was steady at FF948 before reporting first-half figures better than most expectations after the market closed.

FRANKFURT saw movement in a few second liners as the bulk of equities drifted in thin volume. German market turnover recovered to DM3bn from DM2.7bn, as the FAZ index eased 0.64 to 697.30 at mid-session and the DAX closed 5.18 higher at 1,655.64.

Continental, seen as a speculative buy by James Capel, the

stockbroker, after Friday's interim report, rose DM5 to DM220 after a gain of DM33.30 on Friday. A financial adviser to Pirelli Spa, the Italian company involved in an extended courtship of the German tyre-maker, said on Monday that Pirelli had not been buying Conti's shares.

Siemens Nixdorf (SND), the computer arm of the electricals giant, rose DM7.50 to DM245.50. On Monday, SND said that it had won a DM130m order to equip 1,400 savings banks in eastern Germany with electronic banking systems.

MILAN edged higher in subdued trade. The Comit index rose 2.52 to 655.46. Mr Roberto Morelli of County NatWest estimated that turnover might have risen from L45bn to L70bn, but that L20bn to L25bn of this reflected stocks sold in the liquidation of two failed stockbrokers caught in the latest share scandal.

Meanwhile, telecoms recovered. County noted that SIP rights not taken up in the recent issue, estimated at 12.5 per cent of the total, had been sold in the Turin bourse for a nominal one-hundredth of a lira. With the potential overhang removed, Set rose L30 to L1.556.

COPENHAGEN edged lower overall, but telecoms stocks moved sharply higher. There was speculation that the price at which telecoms companies' shares will be converted into Teledanmark shares next year

FT-SE Eurotrack 100 - Sep 3

Hourly changes							
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1128.27	1128.43	1128.54	1128.53	1128.43	1127.93	1129.38	1128.91
Day's High			1129.50	Day's Low			1127.77
Sep 2	1126.81	1125.84	1125.84	1124.82	1124.82	1121.03	1118.91
Basis value 1000 (Sep 1989)							

will be higher than previously announced. JTS rose DKr70 or 38 per cent to DKr320 and KTAS gained DKr25 or 13.2 per cent to DKr215.

STOCKHOLM eased on profit-taking and pre-election uncertainty. The Affarsvärlden General index fell 11.9 or 1.1 per cent to 1,078.5 in turnover of SKr247m, after SKr274m.

Trelleborg restricted B shares fell SKr5 to SKr112. The company has said that Custodia, the investment company in which it holds 25 per cent

stake, was in need of an injection of new capital. The news that the mining and industrial products group has agreed to sell property worth about SKr500m also triggered speculation about a deterioration in second-quarter results.

OSLO declined in moderate trading, with the all-share index down 4.78 at 515.11 in turnover of NKr221m.

ZURICH virtually stood still, the Credit Suisse index closing a mere 0.1 higher at 536.3. Alluisse followed suit, steady at SFr1,050 in spite of forecasting a fall of about a third in profits this year. The aluminium and chemical company said that it expected to pay the same dividend for 1991.

AMSTERDAM slipped in quiet trading, after lower-than-expected first-half results from Gist Brocades, the biotechnology company. The stock lost FL1.80 to FL35.30, as the CBS tendency index fell 0.1 to 91.5.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY SEPTEMBER 2 1991					FRIDAY AUGUST 30 1991					DOLLAR INDEX				
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Year ago (approx)
Australia (98)	148.35	-0.2	128.77	126.46	132.81	124.15	+0.0	5.00	148.06	129.35	128.87	133.33	124.18	151.58	112.74
Austria (20)	178.10	+0.2	154.95	152.18	159.81	159.91	+0.5	1.77	178.77	155.03	152.06	159.79	158.18	224.37	154.82
Belgium (47)	128.41	+0.6	112.98	110.85	118.53	113.94	+0.8	5.20	127.98	112.53	110.58	115.88	112.12	118.04	110.81
Canada (114)	140.20	+0.1	123.36	121.14	127.22	115.83	+0.0	3.27	140.07	123.54	121.16	127.32	115.93	142.27	126.49
Denmark (37)	251.85	+0.1	221.69	217.72	228.64	230.97	+0.1	1.30	251.67	221.97	217.71	228.78	230.79	270.56	217.74
Finland (18)	95.03	-0.4	84.49	82.98	87.14	85.56	+0.1	3.49	95.24	83.64	82.73	86.94	84.97	125.15	96.33
France (165)	136.71	+0.0	120.29	118.12	124.05	127.17	-0.1	3.49	136.73	120.69	118.27	127.33	125.26	119.11	137.25
Germany (66)	108.90	+0.4	95.82	94.11	98.82	99.82	+0.3	2.26	108.42	95.82	94.80	98.56	99.56	125.35	94.15
Hong Kong (65)	167.36	+0.6	147.25	146.11	149.98	148.72	+0.5	4.23	166.73	146.73	145.91	151.24	148.74	189.98	147.62
Ireland (18)	155.87	-1.2	137.14	134.59	141.45	143.36	+0.1	3.49	153.96	135.81	133.20	139.98	141.86	162.46	130.89
Italy (77)	71.73	-0.1	63.11	61.96	65.09	66.72	-0.3	3.35	71.79	63.31	62.10	65.26	66.91	88.23	66.66
Japan (474)	111.57	+1.1	111.57	109.37	114.87	109.37	+1.0	0.77	125.14	110.37	108.25	113.77	109.21	189.19	121.30
Malaysia (58)	209.30	+1.7	184.16	180.85	189.83	224.41	+1.8	2.57	205.77	181.48	177.99	187.25	220.51	246.97	118.23
Mexico (16)	1206.84	-0.7	1081.67	1042.84	1085.19	1022.48	-0.7	1.35	1214.81	1071.43	1050.87	1104.31	1048.05	1223.71	534.45
Netherlands (31)	138.07	+0.4	121.48	119.31	125.30	123.89	+0.2	4.33	137.47	121.24	119.52	124.97	123.80	145.73	125.70
New Zealand (14)	45.94	-0.4	40.42	39.70	41.88	42.50	-0.5	7.17	45.36	40.88	40.10	42.14	42.97	54.54	41.18
Norway (31)	201.06	+0.5	173.76	173.76	182.48	188.34	-0.5	1.51	202.14	178.28	174.86	183.76	187.25	223.24	178.58
Portugal (38)	196.28	+0.3	171.80	168.72	177.19	154.08	+0.2	2.21	194.79	171.77	168.48	177.04	154.24	208.25	151.83</